

BINATIONAL PLANNING CONTACTS GUIDE

JANUARY 2017



PREPARED BY



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ADUANA MÉXICO (MEXICAN CUSTOMS)

Acronym: Aduana Website: sat.gob.mx/Paginas/Inicio.aspx
Type: Federal Planning Area(s): Transportation

The mission of Mexican Customs is to contribute to the growth, prosperity, and competitiveness of the country, by means of a custom with an efficient, transparent, and predictable operation; which facilitates the flow of passengers and merchandise. It works to disable the illicit behavior of companies, persons, and civil servants in order to strengthen national safety.

ASOCIACIÓN DE LA INDUSTRIA MAQUILADORA Y DE EXPORTACIÓN DE TIJUANA, A.C. (MAQUILADORA INDUSTRY & EXPORT ASSOCIATION)

Acronym: AIM Website: indextijuana.org.mx
Type: NPO Planning Area(s): Economic Development

The Maquiladora Industry and Export Association represents the interests of their associates by means of leadership that allows the development and consolidation of the industry (maquiladora) plants and the Temporary Automobile Importing and Articles for Production and Export program.

AYUNTAMIENTO DE ENSENADA (CITY OF ENSENADA)

Acronym: Website: ensenada.gob.mx
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development

The City of Ensenada (City Administration) was established in 1953. The City Council is composed of a Presidente Municipal (Mayor), a Síndico (City Attorney), and 13 Regidores (Councilmembers), who are responsible for the administration of the City.

AYUNTAMIENTO DE MEXICALI (CITY OF MEXICALI)

Acronym: Website: mexicali.gob.mx
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development

The City of Mexicali (City Administration) was established in 1953. The City Council is composed of a Presidente Municipal (Mayor), a Síndico (City Attorney), and 15 Regidores (Councilmembers), who are responsible for the administration of the City.

AYUNTAMIENTO DE PLAYAS DE ROSARITO (CITY OF PLAYAS DE ROSARITO)

Acronym: Website: rosarito.gob.mx/VI
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development

The City of Playas de Rosarito (City Administration) was converted from a suburb of Tijuana to an independent city in 1995, becoming the fifth municipality of Baja California. The City Council is composed of a Presidente Municipal (Mayor), one Síndico (City Attorney), and 10 Regidores (Councilmembers), who are responsible for the administration of the City.

AYUNTAMIENTO DE TECATE (CITY OF TECATE)

Acronym: Website: tecate.gob.mx
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development

The City of Tecate (City Administration) was established in 1953. The City Council is composed of a Presidente Municipal (Mayor), a Síndico (City Attorney), and 10 Regidores (Councilmembers), who are responsible for the administration of the City.

AYUNTAMIENTO DE TIJUANA (CITY OF TIJUANA)

Acronym: Website: tijuana.gob.mx
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development

The City of Tijuana (City Administration) was established in 1954 by the Mexican Federal Government. The City Council is composed of a Presidente Municipal (Mayor), a Síndico (City Attorney), and 16 Regidores (Councilmembers), who are responsible for the administration of the City.

BANCO NACIONAL DE COMERCIO EXTERIOR (NATIONAL FOREIGN COMMERCE BANK)

Acronym: BANCOMEXT Website: bancomext.gob.mx
Type: Business Planning Area(s): Economic Development

The National Foreign Commerce Bank is the Mexican government agency in charge of promoting foreign trade stimulating the growth of Mexican companies by increasing their participation in global markets.

BANCO NACIONAL DE OBRAS Y SERVICIOS PÚBLICOS (NATIONAL DEVELOPMENT BANK)

Acronym: BANOBRAS Website: gob.mx/banobras
Type: Business Planning Area(s): Economic Development

The mission of Mexico's National Development Bank is to finance infrastructure and public utilities projects with financial and socioeconomic profit value, and to promote the development of the country.

BORDER ENVIRONMENT COOPERATION COMMISSION (COMISIÓN DE COOPERACIÓN AMBIENTAL FRONTERIZA)

Acronym: BECC/COCEF Website: becc.org, cocef.org
Type: NGO Planning Area(s): Environment, Economic Development

The Border Environment Cooperation Commission works to preserve, protect, and enhance human health and the environment of the U.S.-Mexico border region. The aim is to strengthen cooperation among interested parties and support sustainable projects through a transparent binational process in close coordination with the North American Development Bank, federal, state, local agencies, private sector, and civil society.

BORDER GOVERNORS CONFERENCE (CONFERENCIA DE GOBERNADORES FRONTERIZOS)

Acronym: BGC Website: N/A
Type: NPO Planning Area(s): Transportation, Energy/Water Supply, Environment, Economic Development, Homeland Security

The Border Governors Conference provides a formal process of opening lines of communication among the 10 U.S. and Mexican border states. Generally, a conference is held each year, alternating locations between the U.S. and Mexico. Since 1980, the organization has enhanced joint border efforts addressing agriculture, border crossings, education, economic development, energy, environment, health, tourism, and border security issues. Official recommendations focusing on the above issues are presented in the form of a Joint Declaration, which is signed by each of the 10 participating governors at each conference.

BORDER LEGISLATIVE CONFERENCE (CONFERENCIA LEGISLATIVA FRONTERIZA)

Acronym: BLC Website: borderlegislators.org
Type: NPO Planning Area(s): Transportation, Energy/Water Supply, Environment, Economic Development

The Border Legislative Conference is a program administered by the Council of State Governments — West and its regional partner in the South, the Southern Legislative Conference. It serves as a mechanism for ongoing dialogue and collaboration among state legislators of the U.S. and Mexico. The goal of the project is to empower border state legislators to engage in the binational agenda to provide input and direction in the development of policy between both countries.

BORDER LIAISON MECHANISM (MECANISMO ENLACE DE FRONTERA)

Acronym: BLM Website: mx.usembassy.gov
Type: Binational Group Planning Area(s): Transportation, Economic Development, Homeland Security, Binational Cooperation

In 1993, Border Liaison Mechanisms (BLM) were established in the 14 sister city pairs along the U.S.-Mexico border to promote bilateral dialogue between the three levels of government (federal, state, and local) in the border regions. They are chaired by the Mexican and the U.S. Consuls and have proven to be effective means of dealing with a variety of local issues ranging from border security to environmental issues. The San Diego-Tijuana BLM consists of four Committees: (1) Public Safety and Civil Protection; (2) Ports of Entry and Infrastructure; (3) Migration and Consular Protection; and (4) Environment and Natural Resources and 11 working groups that meet on a regular basis to address specific topics and issues.

BORDER TRADE ALLIANCE (ALIANZA DE COMERCIO FRONTERIZO)

Acronym: BTA Website: thebta.org
Type: Business Planning Area(s): Transportation, Economic Development, Homeland Security

The mission of the Border Trade Alliance is to initiate, monitor, and influence public policy and private sector initiatives for the facilitation of international trade and commerce. This is done through advocacy, education, issue development, research and analysis, and strategic planning.

BORDER TRANSPORTATION COUNCIL (CONSEJO DE TRANSPORTE FRONTERIZO)

Acronym: BTC Website: bordertransportationcouncil.com
Type: Business Planning Area(s): Transportation

The mission of the Border Transportation Council is to promote the use of legitimate transportation careers, eliminate wildcatting, encourage fair competition, and support the activities of law enforcement agencies and community advocate members' interests.

CALIFORNIA ENERGY COMMISSION (COMISIÓN DE ENERGÍA DE CALIFORNIA)

Acronym: CEC Website: energy.ca.gov
Type: State Planning Area(s): Energy/Water Supply, Environment

The mission of the California Energy Commission is to forecast future energy needs, keep historical energy data, license thermal power plants 50 megawatts or larger, promote energy efficiency through appliance and building standards, develop energy technologies, support renewable energy, and plan for direct state response to energy emergency.

CALIFORNIA ENVIRONMENTAL PROTECTION AGENCY (AGENCIA DE PROTECCIÓN AMBIENTAL DE CALIFORNIA)

Acronym: Cal/EPA Website: calepa.ca.gov
Type: State Planning Area(s): Environment

The California Environmental Protection Agency was created in 1991 by Governor's Executive Order to create a cabinet-level voice for the protection of human health and the environment and to assure the coordinated deployment of State resources. Its mission is to restore, protect, and enhance the environment and to ensure public health, environmental quality, and economic vitality.

CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT BANK (BANCO PARA EL DESARROLLO ECONÓMICO E INFRAESTRUCTURA DE CALIFORNIA)

Acronym: I-Bank Website: ibank.ca.gov
Type: Government Agency Planning Area(s): Jobs/Housing, Economic Development

The mission of the California Infrastructure and Economic Development Bank is to finance public infrastructure and private investments that promote economic growth, revitalize communities, and enhance the quality of life throughout California.

**CALIFORNIA OFFICE OF BINATIONAL BORDER HEALTH
(OFICINA DE LA SALUD FRONTERIZA DE CALIFORNIA)**

Acronym: COBBH Website: cdph.ca.gov/programs/cobbh
Type: State Planning Area(s): Jobs/Housing, Environment

The main charges of the California Office of Binational Border Health (COBBH) are to convene a voluntary community advisory group of representatives of border community-based stakeholders to develop a strategic plan with short-term, intermediate, and long-range goals and implementation action. COBBH also develops and shares recommendations from the strategic plan in consultation with the California appointees to the U.S.-Mexico Border Health Commission. The COBBH prepares and submits an annual border health status report to the Director of the Department of Homeland Security, the legislature, and the governor.

**CALIFORNIA STATE SENATOR BEN HUESO — DISTRICT 40
(SENADOR ESTATAL DE CALIFORNIA, BEN HUESO — DISTRITO 40)**

Acronym: Website: sd40.senate.ca.gov
Type: State Senate Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development, Homeland Security

California's 40th State Senate District is 1 of 40 Senate Districts, and includes portions of San Diego County, Riverside County, and all of Imperial County. Currently, District 40 consists of 19 percent of San Diego.

**CALIFORNIA STATE ASSEMBLY MEMBER BRIAN JONES — DISTRICT 71
(MIEMBRO DE LA ASAMBLEA ESTATAL DE CALIFORNIA, BRIAN JONES — DISTRITO 71)**

Acronym: Website: ad71.asmrc.org
Type: State Assembly Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development, Homeland Security

California's 71st State Assembly District is 1 of 80 districts in the California State Assembly. The district currently consists of 13.6 percent of San Diego County, and 1.9 percent of Riverside County. It is made up mainly of rural mountain country or desert, with the majority of the population concentrated in the southwestern suburban part of the district, near San Diego.

**CALIFORNIA STATE ASSEMBLY MEMBER TODD GLORIA — DISTRICT 78
(MIEMBRO DE LA ASAMBLEA ESTATAL DE CALIFORNIA, TODD GLORIA — DISTRITO 78)**

Acronym: Website: a78.asmdc.org
Type: State Assembly Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development, Homeland Security

California's 78th State Assembly District is 1 of 80 districts in the California State Assembly. The district spans from Solana Beach to the U.S.-Mexico border and currently consists of 14.9 percent of San Diego County, and 30.6 percent of the City of San Diego.

**CALIFORNIA STATE ASSEMBLY MEMBER LORENA GONZALEZ — DISTRICT 80
(MIEMBRO DE LA ASAMBLEA ESTATAL DE CALIFORNIA, LORENA GONZALEZ —
DISTRITO 80)**

Acronym: Website: asmdc.org/members/a80
Type: State Assembly Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development, Homeland Security

California's 80th State Assembly District is 1 of 80 districts in the California State Assembly. The district currently consists of 15 percent of San Diego County, including 72.9 percent of National City, 63.6 percent of Chula Vista, and 19.9 percent of San Diego.

CALIFORNIA DEPARTMENT OF TRANSPORTATION — DISTRICT 11

Acronym: Caltrans Website: dot.ca.gov/dist11
Type: State Planning Area(s): Transportation

Caltrans manages more than 50,000 miles of California's highway and freeway lanes, provides inter-city rail services, permits more than 400 public-use airports and special-use hospital heliports, and works with local agencies. Caltrans carries out its mission of improving mobility across California with six primary programs: (1) Aeronautics; (2) Highway Transportation; (3) Mass Transportation; (4) Transportation Planning; (5) Administration; and (6) Equipment Service Center.

**CENTRO DE INVESTIGACIÓN CIENTÍFICA Y DE EDUCACIÓN SUPERIOR DE ENSENADA
(ENSENADA SCIENTIFIC AND HIGHER EDUCATION CENTER)**

Acronym: CICESE Website: cicese.edu.mx
Type: Academia Planning Area(s): Energy/Water Supply

The Ensenada Scientific and Higher Education Center is a scientific investigation institution of higher education, specializing in the earth sciences, oceanography, physics, and biology.

CITY OF CHULA VISTA (CIUDAD DE CHULA VISTA)

Acronym: ChV Website: chulavistaca.gov
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development

The City of Chula Vista is committed to build and nurture a progressive and cohesive community which values diversity, respects citizens, honors legacy, and embraces the opportunities of the future.

CITY OF IMPERIAL BEACH (CIUDAD DE IMPERIAL BEACH)

Acronym: IB Website: imperialbeachca.gov
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development

The mission of the City of Imperial Beach is to maintain and enhance Imperial Beach as "Classic Southern California"; it is a beach-oriented community with a safe, small-town, family-oriented atmosphere, rich in natural and cultural resources.

CITY OF SAN DIEGO (CIUDAD DE SAN DIEGO)

Acronym: SD Website: sandiego.gov
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development

The mission of the City of San Diego is to provide high-quality municipal services and facilities; respond in an equitable, efficient, and effective manner to community needs; innovate to continually improve the service they provide; develop a well-planned community for residents, visitors, and employees; enhance the environment; and improve the quality of life in San Diego.

CONSULATE GENERAL OF MEXICO IN SAN DIEGO (CONSULADO GENERAL DE MÉXICO EN SAN DIEGO)

Acronym: ConsulmexSD Website: consulmex.sre.gob.mx/sandiego
Type: Federal Planning Area(s): Economic Development, Political Development

The Consulate General of Mexico in San Diego (ConsulmexSD), the consular office of the Secretariat of Foreign Affairs, is in charge of the issuance of documents to Mexicans (such as consular visas, passports, powers of attorney, civil register, and visas for foreigners), providing consular protection to the co-nationals in the County of San Diego, promoting Mexico in all of its aspects (commercial, cultural, and tourist), and fostering and strengthening the ties of unity between Mexico and the Mexican communities outside of the country. The mission of the ConsulmexSD is to ensure the protection of the rights and interests of Mexicans, the efficiency and fast circulation of documents, the distribution of governmental tasks, as well as the promotion to the relation of Mexico with the communities of Mexican origin in the county.

CONSULATE GENERAL OF THE UNITED STATES IN TIJUANA (CONSULADO GENERAL DE LOS ESTADOS UNIDOS EN TIJUANA)

Acronym: Website: mx.usembassy.gov/embassy-consulates/tijuana/
Type: Federal Planning Area(s): Economic Development

The Consulate General of the U.S. in Tijuana is responsible for diplomatic tasks such as issuing visas and passports, providing protection and assistance to U.S. citizens temporarily or permanently residing in the Tijuana region, and the promotion of trade and tourism between the U.S. and Mexico.

COUNTY OF SAN DIEGO (CONDADO DE SAN DIEGO)

Acronym: CSD Website: sandiegocounty.gov
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development

The mission of the County of San Diego is to provide the best possible services to County residents. Like any organization with an ongoing mission, the County engages in a continuous cycle of planning, implementing plans, monitoring implementation, and then re-evaluating and renewing the planning process.

COUNTY OF SAN DIEGO BOARD OF SUPERVISORS DISTRICT 1 — GREG COX
(JUNTA DE SUPERVISORES DEL CONDADO DE SAN DIEGO DISTRITO 1 — GREG COX)

Acronym: Website: gregcox.com
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development, Homeland Security

Supervisor Greg Cox represents more than 609,000 residents of the First Supervisorial District on the San Diego County Board of Supervisors. The First District extends from the Pacific Ocean in the west to the Otay and San Miguel mountains in the east and from Crown Point on Mission Bay in the north to the U.S.-Mexico international border in the south. At the heart of the district lies San Diego Bay, a 23-square mile resource for commerce, ecology, and recreation.

COUNTY OF SAN DIEGO BOARD OF SUPERVISORS DISTRICT 2 — DIANNE JACOB
(JUNTA DE SUPERVISORES DEL CONDADO DE SAN DIEGO DISTRITO 2 — DIANNE JACOB)

Acronym: Website: diannejacob.com
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development, Homeland Security

Supervisor Dianne Jacob represents more than 620,000 residents of the Second Supervisorial District, the largest of the five districts. The Second District covers more than 2,000 square miles in San Diego's East County and includes the cities of Poway, El Cajon, La Mesa, Lemon Grove, and Santee; the City of San Diego communities of Allied Gardens, Del Cerro, Grantville, San Carlos, and Rolando; as well as the unincorporated communities of Agua Caliente Springs, Alpine, Barrett, Blossom Valley, Bostonia, Boulevard, Campo, Canebrake, Casa de Oro, Crest, Cuyamaca, Dehesa, Descanso, Dulzura, Eucalyptus Hills, Fernbrook, Flinn Springs, Granite Hills, Guatay, Harbison Canyon, Jacumba, Jamul, Julian, Lake Morena, Lakeside, Mount Laguna, Mount Helix, Pine Hills, Pine Valley, Potrero, Ramona, Rancho San Diego, Santa Ysabel, Shelter Valley, Spring Valley, Tecate, Tierra del Sol, and Vallecitos.

EL COLEGIO DE LA FRONTERA NORTE (NORTHERN BORDER COLLEGE)

Acronym: COLEF Website: colef.mx
Type: Academia Planning Area(s): Energy/Water Supply, Environment, Economic Development,
Homeland Security, Jobs/Housing

The Northern Border College is a scientific investigation institution of higher education, specializing in the complex U.S.-Mexico border region.

CROSS BORDER XPRESS

Acronym: CBX Website: crossborderxpress.com
Type: Private/Federal Planning Area(s): Transportation

Cross Border Xpress is an airport terminal located in San Diego with an access bridge connecting it to the Tijuana International Airport in Tijuana, Mexico. It started operations on December 9, 2015, and it is the world's first binational airport passenger terminal. A pedestrian bridge spans the U.S.–Mexico border, connecting passenger terminals between the two countries. The terminal, in the Otay Mesa area of San Diego, allows passengers to check in on the U.S. side of the U.S.–Mexico border, cross a 525 feet (160 meters) pedestrian/passenger bridge across the border, and catch their flights at the Tijuana International Airport. Passengers arriving in Tijuana are equally able to cross the pedestrian/passenger bridge into the Otay Mesa passenger terminal, clear U.S. passport controls and U.S. Customs, and exit on the U.S. side.

FEDERAL HIGHWAY ADMINISTRATION (ADMINISTRACIÓN FEDERAL DE CARRETERAS)

Acronym: FHWA Website: fhwa.dot.gov
Type: Federal Planning Area(s): Transportation

The Federal Highway Administration (FHWA) provides stewardship over the construction, maintenance and preservation of the nation's highways, bridges, and tunnels. The FHWA also conducts research and provides technical assistance to state and local agencies in an effort to improve safety, mobility, and livability, and to encourage innovation.

FUNDACIÓN INTERNACIONAL DE LA COMUNIDAD ASOCIACIÓN CIVIL (INTERNATIONAL FOUNDATION OF THE COMMUNITY CIVIL ASSOCIATION)

Acronym: FIC Website: ficbaja.org
Type: NPO Planning Area(s): Economic Development

The mission of the International Foundation of the Community Civil Association is to cultivate philanthropic culture, assist in the professional development of organizations that enhance civil society, elevate the sense of social cohesion, and ultimately improve the quality of life and community spirit in Baja California.

FUNDACIÓN LA PUERTA (LA PUERTA FOUNDATION)

Acronym: Website: fundacionlapuerta.org
Type: NPO Planning Area(s): Energy/Water Supply, Environment

La Puerta Foundation actively supports environmental, social and educational projects in the Tecate and border areas, including the preservation of endangered native plant, and wildlife habitat within this region.

GLOBAL ACTION RESEARCH CENTER (CENTRO DE INVESTIGACIÓN ACCIÓN GLOBAL)

Acronym: Global ARC Website: theglobalarc.org
Type: Non-Profit Planning Area(s): Food, Energy, Water, Sustainability, Health, Community Development

The Global Action Research Center (Global ARC) brings together educators, researchers, scientists, professionals, students, and community organizers to integrate and build upon actionable knowledge and sustainability solutions across urban-rural divides. They strive for a holistic understanding of civically-engaged action research concerning food, water, energy, land, economy, built environment, communications, and human and social development. The Global ARC's mission is to facilitate local communities and institutions in developing, sharing, and expanding sustainability solutions, locally and globally, to eradicate root causes of poverty, environmental degradation, and unhealthy living conditions.

GOBIERNO DE BAJA CALIFORNIA (BAJA CALIFORNIA STATE GOVERNMENT)

Acronym: Website: bajacalifornia.gob.mx
Type: State Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development

Baja California is 1 of the 31 states which, with the federal district, comprise the 32 federal entities of Mexico. It is both the northernmost and westernmost state of Mexico, but before becoming a state in 1953, the area was known as the North Territory of Baja California. Baja California is made up of five municipalities: Mexicali, Rosarito, Tijuana, Tecate, and Ensenada.

GOBIERNO DE BAJA CALIFORNIA — SECRETARÍA DE INFRAESTRUCTURA Y DESARROLLO URBANO (SECRETARIAT OF INFRASTRUCTURE AND URBAN DEVELOPMENT)

Acronym: SIDUE Website: sidue.gob.mx
Type: State Planning Area(s): Economic Development

The mission of Secretariat of Infrastructure and Urban Development is to promote a balanced and harmonious development by means of planning and the orientation of a capable, orderly growth to guarantee a greater quality of life to all the segments of the population.

GOBIERNO DE BAJA CALIFORNIA — SECRETARÍA DE PROTECCIÓN AL AMBIENTE (SECRETARIAT OF ENVIRONMENTAL PROTECTION)

Acronym: SPABC Website: spabc.gob.mx
Type: State Planning Area(s): Environment

The Secretariat of Environmental Protection applies specific strategies for ecosystem conservation within Baja California.

GOOD NEIGHBOR ENVIRONMENTAL BOARD (CONSEJO AMBIENTAL DEL BUEN VECINO)

Acronym: GNEB Website: epa.gov/faca/gneb
Type: NPO Planning Area(s): Environment

The Good Neighbor Environmental Board is an independent federal advisory committee. Its mission is to advise the President and Congress of the U.S. on good neighbor practices along the U.S. border with Mexico. Its recommendations are focused on environmental infrastructure needs within the states contiguous to Mexico.

IMPERIAL COUNTY (CONDADO IMPERIAL)

Acronym: IVC Website: co.imperial.ca.us/
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development

Imperial County has a diverse and rich collection of resources in the form of human power, infrastructure, and economic development. Established in 1907, it was the last county to be established in California. Imperial County's strategic goals serve as guiding principles to build abundant opportunities for their communities, the county's budget, and much more to help residents, visitors, and partners navigate through and utilize county programs and resources.

IMPERIAL COUNTY TRANSPORTATION COMMISSION (COMISIÓN DE TRANSPORTE DEL CONDADO IMPERIAL)

Acronym: ICTC Website: imperialctc.org
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development

The Imperial County Transportation Commission (ICTC) is an association of city, county, and local governments created to address regional transportation issues. The ICTC Board is currently composed of ten voting members and one non-voting member consisting of two members of the Imperial County Board of Supervisors; one member from each incorporated city (seven) within Imperial County who shall be the mayor of the city or a member of its city council; one member of the Board of Directors of the Imperial Irrigation District; and, one non-voting member appointed by the Governor representing the California Department of Transportation (Caltrans). Monthly commission meetings provide the public with a forum for discussion and collaborative decision-making on significant issues of regional transportation and mobility.

INSITE

Acronym: Website: insite.org.mx/wp/insite
Type: NGO Planning Area(s):

InSite is dedicated to the realization of binational collaborative arts partnerships among non-profit and public institutions in the San Diego-Tijuana region. It operates through a unique collaborative structure that is based on the active participation of cultural and educational institutions in the U.S. and Mexico. InSite is focused on promoting artistic investigation and activation of urban space.

**INSTITUTE FOR REGIONAL STUDIES OF THE CALIFORNIAS — SDSU
(INSTITUTO PARA ESTUDIOS REGIONALES DE LAS CALIFORNIAS — SDSU)**

Acronym: IRSC Website: irsc.sdsu.edu
Type: Academia Planning Area(s): Education

The Institute for Regional Studies of the Californias provides San Diego State University with a forum for the investigation, discussion, and dissemination of information about the U.S.-Mexico border region. The Institute focuses on the border area of California and the Baja California peninsula but also monitors border regions elsewhere in the world. Created in 1983, the Institute has undertaken multidisciplinary applied research projects on important regional concerns including trans-border environmental issues, policy perspectives of the California-Mexico relationship, quality of life, and sustainable development.

**INSTITUTO METROPOLITANO DE PLANEACIÓN DE TIJUANA
(METROPOLITAN PLANNING INSTITUTE OF TIJUANA)**

Acronym: IMPLAN Website: implantijuana.org
Tijuana
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development

Metropolitan Planning Institute of Tijuana (IMPLAN Tijuana) serves to consolidate the tasks of urban planning as a flexible, inclusive process, and to participate in the integration of a civil society. Including both the public and private sectors, IMPLAN Tijuana seeks to elevate the quality of life and to forge an attitude of community which is generated by the city.

**INSTITUTO MUNICIPAL DE PLANEACIÓN DE PLAYAS DE ROSARITO
(PLAYAS DE ROSARITO'S MUNICIPAL PLANNING INSTITUTE)**

Acronym: IMPLAN Website: implanplayasderosarito.org
Rosarito
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development

Playas de Rosarito Municipal Planning Institute is the agency in charge of short, medium, and long-term research and planning; for the development of the municipality's different components. The focus is on the environmental and economic aspects of the rural, urban, insular, and oceanic topics.

**INSTITUTO DE INVESTIGACIONES Y PLANEACIÓN URBANA
(MUNICIPAL PLANNING AND RESEARCH INSTITUTE OF MEXICALI)**

Acronym: IMIP Mexicali Website: imipmexicali.org.mx
Type: Local Planning Area(s): Economic Development

The mission of the Municipal Planning and Research Institute of Mexicali is to promote and elaborate plans, programs, and urban projects that the Municipality of Mexicali requires for its sustainable development, fortifying its identity with bases, scientific technical criteria, and civic participation.

**INSTITUTO NACIONAL DE MIGRACIÓN
(MEXICO'S NATIONAL INSTITUTE OF MIGRATION)**

Acronym: INM Website: inm.gob.mx
Type: Federal Planning Area(s): Economic Development

The National Institute of Migration is the Mexican Government agency in charge of planning, executing, controlling, supervising, and evaluating the migratory services. It also coordinates with the diverse agencies of the Federal Public Administration that concur in the attention to and solution of matters related to migration.

INTER-AMERICAN DEVELOPMENT BANK (BANCO INTER-AMERICANO DE DESARROLLO)

Acronym: IADB/BID Website: iadb.org
Type: NGO Planning Area(s): Economic Development

In its Charter, the founders of the Inter-American Development Bank defined its mission to be to “contribute to the acceleration of the process of economic and social development of the regional developing member countries, individually and collectively.”

**INTERNATIONAL BOUNDARY AND WATER COMMISSION
(COMISIÓN INTERNACIONAL DE LÍMITES Y AGUAS)**

Acronym: IBWC/CILA Website: ibwc.state.gov
Type: U.S. Agency Planning Area(s): Energy/Water Supply, Environment

The International Boundary and Water Commission (IBWC), established in 1889, has responsibility for applying the boundary and water treaties between the U.S. and Mexico, and settling differences that may arise out of these treaties. The IBWC is an international body composed of the U.S. section and the Mexican section, each headed by an engineer-commissioner appointed by his/her respective president.

**INTERNATIONAL COMMUNITY FOUNDATION
(FUNDACIÓN INTERNACIONAL DE LA COMUNIDAD)**

Acronym: ICF Website: icfdn.org
Type: NPO Planning Area(s): Economic Development

The International Community Foundation seeks to increase charitable giving and volunteerism across the U.S. border to benefit overseas communities and non-profit organizations.

JAPAN BANK FOR INTERNATIONAL COOPERATION (BANCO DE COOPERACIÓN INTERNACIONAL DE JAPÓN)

Acronym: JBIC Website: jbic.go.jp/en
Type: Business Planning Area(s): Economic Development

Japan Bank for International Cooperation (JBIC) has a statutory mandate to undertake lending and other operations for the promotion of Japanese exports, imports, and economic activities overseas; the stability of international financial order; and economic and social development, as well as economic stability in developing economies. JBIC operates under the principle that it will not compete with financial institutions in the private sector.

NACIONAL FINANCIERA (MEXICO'S NATIONAL FINANCING INSTITUTION)

Acronym: NAFIN Website: nafin.com
Type: Business Planning Area(s): Economic Development

The mission of Mexico's National Financing Institution is to promote the development of the small and medium business, by providing financing, training, and technical aid. There is a focus in developing the financial market in order to promote regional growth and creation of jobs.

NATURE CONSERVANCY, THE (LA CONSERVACIÓN DE LA NATURALEZA)

Acronym: NC Website: nature.org
Type: NPO Planning Area(s): Environment

The mission of the Nature Conservancy is to preserve the plants, animals, and natural communities that represent the diversity of life on Earth by protecting the lands and waters they need to survive.

NORTH AMERICAN COMMISSION FOR ENVIRONMENTAL COOPERATION (COMISIÓN PARA LA COOPERACIÓN AMBIENTAL DE AMÉRICA DEL NORTE)

Acronym: NACEC Website: cec.org
Type: NPO Planning Area(s): Environment

The North American Commission for Environmental Cooperation (NACEC) is an international organization created by Canada, Mexico, and the U.S. under the North American Agreement on Environmental Cooperation. The NACEC was established to address regional environmental concerns, help prevent potential trade and environmental conflicts, and promote the effective enforcement of environmental law. The Agreement complements the environmental provisions of the North American Free Trade Agreement.

NORTH AMERICAN DEVELOPMENT BANK (BANCO DE DESARROLLO DE AMÉRICA DEL NORTE)

Acronym: NADB/BDAN Website: nadb.org
Type: Government Agency Planning Area(s): Economic Development

The mission of the North American Development Bank is to finance environmental infrastructure projects along the U.S.-Mexico border and to serve as a binational partner and catalyst in communities along the border. The focus is to enhance affordability, financing, and long-term development, as well as to create an effective operation of infrastructure that promotes a clean, healthy environment for the citizens of the region.

OTAY MESA CHAMBER OF COMMERCE (CÁMARA DE COMERCIO DE OTAY MESA)

Acronym: Website: otaymesa.org
Type: Business Planning Area(s): Jobs/Housing, Transportation, Economic Development, Homeland Security

The Otay Mesa Chamber of Commerce is a non-profit business advocacy organization seeking to enhance employment and economic opportunities in Otay Mesa and develop a competitive and increased exporting base in San Diego.

OTAY MESA PORT OF ENTRY (GARITA DE MESA DE OTAY)

Acronym: Website: cbp.gov/contact/ports/otay-mesa
Type: POE Planning Area(s): Homeland Security

The Otay Mesa Point of Entry (POE) consists of a pedestrian and vehicle inspection facility constructed in 1983, as well as a commercial inspection facility for trucks. On an average day, more than 14,700 privately-owned vehicles, 2,100 trucks, and 8,700 pedestrians enter the U.S. through this POE.

OVERSEAS PRIVATE INVESTMENT CORPORATION (CORPORACIÓN PARA LA INVERSIÓN PRIVADA EN EL EXTERIOR)

Acronym: OPIC Website: opic.gov
Type: Government Agency Planning Area(s): Economic Development

The mission of the Overseas Private Investment Corporation (OPIC) is to help U.S. businesses invest overseas, foster economic development in new and emerging markets, complement the private sector in managing the risks associated with foreign direct investment, and support U.S. foreign policy. The OPIC evaluates all project applications on the basis of their contribution to economic development to ensure successful implementation of the organization's core developmental mission. The OPIC also prioritizes the allocation of scarce resources to projects on the basis of their developmental benefits. By expanding economic development in host countries, OPIC-supported projects can encourage political stability, free market reforms, and U.S. best practices. OPIC projects also support American jobs and exports—over 264,000 new U.S. jobs and \$69 billion in exports since 1971. Because OPIC charges market-based fees for its products, it operates on a self-sustaining basis at no net cost to taxpayers.

PORT OF ENSENADA (PUERTO DE ENSENADA)

Acronym: API Ensenada Website: puertoensenada.com.mx
Type: Planning Area(s): Environment, Economic Development

The Port of Ensenada works to be competitive to develop the Ports' potential as a distributor of a diverse range of goods to both coastal and overseas shipping in the Pacific basin. It also seeks to serve as a tourist attraction through the incorporation of advanced terminal operation and service technologies in consideration of the ecological and social context of the region.

PRONATURA ASOCIACIÓN CIVIL (PRONATURA CIVIL ASSOCIATION)

Acronym: Website: pronatura.org.mx
Type: NGO Planning Area(s): Environment

Pronatura Civil Association is Mexico's oldest and largest non-profit, non-governmental organization dedicated to the conservation of biodiversity, ecosystems, and natural resources throughout the country.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (ASOCIACIÓN DE GOBIERNOS DE SAN DIEGO)

Acronym: Website: sandag.org
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development, Homeland Security

The San Diego Association of Governments (SANDAG) provides the public forum for regional policy decisions about growth, transportation planning and funding, transit construction, environmental management, economic development, housing, open space, energy, public safety, and binational topics. SANDAG is this region's association of local governments composed of 18 cities and the county government.

SAN DIEGO CITY COUNCILMAN DAVID ALVAREZ — DISTRICT 8 (CONSEJAL DEL AYUNTAMIENTO DE SAN DIEGO, DISTRITO 8 — DAVID ÁLVAREZ)

Acronym: Website: sandiego.gov/citycouncil/cd8
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development, Homeland Security

District 8 includes the cities of Barrio Logan, Egger Highlands, Grant Hill, Golden Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa West and East, San Ysidro, Sherman Heights, Southcrest, Stockton, and Tijuana River Valley.

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, BROWN FIELD MUNICIPAL AIRPORT (AUTORIDAD DEL AEROPUERTO REGIONAL DEL CONDADO DE SAN DIEGO, AEROPUERTO MUNICIPAL DE BROWN FIELD)

Acronym: SDCRAA Website: san.org
Type: Local Planning Area(s): Transportation, Economic Development

The mission of the San Diego County Regional Airport Authority (SDCRAA) is to plan for and provide air transportation services to the region with safe, effective facilities that exceed customer expectations. The SDCRAA is committed to operate San Diego's air transportation gateways in a manner that promotes the region's prosperity and protects its quality of life.

SAN DIEGO COUNTY WATER AUTHORITY (AUTORIDAD DEL AGUA DEL CONDADO DE SAN DIEGO)

Acronym: SDCWA Website: sdcwa.org
Type: Local Planning Area(s): Energy/Water Supply

The San Diego County Water Authority (SDCWA) is a public agency serving the San Diego region as a wholesale supplier of water. The SDCWA works through its 23 member agencies to provide a safe, reliable water supply to support the region's \$142 billion economy and the quality of life of 3 million residents.

SAN DIEGO REGIONAL CHAMBER OF COMMERCE, INTERNATIONAL COMMITTEE (COMITÉ INTERNACIONAL DE LA CÁMARA DE COMERCIO REGIONAL DE SAN DIEGO)

Acronym: SDRCO Website: sdchamber.org
Type: Business Planning Area(s): Economic Development, Homeland Security

The San Diego Regional Chamber of Commerce guides the Chamber's agenda of promoting international trade and commerce with Mexico and other global markets by making strategic recommendations to the Chamber's Board of Directors, addressing policy issues, and overseeing the work of the subcommittees in meeting this agenda.

SAN DIEGO REGIONAL CHAMBER OF COMMERCE, MEXICO BUSINESS CENTER (CENTRO DE NEGOCIOS DE MÉXICO, CÁMARA REGIONAL DE COMERCIO DE SAN DIEGO)

Acronym: MBC Website: sdchamber.org/international
Type: Business Planning Area(s): Economic Development

The Mexico Business Center of the San Diego Regional Chamber of Commerce reaches out to all the citizens of San Diego County—the African American, Asian-American, Euro-American, and Native American communities, as well as Hispanic Americans. The Center assures that all San Diegans have the knowledge, expertise, cultural enhancement, and contacts to conduct profitable business with Mexico and can enjoy the cultural experience of its closest neighbor.

**SAN DIEGO REGIONAL ECONOMIC DEVELOPMENT CORPORATION
(DESARROLLO ECONÓMICO REGIONAL DE SAN DIEGO)**

Acronym: SDEDC Website: sandiegobusiness.org
Type: Planning Area(s): Economic Development

San Diego Regional Economic Development Corporation (SDEDC) is a non-profit corporation funded by more than 150 companies and public partners committed to enhancing regional prosperity. The strength of the private sector support enables SDEDC to provide services free of charge. The organization serves regionally by supporting local companies, implementing programs to help retain businesses, and advocating for policies that enhance the region's economic competitiveness.

**SAN DIEGO-TIJUANA BORDER INITIATIVE
(INICIATIVA FRONTERIZA SAN DIEGO-TIJUANA)**

Acronym: Website: borderinitiative.org
Type: NGO Planning Area(s): Energy/Water Supply, Environment, Economic Development

The mission of the San Diego-Tijuana Border Initiative is to encourage closer collaboration among social and community service providers, with the specific intent of promoting public health policy development for issues of importance to the border region.

SAN YSIDRO BUSINESS ASSOCIATION (ASOCIACIÓN DE NEGOCIOS DE SAN YSIDRO)

Acronym: Website: sanysidrochamber.org/home.html
Type: Business Planning Area(s): Transportation, Economic Development

The San Ysidro Business Association was founded in 1999 as a non-profit public benefit corporation. Their mission is to stimulate the economic revitalization of San Ysidro for the benefit of small business members and the community. The association accomplishes this mission by leveraging its business members' self-assessments with other resources for the purposes of promotion, design enhancements, small business retention and expansion, and the creation of more employment opportunities.

SAN YSIDRO CHAMBER OF COMMERCE (CÁMARA DE COMERCIO SAN YSIDRO)

Acronym: SYCC Website: sanysidrochamber.org
Type: Business Planning Area(s): Transportation, Economic Development

The San Ysidro Chamber of Commerce promotes the business and commerce of the district community of San Ysidro through networking, communicating of pertinent information, and sponsoring of community-enhancing events.

SAN YSIDRO PORT OF ENTRY (GARITA DE PUERTA MEXICO)

Acronym: Website: cbp.gov/contact/ports/san-ysidro-class
Type: Federal Planning Area(s): Homeland Security

The current San Ysidro Point of Entry (POE) facilities were built in the 1970s and consist of pedestrian and vehicle inspection facilities, as well as an intermodal rail cargo facility. On an average day, more than 31,000 privately-owned vehicles and 22,000 pedestrians enter the U.S. through this POE.

SAN DIEGO ASSOCIATION OF GOVERNMENT BORDERS COMMITTEE (COMITÉ DE FRONTERAS DE SANDAG)

Acronym: Website: sandag.org/index.asp?committeeid=54&fuseaction=committees.detail
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development, Homeland Security

The San Diego Association of Governments (SANDAG) Borders Committee was created to provide policy direction to the SANDAG Board regarding issues or activities related to planning and coordination between the San Diego region and its surrounding neighbors. This includes its neighbors to the north (Orange and Riverside counties), its neighbor to the east, Imperial County; and its neighbor to the south, the Republic of Mexico (and its individual municipalities therein).

SANDAG COMMITTEE ON BINATIONAL REGIONAL OPPORTUNITIES (COMITÉ BINACIONAL DE OPORTUNIDADES REGIONALES DE SANDAG)

Acronym: COBRO Website: www.sandag.org/index.asp?committeeid=34&fuseaction=committees.detail
Type: Local Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development, Homeland Security

The SANDAG Committee on Binational Regional Opportunities advises the SANDAG Borders Committee concerning both short- and long-term binational-related activities, issues, and actions; provides recommendations regarding binational border-related planning and development; and identifies ways to assist and coordinate with existing efforts in the binational area. The membership consists of elected officials and staff representatives of academia, business, community organizations, and the Mexican government.

SDSU, CALIFORNIA CENTER FOR BORDER AND REGIONAL ECONOMIC STUDIES (IMPERIAL COUNTY) (CENTRO DE ESTUDIOS FRONTERIZOS Y ECONOMÍA REGIONAL DE CALIFORNIA, DE SDSU, CONDADO IMPERIAL)

Acronym: CCBRES, SDSU Website: sci.sdsu.edu/ccbres/about.html
Type: Academia Planning Area(s): Transportation, Energy/Water Supply, Environment, Economic Development, Homeland Security

The mission of the center is to inform community members and decision-makers of demographic, economic, and social trends in Imperial Valley and the western U.S.-Mexico border region.

**SDSU, INSTITUTE FOR REGIONAL STUDIES OF THE CALIFORNIAS
(INSTITUTO DE ESTUDIOS REGIONALES DE LAS CALIFORNIAS, DE SDSU)**

Acronym: IRSC, SDSU Website: irsc.sdsu.edu
Type: Academia Planning Area(s): Transportation, Energy/Water Supply, Environment,
Economic Development, Homeland Security

The Institute for Regional Studies of the Californias (IRSC) provides San Diego State University with a forum for the investigation, discussion, and dissemination of information about the U.S.-Mexico border region. The IRSC focuses on the border region of California and Baja California and also is concerned with important issues of the U.S.-Mexico interface and monitors border regions elsewhere in the world.

**SECRETARÍA DE COMUNICACIONES Y TRANSPORTES
(MEXICO'S SECRETARIAT OF TRANSPORTATION AND COMMUNICATIONS)**

Acronym: SCT Website: gob.mx/sct
Type: Federal Planning Area(s): Transportation

The Secretariat of Transportation and Communications is the federal government agency of Mexico that provides systems of transportation and communications to unite all Mexicans and the rest of the world by taking advantage of technological innovations and promoting the creation of aggregate value, social aggregates, and economic development in a consistent way and with full respect for cultural and environment issues.

**SECRETARÍA DE DESARROLLO AGRARIO, TERRETRIAL, Y URBANO
(MEXICO'S SECRETARIAT OF AGRARIAN, TERRITORIAL, AND URBAN DEVELOPMENT)**

Acronym: SEDATU Website: gob.mx/sedatu
Type: Federal Planning Area(s): Land Use

Secretariat of Agrarian, Territorial, and Urban Development is the federal government agency of Mexico that is responsible for providing legal certainty in land tenure to the target population through the regularization of land ownership. It also develops public policies that promote access to the justice system and comprehensive agricultural development.

SECRETARÍA DE GOBERNACIÓN (MEXICO'S SECRETARIAT OF GOVERNMENT)

Acronym: SEGOB Website: gobnacion.gob.mx
Type: Federal Planning Area(s): Political/Government Issues

The Secretariat of the Government and implements national policy in matters of effective government, population registry, migration and religion, social communication, printed material regulation, government transparency, and other citizen-oriented policies.

SECRETARÍA DE HACIENDA Y CRÉDITO PÚBLICO (MEXICO'S SECRETARIAT OF FINANCE AND PUBLIC CREDIT)

Acronym: SHCP Website: gob.mx/hacienda
Type: Federal Planning Area(s): Jobs/Housing

The Secretariat of Finance and Public Credit is the government agency that determines the policies of the federal government in financing, banking, credit, public expense, currencies, and prices and rates of goods and services of the public sector. It also is in charge of the formulation of the National Plan of Development and its programs.

SECRETARÍA DE LA DEFENSA NACIONAL (MEXICO'S SECRETARIAT OF NATIONAL DEFENSE)

Acronym: SEDENA Website: sedena.gob.mx
Type: Federal Planning Area(s): Homeland Security

The mission of the Secretariat of National Defense is to defend the integrity, independence, and sovereignty of the nation; guarantee the interior security; carry out the social and civic works that spread progress of the nation; and help the civic population in an emergency and in cases of natural disasters.

SECRETARÍA DE MEDIO AMBIENTE Y RECURSOS NATURALES (MEXICO'S SECRETARIAT OF ENVIRONMENT AND NATURAL RESOURCES)

Acronym: SEMARNAT Website: gob.mx/semarnat
Type: Federal Planning Area(s): Environment

The Secretariat of Environment and Natural Resources is a government agency whose main purpose is to create environmental protection policies, reversing the tendencies of ecological deterioration and establishing the bases for a sustainable development in the country.

SECRETARÍA DE RELACIONES EXTERIORES (MEXICO'S SECRETARIAT OF FOREIGN RELATIONS)

Acronym: SRE Website: sre.gob.mx
Type: Federal Planning Area(s): International Affairs

The Secretariat of Foreign Relations is the federal agency in charge of implementing the Mexican foreign policy as the vehicle to expand and deepen the cultural, economic, and political relations, and collaboration of Mexico with the different regions of the world, in favor of the integral development of all Mexicans. It seeks to preserve and fortify the sovereignty and independence of Mexico; guarantee the interests and the national security based on the constitutional principles of foreign policy; assure the coordination of the actions and programs abroad of the three levels of government and the different powers that impact the relations between Mexico and other countries; and strengthen the expression of the cultural identity and the image of Mexico.

SIERRA CLUB — SAN DIEGO CHAPTER (SIERRA CLUB — SECCIÓN DE SAN DIEGO)

Acronym: Website: sandiego.sierraclub.org/home/index.asp
Type: NPO Planning Area(s): Environment

For 60 years, Sierra Club's San Diego Chapter has organized the bold action of citizens working together to protect and restore San Diego's natural heritage. The Sierra Club and their partners have secured permanent protection for Torrey Pines State Reserve, Anza Borrego Desert State Park, and parts of San Diego's canyons that separate its mesas, creating small pockets of natural parkland scattered throughout the city. They helped create and foster the Multiple Species Conservation Program to preserve a network of open space, protecting biodiversity and enhancing the region's quality of life. They have successfully defended thousands of acres of fragile wilderness areas in our public forests.

SOUTH COUNTY ECONOMIC DEVELOPMENT COUNCIL (CONSEJO DE DESARROLLO ECONÓMICO DEL CONDADO DEL SUR)

Acronym: SCEDC Website: southcountyedc.com
Type: NGO Planning Area(s): Transportation, Economic Development, Homeland Security

The South County Economic Development Council (SCEDC), a non-profit organization, was formed in 1989 by a group of South San Diego County business and community leaders. The SCEDC helps to attract businesses to which facilitate development within South San Diego County.

SOUTH SAN DIEGO SMALL BUSINESS DEVELOPMENT CENTER (CENTRO DE DESARROLLO DE PEQUEÑAS EMPRESAS DEL SUR DE SAN DIEGO)

Acronym: SBDC Website: sandiegosbdc.org
Type: Academia Planning Area(s): Economic Development

The South San Diego Small Business Development Center provides a unique set of resources to assist potential and existing businesses achieve success.

TECATE PORT OF ENTRY (GARITA DE TECATE)

Acronym: Website: cbp.gov/contact/ports/tecate-class
Type: Federal Planning Area(s): Homeland Security

The current Tecate Point of Entry (POE) facilities were built in 1933 and then expanded in 2005, and consist of a pedestrian and vehicle inspection facility, as well as a commercial inspection facility. On an average day in 2011, more than 4,000 privately-owned vehicles and 1,400 pedestrians entered the U.S. through this POE.

**TIJUANA ECONOMIC DEVELOPMENT CORPORATION
(DESARROLLO ECONÓMICO E INDUSTRIAL DE TIJUANA)**

Acronym: Tijuana EDC (DEITAC) Website: tijuanaedc.org
Type: NGO Planning Area(s): Economic Development

The Tijuana Economic Development Corporation is a non-profit private organization, founded in 1989, dedicated to facilitating industrial operations and business opportunities within the Cali Baja Bi-National Mega-Region. Comprised of 120 leading service professionals and infrastructure providers, it offers foreign investors advisory and project management services for establishing successful manufacturing operations in the City of Tijuana.

**TIJUANA RIVER NATIONAL ESTUARINE RESEARCH RESERVE
(RESERVA DE INVESTIGACIÓN DEL ESTUARIO NACIONAL DEL RÍO TIJUANA)**

Acronym: TRNERR Website: trnerr.org
Type: NGO Planning Area(s): Environment

The Tijuana River National Estuarine Research Reserve contributes to an improved understanding of estuarine processes and dynamics that will benefit the management of the Tijuana Estuary and coastal ecosystems and (through monitoring) to improve the ability of resource managers to detect, quantify, and predict both short- and long-term changes in the health and viability of estuarine ecosystems.

**UNIVERSITY OF CALIFORNIA, SAN DIEGO (ASSOCIATED), INSTITUTE OF THE AMERICAS
(INSTITUTO DE LAS AMÉRICAS, ASOCIADO A UNIVERSITY OF CALIFORNIA, SAN DIEGO)**

Acronym: IOA Website: iamericas.org
Type: Academia Planning Area(s): Energy/Water Supply, Homeland Security

The mission of University of California, San Diego (Associated) Institute of the Americas is to be a catalyst for promoting economic development and integration, emphasizing the role of the private sector, as a means to improve the economic and social well-being of the people of the Americas.

**UNIVERSITY OF CALIFORNIA, SAN DIEGO EXTENSION, SAN DIEGO DIALOGUE
(DIÁLOGO DE SAN DIEGO, EXTENSIÓN DE UNIVERSITY OF CALIFORNIA, SAN DIEGO)**

Acronym: SDD Website: sandiegodialogue.org
Type: Academia Planning Area(s): Transportation, Economic Development, Homeland Security

The San Diego Dialogue (SDD), a self-funded public policy research center based at University of California, San Diego Extension, was founded in 1991 as a forum for discussion and consensus-building among the San Diego-Baja California crossborder community. Since its inception, the SDD has conducted research on long-term challenges and opportunities that the binational region faces, as well as encouraged the development and implementation of viable solutions to improve the crossborder regional quality of life.

**UNIVERSITY OF CALIFORNIA, SAN DIEGO, CENTER FOR U.S.-MEXICAN STUDIES
(CENTRO DE ESTUDIOS E.U.A.-MÉXICO, DE UNIVERSITY OF CALIFORNIA, SAN DIEGO)**

Acronym: Website: usmex.ucsd.edu
Type: Academia Planning Area(s): Energy/Water Supply, Environment, Economic Development, Homeland Security

The mission of the Center for U.S.-Mexican Studies, University of California, San Diego is to be the premier institute for social science research on Mexico and U.S.-Mexican relations. The Center supports research, relevant to current policy issues in Mexico and the binational relationship. In addition, most of the Center's research involves comparative studies with a substantial Mexico component in close collaboration with social scientists at Mexican institutions.

UNIFIED PORT OF SAN DIEGO (PUERTO UNIFICADO DE SAN DIEGO)

Acronym: PSD Website: portofsandiego.org
Type: Local Planning Area(s): Environment, Economic Development

The mission of the Unified Port of San Diego is to balance regional economic benefits, environmental stewardship, recreational opportunities, and public safety while protecting Tidelands Trust resources on behalf of the citizens of California.

**UNIVERSIDAD AUTÓNOMA DE BAJA CALIFORNIA
(AUTONOMOUS UNIVERSITY OF BAJA CALIFORNIA)**

Acronym: UABC Website: uabc.mx
Type: Academia Planning Area(s): Energy/Water Supply, Economic Development, Homeland Security, Jobs/Housing

Formed by a group of professionals, businesspersons, scholars, and students, the Autonomous University of Baja California focuses on sustainable development to transform their environment. They believe in a responsibility, vision and ethical commitment to make a difference. They aim to promote, generate, disseminate, and transfer knowledge to contribute to sustainable development, the advancement of science, technology, humanities, art and innovation, and to an increased level of human development of the Baja California society and in the country.

UNIVERSIDAD IBEROAMERICANA (IBEROAMERICAN UNIVERSITY)

Acronym: UIA Website: tij.uia.mx
Type: Academia Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development

Iberoamerican University is an institution of higher education with students and teachers that (in collaboration with officials, employees, and graduated students) has the main objective of conserving, creating, and transmitting objective knowledge and humanization of reality by training the professionals, teachers, researchers, and technicians that Mexico needs.

U.S.-MEXICO BINATIONAL BRIDGES AND BORDER CROSSINGS GROUP (GRUPO BINACIONAL DE PUENTES Y CRUCES FRONTERIZOS E.U.A.-MÉXICO)

Acronym: BBBXG Website: borderplanning.fhwa.dot.gov
Type: NPO Planning Area(s): Transportation, Environment

The U.S.-Mexico Binational Bridges and Border Crossings Group (BBBXG) is co-chaired by the Department of State and the Mexican Secretariat of Foreign Relations and is attended by federal agencies with an interest in border crossings such as the Department of Homeland Security, General Services Administration, Animal Plant Health Inspection Service, Food and Drug Administration, Federal Highway Administration, Federal Railway Administration, International Boundary and Water Commission and their corresponding agencies in Mexico, as well as the border State departments of transportation. The BBBXG holds biannual meetings to discuss issues, expansions, and additions to the existing border crossing system along the U.S.-Mexico border and to develop policies relating to international crossings.

U.S.-MEXICO BINATIONAL COMMISSION (COMISIÓN BINACIONAL E.U.A.-MÉXICO)

Acronym: BNC Website: state.gov/p/wha/ci/mx/c10787.htm
Type: Binational Group Planning Area(s): Jobs/Housing, Transportation, Environment, Economic Development

Created in 1981, the U.S.-Mexico Binational Commission is the most important mechanism of dialogue among the executive powers of both countries. It constitutes the framework of suitable institutional cooperation to work, in a joint way, on numerous themes of the bilateral agenda in the area of security, employment, education, transportation, environment, urban development, migrant housing, health, and science and technology.

U.S. ARMY CORPS OF ENGINEERS (CUERPO DE INGENIEROS DEL EJÉRCITO DE E.U.A.)

Acronym: USACE Website: usace.army.mil
Type: Federal Planning Area(s): Environment, Economic Development

The U.S. Army Corps of Engineers serves the Armed Forces and the nation by providing vital engineering services and capabilities as a public service across the full spectrum of operations—from peace to war—in support of national interests.

U.S. COAST GUARD (GUARDIA COSTERA DE E.U.A.)

Acronym: USCG Website: uscg.mil
Type: Federal Planning Area(s): Environment

The U.S. Coast Guard is a military, multi-mission, maritime service within the Department of Homeland Security and is one of the nation's five armed services. Its core roles are to protect the public, the environment, and U.S. economic and security interests in any maritime region in which those interests may be at risk, including international waters and America's coasts, ports, and inland waterways.

**U.S. CONGRESSMAN DARRELL ISSA — 49TH DISTRICT
(MIEMBRO DEL CONGRESO DE E.U.A. DARRELL ISSA — DISTRITO 49)**

Acronym: Website: house.gov/issa
Type: Federal Official Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development, Homeland Security

California's 49th Congressional District covers Camp Pendleton, the northern portions of San Diego County, and southern Orange County.

**U.S. CONGRESSMAN DUNCAN HUNTER — 50TH DISTRICT
(MIEMBRO DEL CONGRESO DE E.U.A. DUNCAN HUNTER — DISTRITO 50)**

Acronym: Website: hunter.house.gov
Type: Federal Official Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development, Homeland Security

California's 50th Congressional District is consists of the eastern region of San Diego County and includes Fallbrook, San Marcos, Valley Center, Escondido, Santee, Lakeside, and mountain and desert areas stretching to the Imperial County line.

**U.S. CONGRESSMAN JUAN VARGAS — 51ST DISTRICT
(MIEMBRO DEL CONGRESO DE E.U.A. JUAN VARGAS — DISTRITO 51)**

Acronym: Website: vargas.house.gov
Type: Federal Official Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development, Homeland Security

California's 51st Congressional District includes all of Imperial County and the extreme southern portions of San Diego County that run across the U.S.-Mexico border. Cities in the district include National City, Chula Vista, and El Centro.

**U.S. CONGRESSMAN SCOTT PETERS — 52ND DISTRICT
(MIEMBRO DEL CONGRESO DE E.U.A. SCOTT PETERS — DISTRITO 52)**

Acronym: Website: scottpeters.com/52nd-district
Type: Federal Official Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development, Homeland Security

California's 52nd Congressional District consists of coastal and central portions of the City of San Diego, including neighborhoods such as Carmel Valley, La Jolla, Point Loma, Downtown San Diego, and the San Diego suburbs of Poway and Coronado.

**U.S. CONGRESSWOMAN SUSAN DAVIS — 53RD DISTRICT
(MIEMBRO DEL CONGRESO SUSAN DAVIS — DISTRITO 53)**

Acronym: Website: house.gov/susandavis
Type: Federal Official Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply,
Environment, Economic Development, Homeland Security

California's 53rd Congressional District includes central and eastern portions of the City of San Diego, as well as eastern suburbs such as El Cajon, La Mesa, Spring Valley, and Lemon Grove.

**U.S. DEPARTMENT OF HOMELAND SECURITY
(DEPARTAMENTO DE E.U.A. DE SEGURIDAD NACIONAL)**

Acronym: U.S. DHS Website: dhs.gov
Type: Federal Planning Area(s): Transportation, Homeland Security

The mission of the U.S. Department of Homeland Security is to lead the unified national effort to secure America, prevent and deter terrorist attacks, and protect against and respond to threats and hazards to the nation. They also ensure safe and secure borders, welcome lawful immigrants and visitors, and promote the free flow of commerce.

**U.S. DEPARTMENT OF HOMELAND SECURITY, BORDER PATROL
(DEPARTAMENTO DE SEGURIDAD NACIONAL DE E.U.A., PATRULLA FRONTERIZA)**

Acronym: Website: cbp.gov/border-security
Type: Federal Planning Area(s): Transportation, Homeland Security

The U.S. Border Patrol is the mobile uniformed law enforcement arm of the Department of Homeland Security's Customs and Border Protection component, with a priority mission of keeping terrorists and their weapons out of the U.S. It also has the responsibility of securing and facilitating trade and travel while enforcing hundreds of U.S. regulations, including immigration and drug laws.

**U.S. DEPARTMENT OF HOMELAND SECURITY, BUREAU OF CUSTOMS AND BORDER
PROTECTION (DEPARTAMENTO DE SEGURIDAD NACIONAL DE E.U.A., OFICINA DE LA
ADUANA DE PROTECCIÓN DE LA FRONTERA)**

Acronym: U.S. CBP Website: cbp.gov
Type: Federal Planning Area(s): Transportation, Homeland Security

The U.S. Customs and Border Protection (U.S. CBP) is the unified border agency within the U.S. Department of Homeland Security. The U.S. CBP combined the inspectional workforces and broad border authorities of U.S. Customs, U.S. Immigration, Animal and Plant Health Inspection Service, and the entire Border Patrol. U.S. CBP is responsible for guarding nearly 7,000 miles of land border the U.S. shares with Canada and Mexico and 2,000 miles of coastal waters surrounding the Florida peninsula and the coast of Southern California. The agency also protects 95,000 miles of maritime border in partnership with the U.S. Coast Guard.

**U.S. DEPARTMENT OF HOMELAND SECURITY, CUSTOMS AND BORDER PROTECTION
PORT WORKING GROUPS (DEPARTAMENTO DE SEGURIDAD NACIONAL DE E.U.A.,
GRUPOS DE TRABAJO DE GARITAS DE CBP)**

Acronym: CBP Website: cbp.gov
Type: U.S. Federal Planning Area(s): Transportation, Homeland Security

The U.S. Department of Homeland Security and Border Protection Port Working Groups were established by U.S. Customs and Border Protection to provide local input into and disseminate information about the ports of entry (POE) in the San Diego region. These three groups are San Ysidro POE Entry, Otay Mesa POE, and Tecate.

U.S. DEPARTMENT OF STATE (DEPARTAMENTO DEL ESTADO DE E.U.A.)

Acronym: U.S. DOS Website: state.gov
Type: Federal Planning Area(s): Economic Development

The mission of the U.S. Department of State is to create a more secure, democratic, and prosperous world for the benefit of the American people and the international community.

**U.S. DEPARTMENT OF THE INTERIOR — BUREAU OF LAND MANAGEMENT
(OFICINA DE ADMINISTRACIÓN DEL SUELO — DEPARTAMENTO DEL INTERIOR DE E.U.A.)**

Acronym: BLM Website: blm.gov
Type: U.S. Federal Planning Area(s): Environment

The Bureau of Land Management (BLM) is an agency within the U.S. Department of the Interior. It administers 261 million surface acres of America's public lands, located primarily in 12 western states. The BLM sustains the health, diversity, and productivity of the public lands for the use and enjoyment of present and future generations.

U.S. DEPARTMENT OF TRANSPORTATION (DEPARTAMENTO DE TRANSPORTE DE E.U.A.)

Acronym: DOT Website: dot.gov
Type: Federal Planning Area(s): Transportation

The mission of the U.S. Department of Transportation is to serve the U.S. by ensuring a fast, safe, efficient, accessible, and convenient transportation system that meets our vital national interests and enhances the quality of life of the American people, today and into the future.

**U.S. DEPARTMENT OF TRANSPORTATION, FEDERAL HIGHWAY ADMINISTRATION
(DEPARTAMENTO DE TRANSPORTE, ADMINISTRACIÓN DE CARRETERA FEDERAL DE
E.U.A.)**

Acronym: FHWA Website: fhwa.dot.gov
Type: Federal Planning Area(s): Transportation

The mission of the Federal Highway Administration is to enhance mobility through innovation, leadership, and public service.

**U.S. ENVIRONMENTAL PROTECTION AGENCY
(AGENCIA DE PROTECCIÓN AMBIENTAL DE E.U.A.)**

Acronym: U.S. EPA Website: epa.gov
Type: Federal Planning Area(s): Environment

The mission of the U.S. Environmental Protection Agency (EPA) is to protect human health and the environment. The EPA develops and enforces regulations, awards grants, conducts environmental research, sponsors partnerships, and educates the public about the environment.

U.S. EXPORT-IMPORT BANK (BANCO DE EXPORTACIÓN-IMPORTACIÓN DE E.U.A.)

Acronym: Ex-Im Bank Website: exim.gov
Type: Business Planning Area(s): Economic Development

The Export-Import Bank of the United States (Ex-Im Bank) is the official export credit agency of the U.S. Ex-Im Bank's mission is to assist in financing the export of U.S. goods and services to international markets. Ex-Im Bank enables U.S. companies—large and small—to turn export opportunities into real sales that help to maintain and create U.S. jobs and contribute to a stronger national economy

**U.S. FISH AND WILDLIFE SERVICE
(SERVICIO FEDERAL DE PESCA Y VIDA SILVESTRE DE E.U.A.)**

Acronym: U.S. FWS Website: fws.gov
Type: Federal Planning Area(s): Environment

The mission of the U.S. Fish and Wildlife Service is to work with others to conserve, protect, and enhance fish, wildlife, and plants, and their habitats for the continuing benefit of the American people.

**U.S. GENERAL SERVICES ADMINISTRATION
(ADMINISTRACIÓN DE SERVICIOS GENERALES DE E.U.A.)**

Acronym: GSA Website: gsa.gov
Type: U.S. Federal Planning Area(s): Transportation, Environment, Economic Development, Homeland Security

The U.S. General Services Administration helps federal agencies to better serve the public by offering superior workplaces, expert solutions, acquisition services, and management policies at best value.

U.S. GENERAL SERVICES ADMINISTRATION — COMMUNITY REPRESENTATIVE COMMITTEE FOR THE SAN YSIDRO BORDER STATION PROJECT (ADMINISTRACIÓN DE SERVICIOS GENERALES DE E.U.A. — COMITÉ REPRESENTATIVO DE LA COMUNIDAD PARA EL PROYECTO DE LA ESTACIÓN FRONTERIZA DE SAN YSIDRO)

Acronym: GSA CRC Website: gsa.gov/sanysidro
Type: U.S. Federal Planning Area(s): Transportation, Homeland Security

The U.S. General Services Administration — Community Representative Committee for the San Ysidro Border Station Project (CRC) works with the project team to coordinate and provide public feedback regarding the San Ysidro Border Station Project. Member organizations are outside stakeholders who the General Services Administration feels are most affected by the Project. The CRC will meet with the project team throughout the design and construction phases of the Project to discuss various project issues.

U.S.-MEXICO BORDER 2020 (FRONTERA 2020)

Acronym: Website: epa.gov/border2020
Type: Binational Group Planning Area(s): Energy/Water Supply, Environment

U.S.-Mexico Environmental Program (Border 2020) is a collaboration between the U.S. and Mexico to improve the environment and protect the health of the nearly 12 million people living along the border. The binational program focuses on cleaning the air, providing safe drinking water, reducing the risk of exposure to hazardous waste, and ensuring emergency preparedness along the U.S.-Mexico border.

U.S.-MEXICO BORDER HEALTH COMMISSION (COMISIÓN DE SALUD FRONTERIZA E.U.A-MÉXICO.)

Acronym: BHC Website: borderhealth.org
Type: Binational Group Planning Area(s): Health, Security

The mission of the U.S.-Mexico Border Health Commission (BHC) is to provide international leadership to optimize health and quality of life along the U.S.-Mexico border. The BHC is comprised of the federal secretaries of health, chief health officers of the 10 border states, and prominent community health professionals from both nations. The BHC has the unique opportunity to bring together the two countries and their border states to solve border health problems. The BHC provides the necessary leadership to develop coordinated binational actions to improve health and quality of life on the border.

U.S.-MEXICO JOINT WORKING COMMITTEE ON TRANSPORTATION PLANNING (COMITÉ CONJUNTO DE TRABAJO PARA LA PLNEACIÓN DE TRANSPORTE DE E.U.A-MÉXICO)

Acronym: JWC Website: borderplanning.fhwa.dot.gov/mexico.asp
Type: Binational Group Planning Area(s): Transportation

The U.S.-Mexico Joint Working Committee (JWC) on Transportation Planning is a binational group whose primary focus is on land transportation planning and the facilitation of efficient, safe, and economical crossborder transportation movements. The JWC is comprised of transportation professionals from Federal Highway Administration (FHWA) and the Mexican Secretariat of Communication and Transportation (SCT). In addition to FHWA and SCT, the members of the JWC include representatives from the U.S. Department of State, the Mexican Secretariat of Foreign Relations, the four U.S. border state Departments of Transportation, and the six Mexican border states. The General Services Administration and Customs and Border Protection of the Department of Homeland Security also participate in JWC meetings.

U.S. PUBLIC HEALTH SERVICE, DEPARTMENT OF HEALTH & HUMAN SERVICES (SERVICIO DE SALUD PÚBLICA DE E.U.A., DEPARTAMENTO DE SERVICIOS HUMANOS Y DE SALUD)

Acronym: U.S. PHS Website: usphs.gov
Type: Federal Planning Area(s): Jobs/Housing, Environment

The mission of the U.S. Public Health Service Department of Health & Human Services is to provide highly-trained and mobile health professionals who carry out programs to promote the health of the nation, understand and prevent disease and injury, assure safe and effective drugs and medical devices, deliver health services to federal beneficiaries, and furnish health expertise in time of war or other national or international emergencies.

U.S. SENATOR KAMALA HARRIS (KAMALA HARRIS, SENADORA DE E.U.A.)

Acronym: Website: kamalaharris.org
Type: Federal Official Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development, Homeland Security

The U.S. Senate is the upper house of the bicameral legislature of the U.S. combined with the U.S. House of Representatives comprises the U.S. Congress. The composition and powers of the Senate are established in Article One of the U.S. Constitution. Each U.S. state is represented by two senators, regardless of population.

U.S. SENATOR DIANNE FEINSTEIN (DIANNE FEINSTEIN, SENADORA DE E.U.A.)

Acronym: Website: feinstein.senate.gov
Type: Federal Official Planning Area(s): Jobs/Housing, Transportation, Energy/Water Supply, Environment, Economic Development, Homeland Security

The U.S. Senate is the upper house of the bicameral legislature of the U.S. combined with the U.S. House of Representatives comprises the U.S. Congress. The composition and powers of the Senate are established in Article One of the U.S. Constitution. Each U.S. state is represented by two senators, regardless of population.

U.S. TRADE AND DEVELOPMENT AGENCY (AGENCIA DE DESARROLLO E INTERCAMBIO)

Acronym: TDA Website: ustda.gov
Type: Government Agency Planning Area(s): Economic Development

The U.S. Trade and Development Agency (TDA) advances economic development and U.S. commercial interests in developing middle-income countries. The agency funds various forms of technical assistance, feasibility studies, training, orientation visits, and business workshops that support the development of a modern infrastructure and a fair and open trading environment. TDA's strategic use of foreign assistance funds to support sound investment policy and decision-making in host countries creates an enabling environment for trade, investment, and sustainable economic development. Operating at the nexus of foreign policy and commerce, TDA is positioned to work with U.S. firms and host countries in achieving the agency's trade and development goals, giving emphasis to economic sectors that may benefit from U.S. exports of goods and services.

UNIVERSITY OF SAN DIEGO — TRANS-BORDER INSTITUTE (INSTITUTO TRANSFRONTERIZO — DE USD)

Acronym: TBI Website: sandiego.edu/tbi/
Type: Academia Planning Area(s): Economic Development, Rule of Law, Immigration, U.S.-Mexico Relations

The University of San Diego (USD) Trans-Border Institute (TBI) was created in 1994 with two main objectives: (1) to promote border-related scholarship, activities, and community at USD; and (2) to promote an active role for USD in the crossborder community. To realize these objectives, the TBI engages in a variety of programmatic activities and initiatives.

WORLD BANK (BANCO MUNDIAL)

Acronym: Website: worldbank.org
Type: NGO Planning Area(s): Economic Development

The World Bank is a vital source of financial and technical assistance to developing countries around the world. The World Bank is made up of two unique development institutions—the International Bank for Reconstruction and Development (IBRD) and the International Development Association (IDA)—which are managed by their member countries. Each institution plays a different but supportive role in the World Bank mission of global poverty reduction and the improvement of living standards. The IBRD lends to governments of middle-income and creditworthy low-income countries, while the IDA provides interest-free loans, called “credits”, and grants to governments of the poorest countries.