

San Diego Regional Plan

Public Involvement Plan

DRAFT



January 2013

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1.0 INTRODUCTION

SANDAG is embarking on a program to involve the public in the development of a large-scale regional plan, an overarching document that will merge and update two of the agency's most important regional policy documents: the Regional Comprehensive Plan (RCP), adopted in 2004; and the 2050 Regional Transportation Plan and Sustainable Communities Strategy (RTP/SCS), adopted in 2011. The new regional plan, scheduled to be adopted in 2015, will provide a blueprint for the growth and development of the San Diego region, focusing on issues affecting our quality of life and environment over the decades to come.

This Public Involvement Plan (PIP) is intended to support the development of the overarching regional plan, creating a variety of opportunities for individuals, organizations, agencies, and other stakeholders to provide meaningful input. The PIP has been created based on input obtained throughout the fall of 2012 from the SANDAG Board of Directors, Policy Advisory Committees, working groups, surveys, and a public workshop held in October 2012. The PIP was drafted using the guidelines provided by the agency's overall Public Participation Plan (PPP), which provides the foundation for specific public outreach approaches which were developed to support individual projects and programs. The PIP describes efforts that SANDAG will undertake to secure input on: developing sustainability and land use goals; priorities for transportation projects, programs, and services; transportation networks; infrastructure recommendations; funding alternatives; policies and programs; performance measures; greenhouse gas (GHG) emissions targets; and other related issues.

Implementation of this Public Involvement Plan will accomplish the following:

- Provide a road map to ensure that all interested stakeholders are given the chance to participate in the process
- Reach beyond traditional methods to encourage participation from a wide variety of members of the public
- Communicate the importance of the plan and the opportunities to participate in the process
- Educate the public about SANDAG and its role in the region
- Establish the new regional plan as a critical policy document helping to balance our future housing, jobs, land use, transportation, health, social equity, economic, and environmental sustainability needs

This PIP is intended to be a living document. Because of the fluid nature of public participation, this plan may be updated at major milestones and adjusted in response to issues and circumstances that arise throughout the planning process.

1.1 Background

1.1.1 *Regional Comprehensive Plan*

The SANDAG Board of Directors adopted the Regional Comprehensive Plan (RCP) in 2004. It serves as the long-term planning framework for the San Diego region. It provides a broad context in which local and regional land use decisions can be made, encouraging the region to move toward smart growth and a sustainable future. The RCP lays out a vision, long-term goals, and recommended

actions for the region. Because each individual jurisdiction is responsible for making its own decisions on planning and land use, SANDAG analyzed jurisdictional plans, assessed their collective effects, and examined overall trends to create the RCP, laying out a sustainable blueprint for regional growth and the protection of our quality of life. The RCP contains an incentive-based approach to encourage and channel growth into existing and future urban areas and smart growth communities, as well as promote sustainable development.

1.1.2 Regional Transportation Plan/Sustainable Communities Strategy

The RTP/SCS is the blueprint for a regional transportation system that enhances quality of life, promotes sustainability, and offers more mobility choices for people and goods. SANDAG is required under federal law to update the RTP every four years. The most recent update, adopted in 2011, produced the 2050 RTP/SCS. It was the first RTP in the state of California to include an SCS, as required by California Senate Bill 375 (SB 375). SB 375 took effect in 2009, and is intended to combat climate change by linking transportation and land use planning to GHG reduction targets for cars and light trucks. SB 375 required the San Diego region to cut 7 percent of per capita emissions from cars and light trucks by 2020, and 13 percent by 2035 (from a 2005 baseline). The SCS outlines how the region will meet or exceed its GHG reduction targets by creating more compact, walkable, bike-friendly, transit-oriented communities, preserving important habitat and agricultural areas, and promoting a variety of transportation demand management and system management tools and techniques to maximize the efficiency of the transportation network.

1.2 Current Status and Future Planning Effort

In the past, the RCP and the RTP/SCS were developed as two separate documents that were scheduled to be updated on two different schedules. The data in the current RCP is about a decade old and conditions have changed significantly since it was approved. The RCP does not reflect the changes in the region that have occurred in the interim, such as the economic downturn, loss of funding for redevelopment, and a stronger emphasis on public health and social equity in the SANDAG planning process. Additionally, the current RCP does not address new climate legislation such as Assembly Bill 32 and SB 375.

In anticipation of updating the RCP, SANDAG conducted a scoping process in late 2011 and early 2012. Input was sought from the SANDAG Board of Directors, SANDAG Regional Planning Committee, Regional Planning Technical Working Group, community-based organizations (CBOs), other metropolitan planning organizations, and various stakeholders to prepare for the anticipated update of the RCP. Input from those meetings revealed an opportunity to merge the region's two primary planning documents. In May 2012, the SANDAG Board of Directors decided to combine the RCP and RTP/SCS into one comprehensive planning document for the region.

The goal of combining the RCP and RTP/SCS is to create one clearly defined, overarching regional planning document for the region. The regional plan will address planning and land use objectives contained in the RCP; identify transportation priorities and infrastructure policies that will support and encourage the regional economy, equity, and environmental goals; and meet statewide GHG emissions reduction requirements per SB 375. This consolidated new regional plan will offer SANDAG the opportunity to more effectively communicate an overall regional vision, as well as reaffirm the inextricable link between transportation and land use planning in implementing that vision.

2.0 PUBLIC INVOLVEMENT PLAN STRATEGIES AND IMPLEMENTATION TECHNIQUES

This Public Involvement Plan (PIP) establishes the framework for a dynamic and interactive process to develop and seek input on the regional plan. What follows includes a menu of strategies and techniques that may be used in the public outreach process for the regional plan.

2.1 Stakeholder Categories

The following is a list of stakeholder categories specified in SB 375 that SANDAG will seek to involve in the development of the regional plan. In addition, see Appendix B for a partial list of individuals and organizations previously identified as interested in the regional plan development process. That list will be updated throughout the implementation of the PIP.

- Affordable Housing Advocates
- Broad-Based Business Organizations
- Commercial Property Interests
- Congestion Management Agencies
- Environmental Advocates
- Home Builder Representatives
- Homeowner Associations
- Landowners
- Neighborhood and Community Groups
- Transportation Agencies
- Transportation Advocates
- Transportation Commissions

2.2 Public Involvement Plan Objectives

The primary goal of the PIP for the regional plan is to engage a broad and diverse cross-section of the San Diego region in the development of the plan. Obtaining this input is critical to creating a plan that reflects the varied needs and interests of San Diego County's residents and businesses.

The objectives of the PIP are as follows:

- Raise awareness of the plan as the region's updated blueprint that will guide the way as our region grows in the next 35 years
- Gain input from a broad range of individuals, organizations, agencies, and local governments throughout the regional plan development and decision-making process
- Make proactive efforts to involve communities and members of the public that have traditionally not participated in public planning efforts

- Meet or exceed local, state, and federal guidelines and requirements for public involvement in the development of the regional plan
- Create an inclusive process that leads to broad support for policies, projects, and programs outlined in the regional plan

2.3 Public Involvement Plan Strategies

The following strategies will be implemented to achieve the objectives identified above:

- Create a recognizable brand for the regional plan that resonates with the public
- Provide timely and accessible public information about the regional plan to a broad range of regional stakeholders
- Make public information accessible in a variety of formats and languages, use easy-to-understand language and concepts, and use a variety of media, including innovative visualization techniques
- Provide a variety of opportunities for the public to be involved, and use technology to reach stakeholders who may not be inclined to participate in traditional outreach methods
- Widely promote opportunities for public input to reach a broad and diverse audience
- Communicate the decision-making process to stakeholders and indicate how their input is utilized in the development of the plan
- Document and address public comments received during the public involvement process
- Disseminate information to related agencies, metropolitan planning organizations, and engaged sectors throughout the state of California and the nation
- Assess the effectiveness of the PIP at key milestones (i.e., following workshops or release of draft documents) to evaluate how the strategies and tactics worked and what enhancements could be made for future phases

2.4 Public Involvement Plan Techniques and Activities

The PIP proposes six main approaches for implementing the strategies above in coordination with key milestones in the development of the regional plan:

- Research (focus groups, public opinion surveys)
- Public information (written materials, Web site, e-newsletters, public notices, presentations)
- Face-to-face interactions (SANDAG Board and committee meetings, briefings, small group meetings, community events, public workshops)
- Partnership network with community-based organizations (low income and minority communities)
- Web-based interactive communications (Web site, social media, e-newsletters, Internet-based surveys, “virtual” public workshops, visualizations)
- Media (earned media, media partnerships, paid media)

2.4.1 Research

In order to gauge public knowledge and opinion about issues related to regional planning, focus groups and a public opinion survey may be conducted at the outset of the public involvement program. This research could help identify key topics and the most effective means of public engagement. Additional focus groups and a survey may be conducted at the mid-point of the planning process to determine the effectiveness of the outreach effort and identify opportunities for improvement. The information gained from this research could help SANDAG make adjustments, as needed, to optimize the outreach effort and inform future outreach processes.

2.4.2 Public Information

SANDAG will create and distribute clear, concise, and engaging information to support public involvement efforts. These materials will have a consistent look and feel, reflecting the branding developed for the plan.

Below is a menu of materials that may be used to provide information about the plan and its components; the development process; why this process is relevant to the region's residents; and information about how, when, and why stakeholders should get involved. All materials will be written in easy-to-understand terms with limited jargon, and will be provided in a variety of languages and formats as needed. Materials will be distributed via a range of channels, including electronically (e-mail and Web site); at presentations, meetings, and events; at community locations (libraries, recreation centers, senior centers, and stores); and in the media (notices and advertisements). Materials will be updated as needed throughout the process.

- *Project fact sheet*: Basic information about the regional plan, its components, purpose, timeline, and information on how to get involved. (Translated into Spanish, Tagalog, Vietnamese, and Chinese.)
- *Project brochure*: Engaging images, a summary of opportunities for public involvement, key messages, and basic information about the regional plan and its timeline. (Translated into Spanish, Tagalog, Vietnamese, and Chinese.)
- *Interactive Web site*: The primary portal for public information about the regional plan, incorporating interactive elements to provide opportunities for broad participation.
- *Regional plan videos*: A series of short (+/- 3 minutes) videos explaining the importance of the plan to the region's future, why it is relevant to the everyday lives of residents, and how public input will help shape the plan.
- *E-newsletter*: E-newsletter reporting progress, encouraging participation, and providing information about opportunities for participation.
- *Multimedia presentation*: An interactive and engaging presentation for speakers bureau opportunities, intended to explain and draw people into the planning process, encouraging individuals and organizations to get involved.
- *Community event booth*: An engaging and interactive opportunity at community events for members of the public to learn about, give feedback on, and engage in the process of developing the regional plan.

- *Media kit (print and online versions):* Key background information for the media to encourage accurate and balanced reporting.
- *Public notices:* Notices for public meetings and opportunities for public comment published via media outlets, advertisements, and printed materials. (All public notices translated into Spanish, Tagalog, Vietnamese, and Chinese.)
- *Frequently Asked Questions:* Addressing the most common questions about the plan and its components.
- *Phone line and e-mail address:* A dedicated phone line and e-mail account, providing easy methods for the public to make comments and ask questions.
- *Rider Alerts:* Featuring information and soliciting feedback about the regional plan from transit riders.

2.4.3 Face-to-Face Interactions

A number of public involvement efforts will be conducted creating opportunities for SANDAG to interact directly with stakeholders in a variety of formats. In addition to conducting initial public outreach activities (listed in the first section below), SANDAG may draw from a menu of techniques (listed in the second section below) to share information with stakeholders and seek their involvement in the process. Translation services will be provided as needed for presentations, public workshops, and events.

SANDAG will conduct the following public outreach activities:

- *Presentations to SANDAG Board, Policy Advisory Committees, and Working Groups*
Presentations to the SANDAG Board, Policy Advisory Committees, and Working Groups throughout the process will provide updates on plan development, share input received from the public, and receive policy direction. These meetings are open to the public and provide ongoing opportunities for discussion and input at multiple stages of the planning process.
- *Stakeholder Interviews/Briefings*
SANDAG staff will conduct informal interviews/briefings with key stakeholders. These interviews/briefings provide an opportunity to share information about the plan and its purpose, as well as seek input about how stakeholder groups would like to be involved in the process and what public involvement strategies are the most effective with their respective constituencies.
- *Speakers Bureau*
Staff will engage in a proactive effort to offer presentations about the plan to a variety of organizations throughout the region. These groups may include community planning groups, chambers of commerce, environmental organizations, transportation advocacy groups, community collaboratives, CBOs, ethnic organizations, civic organizations, trade organizations, professional organizations, and others. The purpose of these presentations is to educate the public about the planning process, receive public input, and promote opportunities for public involvement.
- *Public Workshops/Open Houses*

SANDAG will conduct public workshops/open houses at important milestones during the plan development to solicit input. Online/interactive versions of these public workshops also may be made available. At least one workshop will be conducted in conjunction with the agency's Baja California counterparts in coordination with the SANDAG Borders Committee and the Committee on Binational Regional Opportunities (COBRO). In addition, a Tribal Summit and tribal consultation activities will be held as part of the development of the regional plan, as described in Section 3.

- *Presentations to City Councils, the County Board of Supervisors, and Planning Commissions*
SANDAG staff will be available to make presentations to local city councils, the Board of Supervisors, planning commissions, and other planning-related organizations.

In addition, SANDAG may pursue a variety of other public outreach opportunities, possibly including some of those listed below, or others not yet determined:

- *Stakeholder Discussion Sessions on Rotating Topics*
In order to provide an opportunity for regular interaction with key stakeholders (those who will actively and frequently seek to participate), SANDAG may host regular "stakeholder discussion sessions" addressing various topics and sections of the plan at key milestones during the process. The purpose of these discussion sessions would be to seek high-level input from those who are knowledgeable about the planning process and have specific interests in the plan. While a list of key stakeholders would be developed, these meetings would be open to the public and participants would not be required to attend every meeting. Meeting topics would be determined ahead of time and promoted to the public.
- *Participation in Community Events*
A mobile project information booth may be created for use at community events and trade shows. The booth would be eye-catching and incorporate branding developed for the project. Project information would be available, as well as interactive opportunities for public input. For example, an educational project video could run on a loop to provide background information about the planning process, and participants could be provided an opportunity to share their input via an online survey or game using computers at the booth. Events targeting low-income and minority communities would be included to ensure proactive outreach to these audiences.
- *Subregional Liaisons*
SANDAG staff may be assigned to staff subregional areas on a regular basis to develop or build upon relationships and establish a regular SANDAG presence in the community. These staff members would keep their communities informed of the development of the regional plan and encourage those communities to participate in the process. Staff assigned to a particular area would be responsible for:
 - Developing relationships with community leaders
 - Attending planning and community group meetings
 - Engaging with business organizations
 - Presenting to civic organizations (i.e., Rotary and Kiwanis clubs)
 - Maintaining regular contact with key jurisdictional staff
 - Coordinating presentations to city councils, planning commissions, and other planning groups
 - Identifying opportunities for community events and speakers bureau presentations

- *Facilitated Outreach*
SANDAG may create a program to engage various organizations in facilitated discussions regarding the regional plan. SANDAG would make participation in the program available to organizations throughout the region (such as planning groups, business organizations, service groups, professional organizations, advocacy groups, etc.). A SANDAG facilitator or staff members would attend meetings of each organization multiple times (at the beginning, middle, and end of the plan development process) to discuss various aspects of the regional plan and draw out specific feedback. That feedback would be documented and its influence tracked as the plan is developed. These sessions also would serve to educate individuals throughout the community about the regional plan, creating a large secondary group of knowledgeable people and organizations able to disseminate information about the regional plan throughout the process, as well as encourage further public involvement.
- *Outreach to Major Employers and Their Employees*
SANDAG may develop and implement an outreach effort aimed at reaching the region's major employment sectors. "Lunch & Learn" sessions would be scheduled to speak directly to the region's employees and solicit their input. These informative presentations would provide opportunities for the region's businesspeople and their employees to learn about the regional plan on a lunch break and provide input to SANDAG. Employers from the region's major employment sectors will be targeted (i.e., hospitals, manufacturing, service industry, biotech, military, etc.).
- *Outreach to/through Local Colleges, Universities, and the Region's Youth*
SANDAG may tap into local institutions of higher education to involve youth, either directly or through already existing school classes and programs.

2.4.4 Community-Based Partnership Network

Community collaboratives act as forums for local institutions such as churches, schools, health clinics, ethnic groups, and others to discuss issues of common concern. Due to their convening capacities, community collaboratives are critical to the ability of SANDAG to reach out to underrepresented populations who might not otherwise become involved in the process. Collaboratives provide a culturally relevant structure for developing local protocols, crossing language barriers, and structuring meetings. When members of a collaborative begin to make connections between their local concerns and regional planning efforts, they can begin to understand regional planning in a way that is relevant and meaningful to their communities and convey their input into the regional planning process.

To help ensure diverse and direct input into the regional plan, SANDAG will continue and broaden its partnership network with CBOs and collaboratives in critical communities of concern. Through competitive contracts awarded by SANDAG, CBOs will be provided with resources to engage their communities in the planning process and tasked with implementing outreach programs appropriate to their community context. The primary goal of the Community-Based Partnership Grant program is to engage and encourage diverse, inclusive, and active public participation from stakeholders in specific communities who traditionally may not have been involved in regional public policy planning processes (e.g., low-income, seniors, minorities, persons with disabilities, and other identified populations). Approximately ten CBOs will form the Community-based Partnership Network, working closely with SANDAG staff on the development of involvement techniques in

coordination with other agency public involvement activities being undertaken to help prepare the regional plan.

2.4.5 Web-Based Interactive Communications

SANDAG will take advantage of a variety of web-based opportunities to provide information and solicit public involvement in the plan development process. Initial activities will include those listed in the first section below. In addition, SANDAG may draw from a menu of additional web-based opportunities (listed in the second section below) for the public to engage in the planning process and provide input. Online opportunities will be translated into additional languages as needed.

SANDAG will conduct the following web-based public outreach activities:

- *Regional Plan Web site*
The regional plan Web site will be the primary portal for all public information about the project. It will include project information, downloadable public information materials, and electronic versions of project documents. The public will have the opportunity to submit comments through the Web site, take online surveys, and sign up for the e-newsletter. Online regional plan social media also will be linked to the Web site.
- *E-mail Updates*
SANDAG will send regular e-mail updates to a list of all interested stakeholders, informing them about the ongoing process, upcoming meetings and milestones, and opportunities to take part in the development of the plan.
- *Social Media*
Regional plan pages on Facebook, Twitter, Pinterest, and YouTube will be created to provide information to stakeholders and to receive comments. The regional plan YouTube channel will include project videos, TV news coverage about the plan and public involvement process, and videos of public meetings (if available). Twitter can be used by the public to submit comments and ideas that SANDAG can keep track of through the use of hashtags. Facebook can be used for more content-rich posts and to promote events and opportunities for public involvement. The Pinterest page will be a place to share visual inspiration and ideas for San Diego's future.

In addition, SANDAG may pursue a variety of other web-based public outreach opportunities, possibly including some of those listed below, or others not yet determined:

- *E-newsletter*
A regular e-newsletter to stakeholders who opt into the regional plan interest list could include project updates, promote opportunities for public involvement, provide a calendar of upcoming events, and feature links to the online survey and social media.
- *Web surveys*
SANDAG may develop a series of electronic surveys that could be taken via the Web site. These surveys will be posted on the Web site throughout the plan development process. While not scientific, these surveys could provide an interactive way for the public to share opinions and give SANDAG a "snapshot" of what visitors to the Web site are interested in. The surveys could be linked to e-newsletters, promoted in written materials and via the media, and used as an interactive experience at community events.

- *Virtual Public Workshops*
Public workshops and open houses will be conducted at key milestones in the process to provide information and seek input. Some members of the public may not be able to attend the workshops in person or may prefer to participate in a different way. Therefore, online public workshops may be offered via the regional plan Web site. These virtual workshops will be available for a finite time (e.g., during the public comment period for the environmental document), and comments submitted would become part of the public record. Participants would be provided with project information via video, online versions of handouts and graphics, and/or online presentations. A user-friendly online system for submitting comments would be developed to make the process as simple as possible for stakeholders who wish to utilize this feature.

2.4.6 Media

SANDAG will utilize print, broadcast, and online media to communicate information to a broad audience and promote opportunities for the public to get involved.

- *Reporter Briefings*
SANDAG will host briefings for reporters covering the regional plan development process to inform them of the plan and its purpose, and ensure they are made aware of the various efforts to engage the public in the plan's development.
- *Distribute regular press releases/media alerts to local and regional media*
To promote awareness among the media and foster accurate news coverage, press releases and agenda information will be distributed to local and regional media outlets, including print, broadcast, and online media. Reporters will be kept updated on the development and key milestones of the regional plan. A media list is included as Appendix A.
- *Press Conferences/Media Availability*
SANDAG will coordinate press conferences and media availability opportunities as needed. Press conferences will be convened to promote unique and newsworthy milestones and events. Media availability of SANDAG officials will be coordinated after key decision-making milestones.
- *Pursue Editorial Opportunities*
SANDAG will seek opportunities to submit editorial comment about the regional plan at milestones throughout the plan development process. For example, an op-ed authored by the chair of the SANDAG Board may be submitted at the launch of the public involvement process to emphasize the importance of public input in the development of the plan.
- *Paid Media*
When appropriate, SANDAG will utilize paid media to promote the planning process and opportunities for public engagement. This may include print advertising, public service announcements on broadcast media, and online advertising that links back to the regional plan Web site. Paid media buys will be leveraged for additional coverage whenever possible.
- *Cultivate a Media Partnership*
SANDAG will explore the possibility of cultivating a media partnership with a local news outlet. This partnership may include exclusive content for the outlet, joint promotions of events and involvement opportunities, and paid media opportunities.

- *Utilize SANDAG Board Members as Media Ambassadors*
SANDAG will work with Board members to serve as media ambassadors for the regional plan. Board members may be asked to discuss the regional plan in media interviews, on morning TV and radio shows, and author editorial commentary.
- *Outreach via Trade Publications and Stakeholder Newsletters*
SANDAG will work to place articles about the regional plan, its development, its content, etc., in related trade publications locally, as well as statewide and nationally. SANDAG also will seek to place notices and articles in the newsletters and other communications of various interested stakeholders, including civic organizations, advocacy groups, as well as business and professional organizations.

3.0 SOCIAL EQUITY, ENVIRONMENTAL JUSTICE, AND COORDINATION WITH OTHER AGENCIES/GOVERNMENTS

3.1 Social Equity and Environmental Justice

Roads, freeways, and other transportation infrastructure can have a significant effect on the quality of life for a region's residents by shaping access to housing, jobs, services, and recreational opportunities. Achieving social equity and environmental justice in the context of creating a comprehensive plan for the region is a major goal of SANDAG. It requires making investments that provide all residents, regardless of age, race, color, national origin, income, or physical ability, with opportunities to work, shop, study, be healthy, and play. Without proper planning and development, transportation systems can degrade the quality of life in communities. In addition, the construction of roads, freeways, and rail transit systems has sometimes placed health burdens on many lower-income and minority communities. At times, new transportation projects have physically divided communities or impacted access to community services, resulting in long-lasting social and economic costs. It is important to understand the impacts of transportation and other infrastructure investments on our most vulnerable communities in order to better plan for the future. For these reasons, environmental justice principles and social equity goals will be an important consideration in the regional plan development process. Promoting social equity and environmental justice in regional planning efforts requires involvement from a wide variety of communities and stakeholders.

The regional plan PIP incorporates a number of techniques for SANDAG to reach low-income and minority groups and others that may face challenges participating in the planning process (such as non-English speakers, individuals with disabilities, and the elderly) to ensure that benefits and burdens are distributed equitably in the region. These techniques include multilingual outreach, public participation conducted in collaboration with community-based partner organizations, and community planning events that will reach out to communities with high concentrations of low-income or minority residents. SANDAG also will target organizations and media outlets representing these communities in order to provide regional plan information, solicit participation and input, and provide a means for communicating with members of these communities. Lists of these organizations and media outlets are included in the media list (Appendix A) and stakeholders list (Appendix B), and will be supplemented while the regional plan is under development based on requests from the public and SANDAG awareness of organizations that should be included.

The PIP complies with SANDAG [Board Policy No. 25](#), Title VI of the federal Civil Rights Act of 1964 (42 U.S.C. 2000d), the Americans with Disabilities Act (as defined in Title 49, Part 37, of the United States Code), Executive Order 12898 on Environmental Justice, Executive Order 13166 on Limited English Proficiency, and other relevant laws and guidance to ensure consideration of social equity, environmental justice, and accessibility. SANDAG is committed to ensuring that no person is excluded from participation in, denied the benefits of, or discriminated against under its projects, programs or activities on the basis of race, color, creed, national origin, sex, age, or disability as provided in state and federal law.

Consistent with U.S. Department of Transportation guidance, SANDAG has developed a Language Assistance Plan (LAP) in order to ensure meaningful input opportunities for persons with limited English proficiency. The SANDAG [LAP](#) is available on the SANDAG Web site and calls for SANDAG to translate certain vital documents such as public notices into Spanish. SANDAG may, at its discretion, translate documents into additional languages if the nature of the document and the character of the document's target audience justify additional translation. The LAP provides further guidance for serving limited English-speaking populations.

3.2 Tribal Consultation

SANDAG has implemented a government-to-government framework with the tribal nations in the region based on consultation, cooperation, and collaboration. Tribal nations now have a voice in the decision-making process in regional planning. Through the structure in place which is outlined in the SANDAG Public Participation Plan, a Tribal Consultation Plan for the regional plan has been developed (attached as Appendix C). Ideas were first formulated at a collaborative staff level between the Southern California Tribal Chairmen's Association (SCTCA) and SANDAG. Various outlines for a possible plan were presented to the tribal leaders in the region at a special workshop in fall 2012. The tribal leadership discussed the options, drew on their own experiences in other consultation processes, and developed a consultation plan that meets their needs. The plan includes: a set of information sessions to clarify the current RCP and 2050 RTP/SCS elements to the tribes, a survey to all tribal nations on the issues of importance to them, a set of policy workshops on the resulting priority areas, the development of a position paper that outlines the tribal perspective on regional issues based on the results of the workshops, and a Regional Tribal Summit between the SANDAG and SCTCA Boards to determine areas of cooperation and concern. The Interagency Technical Working Group on Tribal Transportation Issues will provide direct input at key stages of the transportation planning process. It also will provide recommendations to the SCTCA, which will, in turn, provide its input to the SANDAG Transportation Committee for inclusion in the regional plan.

3.3 Coordination with Mexico

SANDAG will coordinate with Mexico through the SANDAG Board of Directors, the Borders Committee, the Transportation Committee, and COBRO, as well as other groups conducting binational work and groups and organizations based in Mexico. SANDAG will engage these groups and conduct other outreach efforts, as needed, to include joint U.S.-Mexico planning collaboration. Some of these efforts will be conducted in Spanish and/or simultaneous translation services will be made available.

3.4 Coordination with California Metropolitan Planning Organizations and Regional Transportation Planning Agencies

SANDAG will collaborate with the Southern California Association of Governments, other metropolitan planning organizations, and regional transportation planning agencies, as well as the California Air Resources Board, on the GHG emission reduction target-setting process and other SB 375 efforts.

4.0 PUBLIC INVOLVEMENT PLAN ASSESSMENT

To assess the effectiveness of the regional plan PIP, SANDAG will analyze the results of public involvement efforts conducted at key milestones in the plan development process. These reviews will help SANDAG evaluate public involvement strategies and techniques, and make adjustments as needed. These reviews will include:

- A summary of all outreach efforts and input received
- A qualitative assessment of how effective the efforts to obtain input were (i.e., audiences or stakeholders reached, the type of input provided by the stakeholders needed for development of the regional plan, etc.)
- A quantitative assessment of the public involvement plan, including the number of meetings/presentations/events participated in, Web site hits, number of survey responses, approximate number of people reached, number of comments received, and number of media contacts/amount of media coverage

5.0 CONNECT WITH SANDAG

SANDAG is committed to a public involvement plan that includes opportunities for interaction with the Board of Directors, other elected officials, local planning and public works directors, business, community, and education leaders, other key stakeholders, and the general public. Public workshops, meetings, and other outreach efforts provide forums for input and feedback on SANDAG policy, program, project, and funding decisions.

Contact Our Public Information Office

The Public Information Office is open 8 a.m. to 5 p.m., Monday through Friday. You can reach the Public Information Officer by phone at (619) 699-1950, by e-mail at pio@sandag.org, or by visiting the SANDAG Public Information Office at 401 B Street, Suite 800, San Diego, CA 92101.

Get on Our Contact Lists

SANDAG maintains e-mail and mailing lists so we can provide information to those who request it. Contact SANDAG at pio@sandag.org or (619) 699-1950 and let us know when you want to hear from us.

Visit SANDAG.org

The comprehensive SANDAG Web site is your resource for regional information, project updates, meeting schedules and agendas, and reports and other publications. SANDAG periodically posts surveys and promotes opportunities for online input.

View Our Calendar

Visit sandag.org/calendar for a comprehensive monthly calendar of all Board of Directors and Policy Advisory Committee meetings, working group meetings, ad hoc meetings, public workshops, and more. These meetings are open to the public and agendas are typically posted seven days in advance of the meeting.

Listen live to SANDAG Meetings

Most SANDAG Board and Policy Advisory Committee meetings are [broadcast](#) via a live audio stream on the sandag.org home page. For a complete list of meetings, dates, times, and agendas, visit sandag.org/meetings.

Sign Up to Receive rEgion

To subscribe to rEgion, the SANDAG free monthly e-newsletter, go to sandag.org and enter a valid e-mail address in the box at the bottom left corner of the page. Each month you will receive information to keep you updated on what's happening in the San Diego region with regard to transportation planning and construction, environmental management, housing, open space, growth, energy, criminal justice, binational topics, and more. To read the latest edition of rEgion, visit sandag.org/region.

Connect with Us Through Social Media

Stay informed and get involved in the region's decision-making process. Find us on Facebook at SANDAGRegion, follow us on Twitter @SANDAG, and subscribe to our YouTube channel at SANDAGRegion.

Visit Our Additional Web sites

KeepSanDiegoMoving.com

511sd.com

511sd.com/icommuter

511sd.com/fastrak

511sd.com/compass

Southbayexpressway.com

APPENDIX A: Regional Plan Media List

This list is intended to give a general sense of the media outlets SANDAG will disseminate information to regarding the regional plan development process and public involvement opportunities. It will grow and evolve over time. Any additional media organizations identified during the process that may be interested in the regional plan will be added.

San Diego County Media Outlets

Alpine Sun
American Chinese Times
Asia Media
Asian Journal
Associated Press
Beach & Bay Press
BIA Builder Update Magazine
Biz San Diego
Borrego Sun Business Action
Cal Regions
Carlsbad Business Journal
Carlsbad Patch
Carlsbad Sun
Carmel Valley News
Chinese News
Clairemont Community News
CNS City
Coast News
Convisions
Coronado Eagle & Journal
Coronado Lifestyle Magazine
CTN County Television Network
CW6
Daily Journal
Daily Transcript
Del Mar-Carmel Valley Patch
Del Mar Times
Del Mar Village Voice
Diamond Gateway Signature
Diario San Diego
East County Californian
East County Gazette
East County Herald News
East County News
El Latino
El Semanario Deportivo
Enlace S. D. California Examiner
Fact Magazine
Filipino Press
Fox 5 News

Gay + Lesbian Times
Good News, Etc.
Heartland News
Hi Sierran
Hispanos Unidos
Imperial Beach Eagle & Times
Indian Voices
Informant
Julian Journal
Julian News
KBNT TV Channel 17
KBZT FM
KCBQ AM
KCEO AM
KCR AM
KECR AM
KEY TV Channel 9
KFMB AM
KFMB FM
KFMB TV
KFSD AM
KGB FM
KGFN FM
KGTV Channel 10
KHTS FM
KICO AM
KIFM FM
KIOZ FM
KKSM AM
KLNV FM
KLQV FM
KLSA AM
KMYI FM
KNSD TV (NBC 7/39)
KOGO AM
Korea Times
KOXM TV
KPBS FM
KPBS TV - S.D.S.U.
KPRI FM
KPRZ AM
KQVO FM
KROP AM / KSIQ FM
KSCF FM
KSDO AM - Hi Favor
KSDS FM
KSON FM
KSWB/ Fox 5 News

KURS AM
KUSI TV
KUSS FM
KWST AM/KMXX FM/KSEH FM
KXO AM/FM
KYXY FM
La Jolla Light
La Jolla Patch
La Jolla Village News
La Opinion
La Prensa San Diego
La Sonrisa Latina
Lemon Grove Patch
Mercury News
Mira Mesa/Scripps Ranch Sentinel
Mission Times Courier
Mission Valley News and Views
Navy Dispatch
NBC 739
North County Insider
North County Times
North County Voice
North Park News
Oceanside Magazine
Peninsula Beacon
Philippine Mabuhay News
The Philippines Today
Pomerado Newspaper Group
Poway Patch
Presidio Sentinel
Prime News
Ramona Home Journal
Ramona Patch
Ramona Sentinel
Rancho Bernardo News Journal
Rancho Bernardo Sun
Ranch & Coast Magazine
Rancho Santa Fe News
Rancho Santa Fe Review
Rental Owner
San Diego AP
San Diego Business Journal
San Diego Christian Examiner
San Diego Channel
San Diego City Beat
San Diego Commerce
San Diego Community Newspaper Group
San Diego Daily Transcript

San Diego Downtown News
San Diego Family Magazine
San Diego Home/Garden & Lifestyles
San Diego Jewish Journal
San Diego Lawyer
San Diego Living
San Diego Magazine
San Diego Metro Weekly
San Diego Metropolitan
San Diego Metropolitan Uptown Examiner
San Diego Monitor News
San Diego News
San Diego Newsline
San Diego Reader
San Diego Seniors
San Diego Sun
San Diego Uptown News
San Diego Voice & Viewpoint
San Diego's Learning Channel
San Marcos/Vista News
San Marcos Sun
Santee Patch
San Vicente Valley News
Sentinel Magazine
Solana Beach Sun
Star News
Tieng Viet San Diego
Tierra Times
Today's Local News
Tribal TANF newsletter
Uptown-Marquee
U-T San Diego
Valley Roadrunner
Views
Village News
Vista Sun
Voice of San Diego
We Chinese In America
We Chinese In America Weekend
XDTV 13
XEPE AM
XETV 6 The CW
XEWTV Televisa
XHAS Telemundo 33 News
XHRM FM
XHTY Uniradio
XHTZ FM
XPRS FM

XLNC FM
XLTN FM
XPRS AM
XSUR
XTRA FM
ZETA

Orange and Riverside County Media Outlets

Los Angeles Times – zoned editions
Orange County Business Journal
Orange County Register
Riverside Press Enterprise
The Californian

Imperial County Media Outlets

Imperial Valley Press

Tijuana Media Outlets

Baja Times
El Mexicano
El Sol de Tijuana
En Linea Tijuana
Frontera
La Prensa
Mi Enlace
Periodico El Latino
Tijuana Press
Zeta Tijuana

APPENDIX B: Regional Plan Stakeholders List

This list is intended to give a general sense of the stakeholders SANDAG will seek to involve in the process of developing the regional plan. The list includes individuals and organizations that expressed interest during the initial outreach process that SANDAG conducted to inform the writing of this PIP, as well as those involved in the development of the 2050 Regional Transportation Plan and other outreach efforts SANDAG has conducted. This list should be considered partial, and it will grow and evolve over time. Any additional stakeholders identified during the process that may be interested in the regional plan will be added to this list.

AARP San Diego
Able-Disabled Advocacy
Accessible San Diego
Access to Independence
Adams Avenue Business Association
All Congregations Together
Alliance for Habitat Conservation
Alpha Project
Alpine and Mountain Empire Chamber of Commerce
Alta Planning & Design
Alzheimer's and Aging Research Center
American Institute of Architects, San Diego
American Institute of Architects, San Diego, Urban Design Committee
American Lung Association of San Diego
American Planning Association, San Diego Section
Apartment Consultants Inc.
Asian Business Association of San Diego
Asset Management Group
Association of Environmental Professionals San Diego
Automobile Club of Southern California
Azalea Park Neighborhood Association
Bankers Hill/Park West Community Association
Barratt Group
Barrio Logan College Institute
Barrio Logan Project Area Committee
Bayside Community Center
Bayview Community Development Corporation
BIOCOM
Black Mountain Ranch Community Planning Group
Bonita Business and Professional Association
Bonsall Chamber of Commerce
Bonsall Community Sponsor Group
Borrego Springs Chamber of Commerce
BRIDGE Housing Corporation - Southern California
Bronze Triangle CDC
Brookfield San Diego Holdings
Building Industry Association San Diego
Building Owners and Managers Association

California Air Pollution Control District
California Air Resources Board
California Center for Sustainable Energy
California Coastal Coalition
California Department of Housing and Community Development
California Department of Transportation
California Native Plant Society San Diego
California Nevada Cement Association
California Sustainability Alliance
California Trucking Association
CALPIRG
Cal-Prop Investments & Management
Campaign for Affordable Housing
Capital Growth Properties Inc.
Cardiff-By-The-Sea Chamber of Commerce
Carlsbad Chamber of Commerce
Carmel Mountain Ranch Community Committee
Carmel Valley Community Planning Board
Carmel Valley NOW!
Casa Familiar
Cassidy Turley BRE Commercial
Catalyst Network
CB Richard Ellis Inc.
CDC Commercial Real Estate
Center for Supportive Housing
Center on Policy Initiatives
Centre City Advisory Committee
Century 21 Horizon
Cherokee Point Neighborhood Association
Chicano Federation
Chula Vista Chamber of Commerce
Chula Vista Community Collaborative
Chula Vista Growth Management Oversight Committee
Citizens Coordinate for Century 3
City Heights Business Association
City Heights Community Development Corporation
City Heights PAC
City of Carlsbad
City of Chula Vista
City of Coronado
City of Del Mar
City of El Cajon
City of Encinitas
City of Escondido
City of Imperial Beach
City of La Mesa
City of Lemon Grove
City of National City

City of Oceanside
City of Poway
City of San Diego
City of San Marcos
City of Santee
City of Solana Beach
City of Vista
City of San Diego Disabled Services Advisory Council
City/County Reinvestment Task Force
CityMark Development
Civic San Diego
Clairemont Town Council
Coalition of Neighborhood Councils
College Area Community Planning Board
Colliers International
Commercial Facilities Inc.
Community Associations Institute, San Diego Chapter
Community Catalysts of California
Community HousingWorks
COMPACT
ConAm
Consulate General of Mexico
Corky McMillin Companies
Cornerstone Property Management
Coronado Chamber of Commerce
Corporation for Supportive Housing
County and City Libraries
County of San Diego
County of San Diego Department of Public Works
County of San Diego Health and Human Services Agency
Covey Commercial
CrossBorder Business
Cushman & Wakefield, Inc.
CW Clark
Deaf Community Services
Del Mar Chamber of Commerce
Del Mar Mesa Community Planning Board
Department of Defense
Department of Homeland Security
Dimex Freight
Dole Food Company
Downtown San Diego Partnership
DR Horton
Eagle Aggregates
East County Action Network
East County Economic Development Corporation
Eastern Area Communities Planning Committee
ECP Commercial

El Cajon Business Improvement Association
El Cajon Community Collaborative
El Cajon Community Development Corporation
Elder Housing Complexes
Encanto Neighborhoods Community Planning Group
Encinitas Chamber of Commerce
Endangered Habitats League
Environmental Health Coalition
Environmental Protection Agency
Equinox Center
Escondido Chamber of Commerce
Environmental Science and Policy - UCSD
Evanco Realty Advisors Inc.
Fairmont Park Neighborhood Association
Fallbrook Chamber of Commerce
Family Health Centers of San Diego
Family Resource Center
FedEx Corporation
Federal Highway Administration
Filipino-American Chamber of Commerce of San Diego
Friends of Adult Day Health Care Centers
Friends of Rose Canyon
Friends of Tecolote Canyon
Friends of the San Diego River Mouth
Federal Transit Administration
Gaslamp Quarter Association
Gateway Property Management
Golden Hill Community Development Corporation
Golden Triangle Chamber of Commerce
Greater Clairemont Chamber of Commerce
Greater Clairemont Mesa Chamber of Commerce
Greater Golden Hill CDC
Greater Golden Hill Planning Committee
Greater San Diego Business Association Gay and Lesbian Chamber of Commerce
Green Campus Program - UCSD
Grossmont Cuyamaca Community College District
Hallmark Communities
HNTB Corporation
Housing Development Partners of San Diego
I Love A Clean San Diego
IBI Group
ICLEI – Local Governments for Sustainability USA
International Energy Agency
Imperial Beach Chamber of Commerce
Imperial County
Industrial Environmental Association of San Diego
Inland Pacific Commercial Properties
International Rescue Committee, San Diego

International Union of Operating Engineers Local 12
Investment Property Management Group Inc.
Irving Hughes
It's How We Live
J. Whalen and Associates
Jacobs Family Foundation
JHD Planning
Jones Lang LaSalle
Julian Chamber of Commerce
Justice Overcoming Boundaries
Juvenile Diabetes Association of San Diego
Kearny Mesa Planning Group
Kensington-Talmadge Business Association
Ken-Tal Planning Committee
Kimball Elementary School
KM Realty Inc.
La Jolla Community Planning Association
La Jolla Golden Triangle Rotary Club
La Jolla Shores Association
La Jolla Town Council
La Jolla Traffic and Transportation Board
La Jolla Village Community Council
La Maestra Community Health Centers
La Mesa Chamber of Commerce
Laborers International Union
Lakeside Chamber of Commerce
Local Agency Formation Commission
League of Conservation Voters, San Diego
League of Women Voters
Ledford Enterprises, Inc.
Lee and Associates, Inc.
Lemon Grove Chamber of Commerce
Linda Vista Collaborative
Linda Vista Community Planning Committee
Little Italy Association
Little Italy Residents Association
MAAC Project
Meissner Jacquet Investment Management Services
Melroy Property Management
Metropolitan Transit System
Mid-City Community Action Network
Mid-City Rotary Club
Midway Community Planning Advisory Committee (North)
Mira Mesa Chamber of Commerce
Miramar Ranch North Planning Committee
Mission Beach Town Council
Mission Hills Town Council
Mission Valley Unified Planning Organization

Move San Diego
NAIOP Commercial Real Estate Development Association - San Diego
National City Chamber of Commerce
National City School District
National University System Institute for Policy Research
Navajo Community Planners, Inc.
Neighborhood House Association
North Bay Redevelopment PAC
North County Transit District
North Park Community Association
North Park Main Street
North Park Planning Committee
Ocean Beach Community Development Corporation
Ocean Beach Town Council
Oceanside Chamber of Commerce
Oceanside Planning Commission
Old Town Community Planning Committee
Old Town San Diego Chamber of Commerce
Otay Mesa Chamber of Commerce
Otay Mesa Nestor Community Planning Group
Otay Mesa Planning Group
Pacific Beach Community Planning Committee
Pacific Beach Town Council
Pacific Coast Commercial
Paradise Valley Hospital
Parent Institute for Quality Education (PiQUE)
Peninsula Chamber of Commerce
Peninsula Community Planning Board
Penn State University
Point Loma Association
Poway Chamber of Commerce
Prescott Companies
Professional HOA Consultants, Inc.
Psomas Engineering
Radelow Gittins Real Property Management, Inc.
Rail America
Ramona Chamber of Commerce
Rancho Bernardo Planning Community
Rancho San Diego - Jamul Chamber of Commerce
Rancho Santa Fe Association
Rapid Transfer Xpress
RBF Consulting, Inc.
Regional Task Force on the Homeless
Sabre Springs Planning Group
Samahan Community Health Center
San Diego American Planning Association
San Diego and Imperial Counties Labor Council, AFLCIO
San Diego Apartment Association

San Diego Archaeological Society
San Diego Association of Realtors
San Diego Audubon Society
San Diego Bicycle Coalition
San Diego Business Improvement District Council
San Diego Canyonlands
San Diego Capital Collaborative
San Diego City College Associated Students
San Diego Coastal Chamber of Commerce
San Diego Coastkeeper
San Diego Community Housing Corporation
San Diego Convention & Visitors Bureau
San Diego Convention Center Corporation
San Diego Council of Design Professionals
San Diego County Aging and Independence Advisory Council
San Diego County Archaeological Society
San Diego County Bicycle Coalition
San Diego County Farm Bureau
San Diego County Hispanic Chamber of Commerce
San Diego County Regional Airport Authority
San Diego County Taxpayers Association
San Diego County Water Authority
San Diego Countywide Alliance of Tenants
San Diego Downtown Partnership
San Diego East County Chamber of Commerce
San Diego Fair Housing Council
San Diego Foundation
San Diego Habitat for Humanity
San Diego Housing Commission
San Diego Housing Federation
San Diego Interfaith Housing Foundation
San Diego Jewish Chamber of Commerce
San Diego Local Initiatives Support Corporation
San Diego North Chamber of Commerce
San Diego North Convention and Visitors Bureau
San Diego North Economic Development Council
San Diego Organizing Project
San Diego Redevelopment Agency
San Diego Regional Center
San Diego Regional Chamber of Commerce
San Diego Regional Economic Development Corporation
San Diego Regional Sustainability Partnership
San Diego River Coalition
San Diego River Conservancy
San Diego River Park Foundation
San Diego Senior Games Association
San Diego Sierra Club
San Diego State University Center for Regional Sustainability

San Diego Unified Port District
San Diego Urban Economic Corporation
San Diego Urban League
San Diego Workforce Partnership
San Diego World Trade Center
San Diego Youth and Community Services
San Dieguito River Park
San Marcos Chamber of Commerce
San Ysidro Business Association
San Ysidro Chamber of Commerce
San Ysidro Community Planning Group
Santee Chamber of Commerce
Scripps Health
Scripps Miramar Ranch Planning Group
SDSU Associated Students
SDSU City Planning Department
Sempra Utilities
Senior Community Centers
Serra Mesa Planning Group
Shea Homes
Sherman Heights Community Center
Skyline-Paradise Hills Planning Committee
Social Services Transportation Advisory Council
Save Our Forest and Ranchlands
Solana Beach Chamber of Commerce
Solar Turbines
South Bay Community Services
South County Economic Development Council
Southeastern San Diego Planning Group
Southern California Housing Development Corporation
Southern California Tribal Chairmen's Association
Southwestern College
Spectrum Management
Spring Valley Chamber of Commerce
Spring Valley Youth and Family Coalition
St. Vincent de Paul
State Farm Insurance
Student Sustainability Collective - UCSD
Sunrise Property Management
Surfrider Foundation
Sustainable SDSU
Sweetwater ASB
Teamsters Union
Teralta West Neighborhood Alliance
The Accretive Group of Companies
The CSA Edge
The Nature Conservancy, San Diego Office
The Olson Co.

Tierrasanta Community Council
Torrey Hills Community Planning Board
Torrey Pines Community Planning Board
Torrey Pines Property Management Inc.
Transcore
Transit Alliance for a Better North County (TABNC)
Transportation Corridor Agency
Trilar Management Group
U.S. Green Building Council
UCSD Associated Students
UCSD Sustainability Solutions Institute
UCSD Systemwide Sustainability
UCSD Urban Studies and Planning Department
UCSD, Transportation Services
ULI San Diego/Tijuana Chapter
Union of Pan Asian Communities
University City Community Association
University City Community Planning Group
University City Planning Group
University Heights Community Association
Uptown Planners
Urban League
URS Corporation
U.S. Department of Defense
USD Sustainability Program
Valley Center Chamber of Commerce
Valley Center Community Planning Group
Veteran Affairs San Diego Healthcare System
Vista Chamber of Commerce
Voit Companies
Wakeland Housing & Development Corp.
Walk San Diego
Watco Companies
Winzler and Kelly
Women in Transportation Seminar
Worldtrans

APPENDIX C: Tribal Consultation Plan

SANDAG REGIONAL PLAN TRIBAL CONSULTATION PLAN DRAFT

1. Tribal Conference on RCP/2050 RTP/SCS

- Convene an informational conference on the content of the Regional Comprehensive Plan (RCP) and the 2050 Regional Transportation Plan (RTP) for all of the tribal nations in the region;
- The purpose of this conference would be to provide tribes in the region an opportunity to become familiar with what is in the existing plans and understand how the region views the role of tribes;
- Tribal nations would like to have available subject experts from SANDAG to cover their area of expertise and answer questions.

2. Survey on Tribal Policy Issues and Planning

- Based on discussions at the conference, staff from SCTCA and SANDAG will develop a survey to distribute to all tribal nations on potential policy areas to discuss for the development of the Regional Plan, including transportation issues;
- Survey instrument will be taken to the SCTCA Board for approval;
- Survey will be distributed to Tribal Offices and each tribe will determine how to gather the information from each tribe;
- Survey results will be collected and compiled for the SCTCA and Borders Committee to discuss.

3. Technical Workshops on Identified Policy Areas

- Based on the survey results, the SCTCA will determine as a board the type and number of meetings and workshops necessary to discuss the tribal perspective on policy areas of the Regional Plan;
- SANDAG and SCTCA staff will develop a schedule, based on recommendations from the SCTCA and Borders Committees;
- The structure and participants for these workshops will be determined by the SCTCA Board and each tribal nation. Some workshops may be among tribal leaders, while other will include tribal experts in a designated policy area, or both.

4. Tribal Transportation Working Group

- On a parallel track, the Working Group will work on the transportation elements of the Regional Plan;
 - The Working Group will provide input into the development of each stage of the Plan and provide guidance to the SCTCA Board and tribal nations;
 - At key decision-making points the Working Group will provide recommendations to the SCTCA for tribal consideration and relay this input to the Transportation Committee through their representation on that Policy Advisory Committee.
 - The Working Group will provide a forum for action related to the transportation issues in the Regional Plan, including the inclusion of Long Range Tribal Transportation Plans in the Regional Plan.
-

5. Develop Tribal Policy Paper for Regional Plan

- Based on the outcomes of the series of workshops, SANDAG/SCTCA staff prepare a policy paper on the tribal perspective for the Regional Plan;
- The paper will be taken to the SCTCA Board and Borders Committee for review and comment.
- Elements of the tribal policy paper will be incorporated into related areas of the Regional Plan.

6. Convene San Diego Regional Tribal Summit

- At a timely and meaningful moment in the process of developing the Regional Plan, the San Diego Regional Tribal Summit will be convened between the Boards of SANDAG and the SCTCA to discuss key policy issues for inclusion in the Regional Plan and a potential collaborative agenda.
 - The strategic actions agreed upon in the Summit will be included in the Regional Plan, as well as issues of concern to tribal nations.
-