BOARD OF DIRECTORS DISCUSSION AND ACTIONS  
JUNE 24, 2005

Chairman Mickey Cafagna (Poway) called the meeting of the SANDAG Board of Directors to order at 9:15 a.m. The attendance sheet for the meeting is attached. Chair Cafagna welcomed Deputy Mayor Esther Sanchez as the newly appointed SANDAG Board Alternate from Oceanside, and Encinitas Councilmember Jerome Stocks, who is now representing the North County Transit District (NCTD).

1. APPROVAL OF MINUTES
   
   **Action:** Upon a motion by Councilmember Joe Kellejian (Solana Beach) and a second by Councilmember Patricia McCoy (Imperial Beach), the SANDAG Board of Directors approved the minutes from the May 27, 2005, meeting. Yes – 16 (weighted vote, 87%). No – 0 (weighted vote, 0%). Abstain – 1 (13%). Absent – City of San Diego and County of San Diego.

2. PUBLIC COMMENTS/COMMUNICATIONS/MEMBERS COMMENTS
   
   Enrique Morones, President and Founder of the Border Angels, stated that there is a very serious issue in our region and that is vigilantism. He mentioned that there is newly formed border coalition for human rights called Gente Unida. He noted that there are several vigilante groups coming to the San Diego border area in the next several months, and that it is important that we express opposition to these groups. He cited several incidents of violence by vigilante group members against people of Hispanic descent. He stated that law enforcement does not support vigilantism. He asked to be invited to speak about this issue to area city councils.

   Kristin Smith, a member of Gente Unida, commented that they are working on several strategies against racism and one is education. She stated that sometimes the rhetoric of some of these racist groups sounds alright, but it stirs up hate and tries to make it seem that being racist is acceptable. She said that it is really important to take a public stand against these vigilante groups.

   Roberto Martinez, Human Rights activist and member of Gente Unida, said that we should oppose vigilante groups coming to the border. He has fought for migrant rights for many years, and crimes against migrants are largely unreported. He works closely with law enforcement on these issues. He noted this is not a new issue. He has partnered with churches against these vigilante groups. He encouraged the SANDAG Board to oppose these vigilante groups.
Domingo Leon, P.E., representing the Society for Hispanic Professional Engineers (SHPE), explained that this Society promotes the participation of the small Hispanic engineering firms into local, state, and federal business opportunities. He expressed disappointment that there is only an 8 percent Disadvantaged Business Enterprise (DBE) participation in SANDAG’s first two major projects this year: the Engineering On-Call Services and the Mid-Coast Corridor Project. He commended the SANDAG Board for its Regional Transportation Plan (RTP), which will enhance regional mobility. He asked that SHPE members be allowed a share in RTP funding through business opportunities. He requested that the Board commit to an aggressive DBE outreach program.

Chair Cafagna pointed out that control of the border is not in SANDAG’s purview. However, he spoke on behalf of the Board in support of our laws and noted that vigilantism is illegal. The draft report of the Border Wait Times Study recently released recognized the importance of our border with Mexico. With this report we are taking a progressive and proactive attitude in dealing with the issues around the border that have an economic impact.

Luis Cabrera Cuaron, Consul General of Mexico, agreed with many of the statements that were mentioned about the vigilante groups. He said that they will work closely with the authorities on both sides of the border on this matter. They will be watching very carefully for any violations rights.

On another matter, Mr. Cabrera presented to SANDAG the new Deputy Consul General of Mexico, Ricardo Pineda. Chair Cafagna welcomed Mr. Pineda.

Mayor Art Madrid (La Mesa) asked whether this was the appropriate forum to address these border issues. Chair Cafagna said that SANDAG has no authority to act on the issues of vigilantism and border control as they are beyond SANDAG’s purview.

Mayor Madrid thought it would be appropriate to have a resolution or policy generally opposing vigilantism. He relayed his personal experiences with racism. Chair Cafagna responded that the issuing of resolutions by the SANDAG Board is controlled by its enabling legislation.

Mayor Madrid suggested that SANDAG could express a philosophical opposition to vigilante groups.

Deputy Mayor Crystal Crawford (Del Mar) suggested that this matter be referred to the Public Safety Committee (PSC) as an appropriate forum to discuss these issues. The PSC could place this item on an agenda, receive input, determine what action could occur, and make a recommendation back to the SANDAG Board.

Deputy Mayor Patty Davis (Chula Vista) agreed that this matter should be referred to the PSC with direction to return to this Board with a recommendation. She also agreed that we should not support vigilantism and that SANDAG should take a position against vigilante groups.
Councilmember McCoy concurred with Deputy Mayors Crawford and Davis on this issue and stated that we should take steps to distance ourselves from vigilantism. She also thought that we should not remain silent on this issue.

Vice Mayor Pia Harris-Ebert (San Marcos) supported Mayor Madrid’s suggestion for a resolution, and she asked about the restrictions to the issuance of such a resolution. She agreed that we should not be silent in opposing vigilantism.

Deputy Mayor Esther Sanchez commented in agreement with other members on the issue of opposing vigilantism, agreed that we should not be silent on this subject, and that the SANDAG Board should adopt a resolution as suggested.

Deputy Mayor Christy Guerin (Encinitas) said that it would be appropriate to refer this matter to the PSC and work with both sides of the issue to get clear information and to have all of the facts. She stated that as PSC Vice Chair, she would be more than happy to work on this and thought it could be added to the next PSC meeting agenda.

Councilmember Phil Monroe (Coronado) stated that several Transportation Committee members met with the Independent Transit Planning Review Panel last Monday. He said the members on the Peer Review Panel are experts who are smart, balanced, and experienced with making tradeoffs. They mentioned that bus rapid transit (BRT) and light rail transit (LRT) can operate in the same corridor. He stated that in past discussions of BRT and LRT, he thought it was an either/or situation. He thought it was an interesting discussion.

Supervisor Pam Slater-Price (County of San Diego) asked when the Board can we expect a report back from the Peer Review Panel. Gary Gallegos, Executive Director, replied that it is anticipated to be completed by the end of this year, and will be incorporated into the Regional Transportation Plan update.

Supervisor Slater-Price said that she was impressed with experience and breadth of the individuals on the Peer Review Panel.

CONSENT ITEMS

3. ACTIONS FROM POLICY ADVISORY COMMITTEES (APPROVE)

Mayor Pro Tem Matt Hall (Carlsbad) asked that Carlsbad be present when the schedule extension for the Rancho del Oro/State Route 78 Interchange project comes back for action by the Transportation Committee.

4. FY 2006 TRANSPORTATION DEVELOPMENT ACT ALLOCATIONS (APPROVE)

As the designated Regional Transportation Planning Agency for the San Diego region, SANDAG is responsible for the annual allocation of Transportation Development Act (TDA) funds to the region’s cities, the County, and transit operators. The Transportation Committee recommends that the Board adopt Resolutions Nos. 2005-27 to 2005-32, approving the TDA allocations and Productivity Improvement Program goals for FY 2006.
5. **2004 CONGESTION MANAGEMENT PROGRAM UPDATE (APPROVE)**

SANDAG is required by state law to update the Congestion Management Program (CMP) every two years. Major changes in the 2004 CMP update include an updated CMP roadway network level of service analysis, a new transit corridor analysis, and a proposed change in the process to address deficient roadway segments. The Transportation Committee recommended that the SANDAG Board of Directors approve the 2004 CMP Update.

Mr. Gallegos stated that staff requests Item No. 5 be pulled to add new maps and to make various changes requested by the Transportation Committee. The 2004 CMP Update will be revised and brought back to the Board next month for approval.

6. **BOARD POLICY NO. 30: CONTINGENCY RESERVE POLICY (APPROVE)**

At its June 10, 2005, meeting, the Executive Committee recommended that the SANDAG Board of Directors approve Board Policy No. 30, which establishes the approach for the build up and use of a contingency reserve.

7. **FY 2004 AUDITED FINANCIAL STATEMENTS (INFORMATION)**

In accordance with the SANDAG Bylaws, these reports, including the independent auditor's financial and compliance opinions, have been filed with the Clerk of each member agency.

8. **REVISED 2005 SANDAG MEETING CALENDAR (APPROVE)**

The SANDAG Board of Directors is asked to approve a revised calendar to reflect the change in the regularly scheduled times of the Executive Committee. If Board meetings on the second Friday of the month are cancelled, the Executive Committee will meet from 9 a.m. to 10 a.m. (instead of from 8 a.m. to 9 a.m.).

9. **STATE OF CALIFORNIA TREASURER’S OFFICE LOCAL AGENCY INVESTMENT FUND (APPROVE)**

The San Diego Regional Transportation Commission currently invests temporary surplus cash with the State of California Local Agency Investment Fund (LAIF). The Commission’s resolution on file with LAIF needs to be updated with respect to authorized individuals. Additionally, we are creating a new LAIF account for SANDAG to invest non-Commission temporary surplus cash. The SANDAG Board of Directors is asked to approve Resolution Nos. 2005-33 and 2005-34 authorizing certain individuals to direct the State of California LAIF with respect to deposits and withdrawals.

**Action:** Upon a motion by Vice Mayor Ron Morrison (National City) and a second by Mayor Lori Holt Pfeiler (Escondido), the SANDAG Board voted to approve Consent Item Nos. 3, 4, and 6 through 9, including Resolution Nos. 2005-27 through 2005-34. Yes – 18 (weighted vote, 100%). No – 0 (weighted vote, 0%). Abstain – 0 (0%). Absent – City of San Diego.
CHAIR’S REPORTS

10. RECOGNITION OF SOURCEPOINT BOARD MEMBERS

Chair Cafagna recognized the contributions of the outgoing SourcePoint Board of Directors, which includes Chairman Michael Bixler, Mayor Steve Padilla (Chula Vista), Mayor Morris Vance (Vista), Mayor Mark Lewis (El Cajon), and San Diego Regional Chamber of Commerce President and Chief Executive Officer, Jessie Knight, Jr. He stated that the SourcePoint Board’s collective work has enhanced the revenue stream to SourcePoint and SANDAG, saving taxpayer dollars. Its commitment to providing outstanding economic research services to private and public sector clients has been an important part of SourcePoint’s success throughout the years. SourcePoint’s work has reflected well on SANDAG with its quality economic analyses being used to make key decisions that make San Diego region a better place. Now SANDAG’s new Service Bureau, a combination of SourcePoint and two other service programs, will be overseen by the SANDAG Executive Committee. Chair Cafagna thanked the SourcePoint Board members for their tremendous dedication and productive work. He said they have provided a foundation for an outstanding and expanded Service Bureau. Chair Cafagna presented the SourcePoint Chairman Bixler, Mayor Lewis, and Mr. Knight with commemorative plaques.

Chairman Bixler thanked the Board for the opportunity to work on the SourcePoint Board. He recognized two long-term staff members, Marney Cox and Jeff Tayman. He stated that they do a professional and dedicated job.

Chair Cafagna stated that Marney Cox, SANDAG’s chief economist, also has served as the Director of SourcePoint since 1982. Mr. Cox’s vision and diligent work helped to make SourcePoint a business success. Mr. Cox’s economic insights are highly respected throughout our region, and he has earned well-deserved praise at the national level.

Chair Cafagna stated that Mr. Cox had asked that the SourcePoint Board members be honored with a “plack.” As it turns out, a “plack” is an old Scottish coin worth two pence, or a little less than four American cents. In a humorous turn, Chair Cafagna presented Mr. Cox with a plaque of a “plack.”

Mr. Cox stated it has been his pleasure to serve as the Director of SourcePoint over so many years and thanked the SourcePoint Board members for their support. He related several successes of SourcePoint that have occurred since its inception.

11. PERFORMANCE EVALUATION OF EXECUTIVE DIRECTOR (APPROVE)

Chair Cafagna reported that pursuant to the employment agreement with the Executive Director, an annual evaluation is required. If the Executive Director’s performance is deemed to have been satisfactory over the past year, his contract amount is automatically revised. On June 10, 2005, the Executive Committee recommended that the SANDAG Board of Directors approve the Executive Director’s performance evaluation and a recommended merit increase for accomplishing his performance goals over the past year, and to set his performance goals for the coming review period.
Chair Cafagna stated that in the agenda package are Mr. Gallegos’ performance review and a set of goals for his next review period, which have been discussed with him. Also per the contract is the ability to recommend the award of a bonus. Chair Cafagna recommended a 10 percent bonus over and above his annual merit increase. He said that Mr. Gallegos’ performance and his efforts this past year’s, including the use of his personal time to help get TransNet passed, certainly deserve this bonus.

Action: Upon a motion by Mayor Holt Pfeiler and a second by Councilmember Kellejian, the SANDAG Board approved the Executive Director’s performance evaluation, the recommended merit increase, goals for the coming review period, and a 10 percent bonus. Yes – 18 (weighted vote, 100%). No – 0 (weighted vote, 0%). Abstain – 0 (0%). Absent – City of San Diego.

REPORTS

12. MISSION VALLEY EAST LIGHT RAIL TRANSIT OPENING (INFORMATION)

Paul Jablonski, Chief Executive Officer of the Metropolitan Transit System (MTS), provided a project summary on the Mission Valley East (MVE) line. MVE is six miles long with four new stations, including a 0.6-mile tunnel. He stated that what is unique about this line is that it goes under San Diego State University (SDSU) in a tunnel. The daily projected ridership is about 11,000 daily boardings or 2.5 million additional annual trips. The project cost was just over $500 million. He explained the Green Line operating plan from Santee and over the current portion of Mission Valley to Old Town. He noted that there will continue to be limited Blue Line service to Qualcomm Stadium in the peak period. Through passengers will need to transfer at Old Town. Mr. Jablonski provided a project history and timeline from 1977 to today.

He reviewed the following planning objectives: to close the gap between Mission Valley and East County, serve the SDSU campus and community, accommodate competing travel demands, generate new transit trips, and accommodate growth. He showed the project tunnel options, and described the tunneling methods. He displayed a picture of the new S-70 low-floor, light rail vehicle (LRV). He viewed this vehicle as a significant action to speed up the boarding process and maintain better schedules. He also showed pictures of the four new stations. He noted that a number of activities have occurred over the past six months to get ready for revenue service, including Fire Marshal inspection and approval, and an emergency drill in the tunnel.

Mr. Jablonski reviewed the following operating issues and challenges: effectively integrate the low-floor LRVs in a dual mode environment, networking with SDSU in promoting student transit pass options, and pursuing options for additional LRVs.

Mayor Madrid stated that SDSU is aggressively promoting another parking structure. He thought that SANDAG should take a stand in opposition to this action after we have invested a significant amount of funding into this public transit project. Mr. Jablonski stated that SDSU feels that transit is affording it an opportunity to expand the campus. We will continue to work with them on potentially using student identifications (IDs) as transit passes.
Mr. Jablonski noted that it will take about 14 LRVs to initially operate the line. MTS purchased 11 new cars, so there is a slight deficit. MTS is working with SANDAG to pursue options for procuring additional LRVs. Other challenges include controlling operational costs for the technologically advanced extension, and developing an extended funding strategy beyond the initial three-year Congestion Mitigation and Air Quality (CMAQ) funding period.

Mr. Jablonski announced the grand opening of the new Green Line segment is on Friday, July 8 at 4 p.m. Invitations are going out to over 2,000 people. The opening ceremony will go to about 6 p.m. or 7 p.m. Then the next day, Saturday, July 9, the line will be open to the community with free rides from the Qualcomm Stadium Station to Santee. Sunday, July 10, will be the first day of revenue service. He noted the logistics for the SANDAG Board tour of the Green Line segment immediate following the meeting.

Councilmember McCoy thanked Mr. Jablonski for his help in listening to several situations that she had experienced on the Blue Line. In their discussion, Mr. Jablonski informed her that there are plans for enhanced security efforts along the C Street corridor. She said that we need to ensure there is adequate law enforcement to protect people so they are not intimidated while from riding the Trolley.

Pedro Orso Delgado, Caltrans District 11 Director, congratulated Mr. Jablonski on this new line.

Supervisor Slater-Price said that there were some past discussions about the Sheriff’s Department providing security for the Trolley. There may be a point where that might be reconsidered. She said that we are putting a huge investment of money in this system and it should be responsive to people feeling hesitant about riding the system.

Councilmember Jack Dale (Santee) commended Mr. Jablonski for getting this project done and working on integrating the old and new LRVs. He asked about the problem with interconnecting trolley vehicles. Mr. Jablonski responded that it is a complicated issue. The new LRVs are very sophisticated and technologically advanced. The specification required them to run with a mixed consist with the older vehicles, and from a mechanical standpoint they work well. The issue is that the new car has computers that monitors and takes action on about 750 default items. There are other braking and power source issues that need to be resolved as well. We have to procedurally work through all of these items. He stated that all of the new LRVs were supposed to be received by December; however, due to manufacturing delays we still don’t have all cars. The last car is due to arrive this week. We had a dual activity path: (1) getting LRVs out to a new operating path with new operating characteristics and (2) at the same time, trying to deal with a new vehicle. What we have focused on is dealing with the new section of track so that we can operate it efficiently. We have not had time to evaluate all of the 750 display items, and we may have to make adjustments to the older vehicles.

Councilmember Jerry Rindone (MTS) reassured the Board that MTS is focused on both the safety and security issues, and that these are high priority items with the MTS Board. The issues of vehicle compatibility are being worked on, and it is anticipated that all of the measures on compatibility will be tested and fully engaged by the end of this year. He
encouraged all of the SANDAG Board members to attend the July 8 opening ceremony. He also encouraged their colleagues on the area's city councils and the Board of Supervisors as well as and city managers and the County Administration Officer to attend this event.

Councilmember Morrison suggested that the PSC might be a good place to have discussions on better interactions with local law enforcement agencies at the transit stations. Successful transit operations is when you get off at a stop and you cannot tell what type of neighborhood you are in by the station. We cannot say that here in the San Diego region. There are some areas along our Trolley lines that carry the heaviest amount of people that are not up to the standards you will see on today’s tour and that should be addressed in the future. He congratulated MTS on the new Green Line.

Councilmember Kellejian stated that as Chair of the Transportation Committee, he thanked everyone who has worked on this project for so many years. He said that July 8 will be a banner day. We are taking a public transportation system into one of the highest activity centers in the San Diego region, the SDSU campus. This project is a benchmark for future projects. He is anxious to get ensure better connectivity so that passengers will not deboard until they get to their destination.

Action: This item was presented for information.

13. UPCOMING MEETINGS

The next Policy Board meeting is scheduled for Friday, July 8, 2005, and the next regular Board of Directors business meeting is scheduled for Friday, July 22, 2005.

14. ADJOURNMENT

The meeting was adjourned at 10:29 a.m.

DGunn/M/DGU
# ATTENDANCE
## SANDAG BOARD OF DIRECTORS’ MEETING
### JUNE 24, 2005

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<tr>
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<th>NAME</th>
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<td>City of Carlsbad</td>
<td>Matt Hall (Member)</td>
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<td>Crystal Crawford (Member)</td>
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<td>Christy Guerin (Member)</td>
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<td>Lori Holt Pfeiler (Member)</td>
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<td>Patricia McCoy (Member)</td>
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<td>Art Madrid (Member)</td>
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<td>Mary Sessom, Vice Chair (Member)</td>
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<td>Ron Morrison (Member)</td>
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<td>Mickey Cafagna, Chair (Member)</td>
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<td>Jim Madaffer (Member A)</td>
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<td>City of San Diego - B</td>
<td>Scott Peters (Member B)</td>
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<td>Pia Harris-Ebert (Member)</td>
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<td>City of Vista</td>
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<td>Pam Slater-Price (Member)</td>
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**ADVISORY MEMBERS LISTED BELOW (ATTENDANCE NOT COUNTED FOR QUORUM PURPOSES)**

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<td>Jerome Stocks (Member)</td>
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<td>Victor Carrillo (Member)</td>
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<td>US Dept. of Defense</td>
<td>CAPT Richard Gamble (Alternate)</td>
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<td>SD Unified Port District</td>
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<td>SD County Water Authority</td>
<td>Marilyn Dailey (Member)</td>
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<td>Baja California/Mexico</td>
<td>Luis Cabrera Cuaron (Member)</td>
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