1. APPROVAL OF MINUTES

Mayor Lori Holt Pfeiler (Escondido) noted a correction on page 8 of the May 28, 2004, meeting minutes. Under “C. SUMMARY OF KEY CHANGES TO THE DRAFT REGIONAL COMPREHENSIVE PLAN (C),” the minutes state that “Mayor Holt Pfeiler noted that this Monday, June 24, 2004, there was a Joint Regional Planning Committee meeting...” Mayor Pfeiler said that the date of the Joint Regional Planning Committee meeting was May 24 rather than June 24.

Action: Upon a motion by Mayor Mark Lewis (El Cajon) and a second by Mayor Corky Smith (San Marcos), the SANDAG Board of Directors approved the minutes from the May 28, 2004, meeting as amended.

2. ADDITIONS AND DELETIONS

There were no additions or deletions to the agenda.

3. PUBLIC COMMENTS/COMMUNICATIONS/MEMBERS COMMENTS

Tom Mullaney, representing Friends of San Diego, a nonprofit group interested in transit issues. He urged the Board members and Council members to read the Regional Comprehensive Plan (RCP). He said the concepts included in the RCP are good; however, reality is that the way the RCP is written it is not focused on limiting growth. It is anticipated that the region will have a 30 percent housing growth. He asked if the smart growth efforts in the RCP will keep pace with the expected home growth. He noted an example of true smart growth is Carlsbad’s plan. He supported the goals of livable communities, the integration of land use and transportation, enhanced cooperation between jurisdictions, and smart growth. He thought that if the RCP was approved in its present form, the Board's constituents will not be happy.

David Krogh, a member of the public, thanked the Board for the time spent on the TransNet effort. He said that extending TransNet is the most important thing to do to improve traffic congestion in San Diego County. He expressed doubt that this measure would be approved in November. He noted that about 80 percent of San Diego County residents get to work using the freeways. Relief of traffic congestion has been listed as the
Vice Chair Mickey Cafagna (Poway) clarified that two-thirds of the proposed TransNet Extension funds will be going to highways, local streets and roads, and freeways. All of the existing corridors will be enhanced because there are no opportunities for brand new freeways. This plan maximizes the existing corridors out to their rights-of-ways; anything more would require additional funds to purchase more right-of-way. He believes that this is a well-balanced plan, but acknowledged that it does not solve all of the problems. He stated that 80 percent of the people are using freeways to go to work because they don’t have an alternative.

Chuck Lungerhausen, a member of the public, stated that County Supervisor Dianne Jacob continues to advocate taking money away from public transportation to fund highways and local roads. He doesn’t see how that’s going to solve the traffic congestion problem; and, in fact, it will make the traffic congestion problem worse. He sees tourists using public transportation, but he doesn’t see the County Supervisors using public transportation. He stated that tourism is part of the economic engine of San Diego County. He said that decreasing the amount of the TransNet Extension for public transportation will be taking away jobs from people. His observations are that people who implement the system work hard.

Vice Chair Cafagna stated that he has had the opportunity to meet with Supervisor Jacob, and her intentions on behalf of her constituents are pure. He thought that her efforts have strengthened the TransNet Extension measure.

Supervisor Dianne Jacob (County of San Diego) said that she lives in the unincorporated area. People who live in the unincorporated areas don’t ride mass transit because it is not available to them in those areas, and it is not projected to be there in the TransNet Extension. We are locked into driving our cars.

Chair Morrison pointed out that you don’t have to use something to support it. If we don’t put mass transit into our urban core, the rural areas will become urban.

CONSENT ITEMS (4 through 10)

4. ACTIONS FROM POLICY ADVISORY COMMITTEES (APPROVE)

5. FY 2003 COMPREHENSIVE ANNUAL FINANCIAL REPORT (INFORMATION)

6. CITY OF SAN DIEGO NONDISPOSAL FACILITY ELEMENT AMENDMENT (APPROVE)

SANDAG, as the Countywide Integrated Waste Management Task Force, is requested to approve submission of the Sixth Amendment to the City of San Diego’s Nondisposal Facility Element of the Countywide Integrated Waste Management Plan to the California Integrated Waste Management Board. The City’s amendment adds two Material Recovery
Facilities to the plan, which will result in less waste in the City’s landfills, and deletes a facility that is no longer in use.

7. CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM (CALPERS) CONTRACT AMENDMENT (APPROVE)

As a final administrative act to complete the consolidation of SANDAG with transferred functions from the Metropolitan Transit System (formerly Metropolitan Transit Development Board) and North County Transit District, our individual contract with CalPERS must be amended. To do that, the Board must approve the “Resolution of Intention to Approve an Amendment to Contract” and the “Certification of Governing Body’s Action.”

8. U.S. DEPARTMENT OF DEFENSE PROJECTS AFFECTING THE SAN DIEGO REGION (ACCEPT)

Each year, the Defense Department provides SANDAG a summary of its activities related to implementing smart growth strategies and a listing of its military construction projects for the current fiscal year and the next two fiscal years. Board action would accept the report for distribution to interested agencies, organizations, and individuals.

9. FY 2005 WEIGHTED VOTING FORMULA (INFORMATION)

On an annual basis, SANDAG is required to recompute the weighted vote of the Board based on updated population figures. The population figures used for this purpose have been certified by the California Department of Finance. There is no change in the formula for next year.


The Transportation Development Act (TDA) provides ¼ percent of state sales tax for operating and capital support of public transportation systems and nonmotorized transportation projects. SANDAG, as the designated Regional Transportation Planning Agency (RTPA), is responsible for the allocation of TDA funds to the region’s cities and transit operators. The FY 2005 TDA claim requests were presented to the Transportation Committee as part of the transit operators budget item at its June 18, 2004, meeting. This report presents the final allocation requests for the TDA Article 3, Article 4, Article 4.5, and Article 8 claims, and one State Transit Assistance claim. It is recommended that the Board of Directors approve Resolutions 2004-25 through 2004-29 approving the FY 2005 TDA allocations and the FY 2005 Productivity Improvement Goals.

Action: Upon a motion by Cafagna and second by Madaffer (City of San Diego) the Board approved Consent Items 4 through 10, including Resolutions 2004-25 through 2004-29. Yes – 18 (weighted vote, 100%). No – 0 (weighted vote, 0%). Abstain – 0 (0%). Absent – Santee.
CHAIR’S REPORT

11. PERFORMANCE REVIEW OF EXECUTIVE DIRECTOR (APPROVE)

Pursuant to the employment agreement with the Executive Director, an annual evaluation is required. If the Executive Director’s performance is deemed to have been satisfactory over the past year, his contract amount is automatically revised. The Executive Committee has determined that this requirement has been met. In addition, the Executive Committee recommends that the Executive Director be provided a bonus award as is currently available to all staff in the amount of 10 percent of current base salary on accomplishment of performance goals over the past year. Attachment 1 is the Executive Director’s Performance Review for the past year. Attachment 2 presents the objectives for the Executive Director for the coming year.

Chair Morrison reported that this comes up once a year, with a review of the Executive Director’s performance over the past year in meeting the goals set during that period, and establishing goals for the next year. He recommended that a 10 percent bonus be approved for the Executive Director. He said that SANDAG is extremely privileged to have Gary Gallegos as its Executive Director. The Board leadership agrees that they have been extremely pleased with his performance this past year.

Jim Schmidt, a member of the public, said that he has been active in civic affairs since 1960. He has been impressed with Mr Gallegos and SANDAG staff as a whole. It was surprising to him that everyone at SANDAG answers their own phones. He is a consolidation fan, and thought that SANDAG staff has worked as a team on consolidation.

Vice Chair Cafagna mentioned that Mr. Gallegos has been on the Governor’s list of candidates to take over the Department of Transportation (Caltrans) statewide. He has been asked a number of times to consider taking that position. He said that he and the SANDAG Chair have done their best to keep Mr. Gallegos at SANDAG. He has a great reputation statewide, and we are lucky to have him.

Action: Upon a motion by Mayor Smith and a second by Vice Chair Cafagna, the Board approved the performance review of the Executive Director for this past year, awarded a 10 percent bonus, and established the performance goals for next year. Yes – 18 (weighted vote, 98%). No – 0 (weighted vote, 0%). Abstain – 0 (0%). Absent – Santee (Weighted vote, 2%).

12. SYNOPSIS OF THE JOINT SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS (SCAG)/SANDAG INFORMATIONAL EXCHANGE MEETING (INFORMATION)

This informational report contains a synopsis of the regional topics discussed during the May 27, 2004, meeting of elected officials from both agencies. Topics encompassed intercity and commuter rail passenger ridership, transportation interregional partnerships, the aviation strategy for the SCAG region, regional housing needs, and the SANDAG Regional Economic Prosperity Strategy.

Chair Morrison stated that the goal of this joint meeting is to exchange ideas, discuss common interests, and support initiatives such as the Interstate 15 Interregional Partnership
(I-15 IRP). The SCAG jurisdiction includes six counties, 200 cities, and deals with an area of 8,000 miles. Other SANDAG Board attendees included Vice Chair Cafagna, Mayor Lori Holt Pfiler (Escondido), and Councilmember Crystal Crawford (Del Mar).

Vice Chair Cafagna stated that it is amazing what you learn about how our sister agencies are run and the projects they are working on. It makes a difference in how we work. We will be working on quality of life issues together.

Councilmember Crawford encouraged other members of the Board to attend these meetings. The next meeting will be held after the elections in November. It is an excellent opportunity to share information, hear concerns from people who live outside our region, learn what they are doing in other areas, and to correct misperceptions about what is going on in our area.

13. RECOGNITION OF CAPT. CHRIS SCHANZE, USN, CIVIL ENGINEER CORPS

For nearly two years, Captain Chris Schanze, the Commander of the Naval Facilities Engineering Command, Western Division, has served admirably as an advisory member to the SANDAG Board of Directors representing the U.S. Department of Defense. SANDAG wishes the Captain and his family fair winds and following seas as he assumes his new leadership post in Washington, D.C., as the Deputy Commander for Engineer Operations.

Chair Morrison said that it has been the Board’s honor and pleasure to have Capt. Schanze on the SANDAG Board, and he has served admirably. He has been a strong partner and has helped with the RCP, the regional housing task force, and environmental issues. He offered the Board’s congratulations on Capt. Schanze’s new assignment, and expressed best wishes to him and his family.

Capt. Schanze said that it has been his pleasure to serve on the SANDAG Board. He thanked the Board members for their counsel, support, advice, and friendship. He stated that he learned a lot and will take that information with him.

14. ELECTION OF BOARD OFFICERS – REPORT OF THE NOMINATING COMMITTEE (ACCEPT)

Chair Morrison noted that the Chair of our Nomination Committee, Mayor Steve Padilla (Chula Vista), is out of town and Crystal Crawford would be presenting this report.

Councilmember Crawford stated that the Nominating Committee met earlier this week, and its members were: Mayor Padilla, Councilmember Crawford, Mayor Morris Vance (Vista), Mayor Mark Lewis, and Mayor Dick Murphy (City of San Diego). The Committee was asked to make recommendations for the Chair and Vice Chair for the upcoming fiscal year. The Committee recommendations are presented in the agenda report. She said that much of what was discussed is that SANDAG is not the organization it was several years ago. The Committee felt it was appropriate to take a look at changes that might be made to our Bylaws to put in place a more predictable and well-suited process for selecting Board officers, and looking at related issues. There was a precedent for sub-regionally rotation to rely on; however, our Bylaws do not require a particular process. The Bylaws state that new Board officers should be installed during the month of July. The new Chair would then
select the chairs and vice chairs for the Policy Advisory Committees (PACs) and this should occur in July. The Committee took into account the elections in November, which oftentimes impact the Board officers and/or PAC chair / vice chair selections. We also have a lot of things that happen at different times. We should consider those issues and how timing affects each one. The TransNet Extension is an extremely important issue for the Board, and all members of the Board are involved in this effort. The RCP will be coming back to the Board for approval, and it is an extremely important and time-consuming process. There is also the report to the Legislative Analyst’s Office (LAO’s) on consolidation that’s due at the end of this year. For these reasons, it seemed to the Nominating Committee that it would be appropriate to consider coming back with changes to the process for the selection of officers and include additional variables related to a succession plan. Given the responsibility of our Chair, Vice Chair, Board members, and the additional responsibilities of the agency, the addition of a second vice chair is recommended. This would provide additional stability and succession planning.

Councilmember Crawford also discussed what kinds of variables that go into the selection process for the Chair and Vice Chair including availability, experience, skill, and temperament. This process should be more set in our Bylaws. The Committee also felt that this action would be most appropriate if taken prior to the selection of the new Chair and Vice Chair. The timing might be better after the November election. The Committee suggested that it come back with changes to the Bylaws in December. She clarified that the Committee’s recommendations are in no way a negative reflection on the current Chair, Vice Chair, or current Board members. If the Board were to approve the recommendations, the current Chair and Vice Chair would remain in place until December.

Mayor Murphy stated that the Committee members are all flexible on the issues, but the issue of changing to a calendar year makes sense to the Committee. The struggle is that if you have elections now, someone selected may not be reelected in November and the appointments of the PACs take place in January 2005. At some point, SANDAG needs to be on a calendar year basis.

Councilmember Christy Guerin (Encinitas) agreed with all of the issues raised; however, she noted that tradition has taken part in what has been discussed. She felt that the process needs to continue. She disagreed with the timing concerns and thinks that it is inappropriate to change the selection process for the Chair and Vice Chair at this time. It was thought that the East County was not prepared for its rotation; however, it is prepared to come forward with a candidate. Sometimes you have to let traditions continue if they work.

**Motion Made:** Councilmember Guerin nominated Mickey Cafagna as the new Chair and Mary Sessom as the new Vice Chair as of July 1, 2004; and referred the various issues back to the Nominating Committee for further consideration, and directed that it bring back a report to the full Board in December. Councilmember Jim Madaffer seconded the motion.

Vice Chair Cafagna agreed with the issues raised by the Nominating Committee. He said that we need to look at a policy that determines what it takes to move up in this organization and it has to do more than with a simple rotation. The Nominating Committee deserves time to come up with a policy. He also thought that adding a second vice chair is an important thing to do. He supported the change to a calendar year.
Supervisor Jacob said that she will support the motion. The issues that have been raised are excellent. She agreed with the adherence to tradition at this point related to the selection of a new Chair and Vice Chair and further consideration of amendments to the Bylaws.

Mayor Pro Tem Ramona Finnila (Carlsbad) said that as a past chair of SANDAG the question of succession and timing came up several years ago during the midst of Senate Bill (SB) 1703. She said that it is extremely important in the succession of the chair and vice chair that information does not get lost. In this organization, succession is extremely important. When you are the SANDAG Chair and Vice Chair, you give up your private and economic lives. It is an extremely demanding job. If you seek this job you need to know what is involved. The selection of a chair and vice chair should be based more on the commitment and time that people have to serve rather than geographical divisions. She agreed that the Board should accept the recommendations of the Nominating Committee.

Mayor Pro Tem Phil Monroe (Coronado) expressed strong support of the motion. He noted that two years ago, there was a strategy being developed to change the succession of the chair and vice chair. He agreed with the succession recommendations of the Nominating Committee. He strongly supported Mayor Murphy’s comments on the January changeover. He suggested that the term for the new Chair be 1 ½ years with the ability to extend it for six months.

Councilmember Jack Feller (Oceanside) asked about the question of succession. Chair Morrison responded that there has been an unwritten historic rotation between the four subregions.

Mayor Mary Sessom (Lemon Grove) said that it is unusual for the chair and vice chair nomination to not come out of the Nominating Committee. She thanked her colleagues from East County for submitted her as their candidate. She thought that the issues raised by the Nominating Committee are important. She hoped that Chair Morrison would be a very active past chair, especially on TransNet, if the motion is approved. Mayor Sessom said that she is fully prepared to take on the job as Vice Chair. She agreed that the proposed Bylaw changes will result in a better organization.

Councilmember Patty Davis (Chula Vista) stated that the Nominating Committee recommendations are good. She agreed with the concerns that the time is not appropriate to change the process for the selection of chair and vice chair. She did think it was important to change to calendar year. She wondered if the Board could select a new chair and vice chair but they would not take office until December.

Mayor Joe Kellejian (Solana Beach) agreed that the timing is not good right now to change the chair and vice chair, so he would be supporting the motion. He wondered if the Nominating Committee will be ongoing to discuss the issues that were raised. He would like to see the Committee come back with some recommendations on the issues. He agreed with the recommendation for two vice chairs, but he was not clear on whether it would be two vice chairs or a first and second vice chair for succession purposes. He thought that the Committee should come back to the Board with a recommendations on this.
Councilmember Crawford said that the intent of the Committee was to have a first vice chair and a second vice chair, but this could be explored in detail. If the Nominating Committee reports back in December, that would allow time to work on these issues.

Councilmember Guerin clarified the motion to refer all of the Nominating Committee’s recommendations back to it for further review and consideration and to bring forward some concrete recommendations to include the debate on the calendar year. She thought that the Board should proceed with electing its new chair and vice chair as of July 1, 2004.

Chair Morrison stated that if there is an issue related to changing to a calendar year, the Nominating Committee should report back in November rather than December.

Mayor Pro Tem Monroe asked the Nominating Committee to also consider that some cities have term limits for their elected officials.

Vice Chair Cafagna commented that if this motion passes, we’ll have the understanding that the terms can continue to be worked on.

Councilmember Crawford asked Councilmember Guerin if her motion should state that the Nominating Committee should report back no later than November. This would allow the Committee to continue to discuss the issues. She noted that the new chair and vice chair may want to put other members on the Nominating Committee.

Mayor Murphy offered to relinquish his seat on the Nominating Committee.

Councilmember Guerin said that she fully expects to see Vice Chair Cafagna and Mayor Sessom to have a one-year term. She didn’t think we needed to affect the changes this next January 1.

Chair Morrison pointed out that during the last two years the timing of the appointments for the chairs and vice chairs for the PACS has been extremely awkward with this occurring in January while the Board Chair and Vice Chair have been selected in July. He encouraged the change to the calendar year.

Chair Morrison thanked the Board for the way this situation was handled.

Mayor Pro Tem Finnila stated that the position here as a Board of Director member is equally as important as the chair, vice chair, or a committee chair. She said that Board members should not underestimate the importance of their positions on this Board.

Councilmember Guerin thanked Chair Morrison for his leadership over the past two years. She said that he has had some unbelievable issues on his plate and have handled them very well. He has put in a tremendous amount of time on the Board and encouraged the members to form a team; the change on the Board was obvious. We look forward to you being the mentor as we move forward with all you have done.

Morrison said that this is very much a team effort and every Board member is important.
Action: Upon a motion by Councilmember Guerin and a second by Councilmember Madaffer, the Board approved the nomination of Mickey Cafagna as the new Chair and Mary Sessom as the new Vice Chair as of July 1, 2004; and referred the various issues raised by the Nominating Committee back to them for further consideration, and directed that it bring back a report to the full Board by December. Yes – 17 (weighted vote, 95%). No – 0 (weighted vote, 0%). Abstain – 0 (%). Absent – El Cajon and Santee.

Chair Morrison called for a break at 10:30 a.m. and reconvened the meeting at 10:46 a.m.

REPORTS

15. FINAL FY 2005 PROGRAM BUDGET (Resolution No. 2004-23)

The Director of Finance, Renée Wasmund, reported that the budget development process started in November 2003, then it was presented to the Executive Committee and Board every month after that time. She noted that we are undergoing a comprehensive personnel survey; however, any changes will be done within this budget. She stated that the transit operator budgets were approved at last week’s Transportation Committee meeting, so they are not included in this budget. Last week staff reviewed changes with the Executive Committee and they recommended approval of this budget.

Ms. Wasmund reviewed the changes with the Board since they last saw the budget: (1) The first change relates to a carryover of unexpended training funds from FY 2004 to FY 2005; (2) the second change is an increase in the workers compensation line item from $141,000 to $281,000 to include the entire consolidated staff; (3) the third change included $470,000 for the cost of printing the prepaid fare media; (4) the fourth change is the addition of funds to an existing project, the Kearny Mesa Division Underground Tank, to correct deficiencies at both the Kearny Mesa Division and Imperial Avenue Division facilities; (5) the fifth change is the addition of two Criminal Justice programs to the Overall Work Program (OWP); (6) the sixth change is an adjustment of Automated Regional Justice Information System (ARJIS) costs and funding to reflect updated assumptions for member assessments, member fees, and grants; (7) the final change is to increase the Assistance to Transit Operators project by $130,000 to fully fund the passenger counting program.

Ms. Wasmund stated that after printing of the agenda package, Caltrans asked that SANDAG be the lead agency on the Coordination with Native American Tribunal Governments, which is funded with a $112,500 grant from Caltrans. We also received a cost estimate from the Registrar of Voters of $500,000 to $700,000 for printing of the TransNet Extension ballot.

Mayor Pro Tem Monroe referred to page 15, and wondered why the Meeting and Miscellaneous Expense line item decreased by $30,000. Ms. Wasmund replied that some money for memberships and publications had previously been included in the Meeting and Miscellaneous Expense line item. That money has been transferred to the Memberships and Publications line item.

Mayor Pro Tem Finnila asked if the item related to the Kearny Mesa Underground Tanks would include double siding and an increase in capacity. The Director of Mobility and
Project Implementation, Jack Boda, replied that this work will include double-walling the facilities and expanding capacity.

**Action:** Upon a motion by Mayor Pro Tem Monroe and a second by Councilmember Madaffer, the SANDAG Board of Directors approved Resolution 2004-23, adopting the FY 2005 Final Budget, which includes the authority to pass through $112,500 to the Reservation Transportation Authority for a project to improve communication and coordination between Native American tribes, Caltrans, and regional planning agencies. Yes - 17 (weighted vote, 96%). No - 0 (weighted vote, 0%). Abstain - 0 (0%). Absent - San Marcos, Santee.

16. **UPCOMING MEETINGS**

The next Policy Board meeting is tentatively scheduled for Friday, July 9, 2004, and the next regular Board of Directors business meeting is scheduled for Friday, July 23, 2004.

Chair Morrison indicated that a survey had been sent to each Board member inquiring about Board member preferences for how they want their agenda package materials to be delivered. The Executive Director requested that Board members fill out this survey before leaving today's meeting.

17. **ADJOURNMENT**

The meeting was adjourned at 10:59 a.m.

GARY L. GALLEGOS
Secretary
**ATTENDANCE**  
**SANDAG BOARD OF DIRECTORS MEETING**  
**JUNE 25, 2004**

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<th>JURISDICTION/ORGANIZATION</th>
<th>NAME</th>
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<td>City of Carlsbad</td>
<td>Ramona Finnila (Member)</td>
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<td>Jim Madaffer (Member)</td>
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<td>Corky Smith (Member)</td>
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