Members
Steve Vaus, Chair
Mayor, City of Poway
(Representing North County Inland)

Catherine Blakespear, Vice Chair
Mayor, City of Encinitas
(Representing North County Coastal)

Georgette Gomez
Council President, City of San Diego

Jim Desmond
Vice Chair, County of San Diego
Chair, Transportation Committee

Bill Wells
Mayor, City of El Cajon
(Representing East County)

Mary Salas
Mayor, City of Chula Vista
(Representing South County)
Chair, Regional Planning Committee

Alternates
Rebecca Jones
Mayor, City of San Marcos
(Representing North County Inland)

David Zito
Councilmember, City of Solana Beach
(Representing North County Coastal)

Barbara Bry
Councilmember, City of San Diego

Monica Montgomery
Councilmember, City of San Diego

Kristin Gaspar
Supervisor, County of San Diego

John Minto
Mayor, City of Santee
(Representing East County)
Chair, Public Safety Committee

Serge Dedina
Mayor, City of Imperial Beach
(Representing South County)
Chair, Borders Committee

Hasan Ikhrata
Executive Director, SANDAG

Executive Committee
Agenda

Friday, February 14, 2020
8 to 9 a.m.
SANDAG, 7th Floor Conference Room
401 B Street, 7th Floor
San Diego

Agenda Highlights

• Regional Housing Needs Assessment: Proposed Appeals Hearing Procedures

• Preliminary Development of the FY 2021 Program Budget

• Proposed 2020 Legislative Program

Please silence all electronic devices during the meeting

You can listen to the Executive Committee meeting by visiting our website at sandag.org

Mission Statement

The 18 cities and county government are SANDAG serving as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transit; and provides information on a broad range of topics pertinent to the region’s quality of life.

San Diego Association of Governments  ·  401 B Street, Suite 800, San Diego, CA 92101-4231
(619) 699-1900  ·  Fax (619) 699-1905  ·  sandag.org
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Both agenda and non-agenda comments should be sent to the Clerk of the Committee via clerk@sandag.org. Please include the meeting date, agenda item, your name, and your organization. Any comments, handouts, presentations, or other materials from the public intended for distribution at the meeting should be received by the Clerk no later than 5 p.m. two working days prior to the meeting. All public comments and materials received by the deadline become part of the official public record and will be provided to the members for their review at the meeting.

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如有需要，我们可以把SANDAG-other languages.

前至少72小时打(619) 699-1900 提出．

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## Executive Committee

**Friday, February 14, 2020**

<table>
<thead>
<tr>
<th>Item No.</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>+1.</td>
<td>Approval of Meeting Minutes</td>
</tr>
<tr>
<td></td>
<td>The Executive Committee is asked to approve the minutes from its January 10, 2020, meeting.</td>
</tr>
<tr>
<td>2.</td>
<td>Public Comments/Communications/Member Comments</td>
</tr>
<tr>
<td></td>
<td>Members of the public shall have the opportunity to address the Executive Committee on any issue within the jurisdiction of SANDAG that is not on this agenda. Anyone desiring to speak shall reserve time by completing a Request to Comment form and giving it to the Clerk prior to speaking. Public speakers should notify the Clerk if they have a handout for distribution to Executive Committee members. Public speakers are limited to three minutes or less per person. Executive Committee members also may provide information and announcements under this agenda item.</td>
</tr>
<tr>
<td>3.</td>
<td>Executive Director’s Report</td>
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<tr>
<td></td>
<td>Hasan Ikhrata, SANDAG</td>
</tr>
<tr>
<td></td>
<td>An update on key programs, projects, and agency initiatives, including San Diego Forward: The 2021 Regional Plan and the Airport Connectivity project will be provided.</td>
</tr>
</tbody>
</table>

### Reports

| +4.      | Review of Draft Board Agendas | Approve |
|          | Victoria Stackwick and Irene McCormack, SANDAG |
| +4A.     | Draft Board Business Agenda – February 28, 2020 |
| +4B.     | Draft Board of Directors Retreat Agenda – March 11-13, 2020 |
| +5.      | Regional Housing Needs Assessment: Proposed Appeals Hearing Procedures | Approve |
|          | Seth Litchney, SANDAG |
|          | The Executive Committee is asked to approve the proposed procedures for the Regional Housing Needs Assessment appeals hearing. |
| +6.      | Preliminary Development of the FY 2021 Program Budget | Discussion |
|          | André Douzdjian and Sandi Craig, SANDAG |
|          | Staff will provide preliminary information on the development of the FY 2021 Program Budget. |
| +7.      | Proposed 2020 Legislative Program | Recommend |
|          | Victoria Stackwick, Robyn Wapner, Hector Vanegas, and Laurie Gartrell, SANDAG |
|          | The Executive Committee is asked to recommend that the Board of Directors approve the proposed 2020 Legislative Program, including sponsorship of Assembly Bill 2062 (Boerner Horvath). |
8. **Continued Public Comments**
   If the five-speaker limit for public comments was exceeded at the beginning of this agenda, other public comments will be taken at this time. Subjects of previous agenda items may not again be addressed under public comment.

9. **Upcoming Meetings Information**
   A special Executive Committee meeting is scheduled for Friday, February 28, 2020 at 8 a.m.

10. **Adjournment**

+ next to an item indicates an attachment
January 10, 2020, Executive Committee Meeting Minutes

Chair Steve Vaus (North County Inland) called the meeting of the Executive Committee to order at 8 a.m.

Jack Shu, Cleveland National Forest Foundation, spoke in support of the work done and the positive decisions made by the Executive Director over the past year.

Chair Vaus adjourned to closed session at 8:02 a.m.

1. Closed Session: Performance Evaluation of Executive Director (Government Code Section 54957)

The Executive Committee was asked to discuss the performance of the Executive Director for the period December 2018 to December 2019.

Chair Vaus reconvened open session at 8:36 a.m.

Chair Vaus reported the following out of closed session: there were no reportable actions.

2. Approval of Meeting Minutes (Approve)

Action: Upon a motion by Mayor Mary Salas (South County), and a second by Supervisor Jim Desmond (County of San Diego), the Executive Committee approved the minutes from its September 6, 2019, meeting.

Yes: Chair Vaus, Vice Chair Catherine Blakespear (North County Coastal), Mayor Bill Wells (East County), Mayor Salas, Councilmember Monica Montgomery (City of San Diego), and Supervisor Desmond. No: None.

Abstain: None. Absent: None.

3. Public Comments/Communications/Member Comments (Information)

None.

4. Executive Director’s Report (Discussion)

Executive Director Hasan Ikhrata presented an update on key programs, projects, and agency initiatives, including San Diego Forward: The 2021 Regional Plan.

Action: Discussion only.

Consent

5. Service Bureau FY 2019 Year-End Status Report (Information)

In accordance with SANDAG Board Policy, this report provided a periodic progress report on the project activities and financial status of the Service Bureau.
Reports


Director of Government Relations Victoria Stackwick presented the item.

**Action:** Upon a motion by Chair Vaus, and a second by Vice Chair Blakespear, the Executive Committee approved the January 17, 2020, Board of Directors, Transportation Committee, and Regional Planning Committee Joint Meeting Agenda, as amended; the January 24, 2020, Board Business Agenda, as amended; the February 14, 2020, Board Policy Agenda; and the February 14, 2020, Board of Directors, Transportation Committee, and Regional Planning Committee Joint Meeting Agenda, as amended. Yes: Chair Vaus, Vice Chair Blakespear, Mayor Wells, Mayor Salas, Councilmember Montgomery, and Supervisor Desmond. No: None. Abstain: None. Absent: None.

7. **Waiver of Transportation Model Lifecycle Policy for New Service Bureau Transportation Modeling Projects (Approve)**

Senior Research Analyst Cheryl Mason presented the item.

**Action:** Upon a motion by Mayor Wells, and a second by Vice Chair Blakespear, the Executive Committee approved a waiver of the enforcement of the transportation model lifecycle policy as stated in Board Policy No. 012, until the 2021 Regional Plan is adopted by the Board of Directors. Yes: Chair Vaus, Vice Chair Blakespear, Mayor Wells, Mayor Salas, Councilmember Montgomery, and Supervisor Desmond. No: None. Abstain: None. Absent: None.

8. **Legislative Status Report (Information)**

Manager of Government Relations Robyn Wapner; Borders Program Manager Hector Vanegas; and Associate Government Relations Analyst Laurie Gartrell, presented the update on key legislative and policy activities from 2019.

**Action:** Information only.

9. **Continued Public Comments**

None.

10. **Upcoming Meetings**

The next meeting of the Executive Committee is scheduled for Friday, February 14, 2020, at 8 a.m.

11. **Adjournment**

Chair Vaus adjourned the meeting at 9 a.m.
## Confirmed Attendance at SANDAG Executive Committee Meeting

<table>
<thead>
<tr>
<th>Jurisdiction</th>
<th>Name</th>
<th>Member/Alternate</th>
<th>Attended Open Session</th>
<th>Attended Closed Session</th>
</tr>
</thead>
<tbody>
<tr>
<td>North County Inland</td>
<td>Steve Vaus, Chair</td>
<td>Primary</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>Rebecca Jones</td>
<td>Alternate</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>North County Coastal</td>
<td>Catherine Blakespear, Vice Chair</td>
<td>Primary</td>
<td>Yes</td>
<td>Yes</td>
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<tr>
<td></td>
<td>David Zito</td>
<td>Alternate</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>South County</td>
<td>Mary Salas</td>
<td>Primary</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>Serge Dedina</td>
<td>Alternate</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>East County</td>
<td>Bill Wells</td>
<td>Primary</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>John Minto</td>
<td>Alternate</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>City of San Diego</td>
<td>Georgette Gomez</td>
<td>Primary</td>
<td>No</td>
<td>No</td>
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<tr>
<td></td>
<td>Barbara Bry</td>
<td>Alternate</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td>Monica Montgomery</td>
<td>Alternate</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>County of San Diego</td>
<td>Jim Desmond</td>
<td>Primary</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>Kristin Gaspar</td>
<td>Alternate</td>
<td>No</td>
<td>No</td>
</tr>
</tbody>
</table>
## February 28, 2020, Draft Board Business Agenda

<table>
<thead>
<tr>
<th>Item No.</th>
<th>Recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Approval of Meeting Minutes</td>
</tr>
<tr>
<td>+1A.</td>
<td>January 10, 2020, Board Policy Meeting</td>
</tr>
<tr>
<td>+1B.</td>
<td>January 14, 2020, Joint Meeting of the Board of Directors, Transportation Committee, and Regional Planning Committee</td>
</tr>
<tr>
<td>+1C.</td>
<td>January 24, 2020, Board Business Meeting</td>
</tr>
</tbody>
</table>

2. **Public Comments/Communications/Member Comments**

   Public comments under this agenda item will be limited to five public speakers. Members of the public shall have the opportunity to address the Board on any issue within the jurisdiction of SANDAG that is not on this agenda. Other public comments will be heard during the items under the heading “Reports.” Anyone desiring to speak shall reserve time by completing a “Request to Speak” form and giving it to the Clerk of the Board prior to speaking. Public speakers should notify the Clerk of the Board if they have a handout for distribution to Board members. Public speakers are limited to three minutes or less per person. Board members also may provide information and announcements under this agenda item.

3. **Policy Advisory Committee Chairs’ Report**

   Policy Advisory Committee Chairs will provide updates on key committee activities.

4. **Executive Director’s Report**

   *Hasan Ikhrata, SANDAG*

   An update on key programs, projects, and agency initiatives, including San Diego Forward: The 2021 Regional Plan will be presented.

### Consent

5. **Approval of Proposed Solicitations and Contract Awards**

   *Julie Wiley, SANDAG*

   The Board of Directors is asked to review and approve the proposed solicitations and contract awards summarized in the attached reports.

Mary Khoshmashrab, SANDAG

The Audit Committee recommends that the Board of Directors approve a FY 2020 Budget Amendment to transfer the Internal Audit positions to the Office of the Independent Performance Auditor.

7. TransNet Regional Transportation Congestion Improvement Program Fee Adjustment*

Ray Major and Ariana zur Nieden, SANDAG

The TransNet Extension Ordinance requires that the Regional Transportation Congestion Improvement Program (RTCIP) fee charged by local jurisdictions be adjusted every year on July 1 in order to maintain the purchasing power of the program for improvements to the Regional Arterial System. The Board of Directors is asked to approve a 2% adjustment to the RTCIP, raising the minimum fee from $2,533.15 to $2,583.82 beginning July 1, 2020.

8. TransNet Environmental Mitigation Program Annual Status Report*

Keith Greer, SANDAG

This report provides the annual status update on implementation of the TransNet Environmental Mitigation Program.

9. Appointment of Policy Advisory Committee Members and Designation of Transit Representatives to the Board of Directors

Tessa Lero, SANDAG

This item summarizes the voting and advisory members appointed to the Policy Advisory Committees, including the Committee Chairs and Vice Chairs appointed by the SANDAG Chair, and the designation of Board members as transit representatives for the purpose of meeting federal requirements.

10. Policy Advisory Committee Actions

Tessa Lero, SANDAG

The Board of Directors is asked to ratify the actions taken by the Policy Advisory Committees since the last Board Business meeting.

11. Executive Director Delegated Actions*

André Douzdjian, SANDAG

In accordance with various SANDAG Board Policies, this report summarizes certain delegated actions taken by the Executive Director since the last Board Business meeting. Additionally, the Board is asked to renew its annual delegation of authority to the Executive Director to conduct investment activities consistent with the limitations set forth by Board Policy No. 003: Investment Policy.
+12. Proposed FY 2020 Program Budget Amendment: Division 6 Bus Maintenance Facility  
Jennifer Williamson, SANDAG

The Transportation Committee recommends that the Board of Directors approve the proposed amendment to the FY 2020 Program Budget, creating a new Capital Improvement Program project for a new bus maintenance facility to support zero emission buses, and accepting $100,000 in funding from the Metropolitan Transit System to begin the preliminary environmental process.

+13. FFY20 FTA Section 5311 Apportionment  
Approve

The Transportation Committee recommends that the Board of Directors approve the Section 5311 funding split for the transit agencies.

+14. 2020 Transit Asset Management Plan Regional Targets  
Sam Sandford, SANDAG

The Board of Directors is asked to approve the proposed 2020 Transit Asset Management regional targets in accordance with the Fixing America’s Surface Transportation Act.

+15. 2020 Census Complete Count Implementation Plan  
Approve

The Board of Directors is asked to approve the 2020 Census Complete Count Implementation Plan.

+16. Military Multimodal Access Strategy  
Jane Clough, SANDAG

The San Diego Regional Military Working Group accepted the draft Military Multimodal Access Strategy report in October 2019. The Board is asked to accept this report for submittal to Caltrans.

+17. Meetings and Events Attended on Behalf of SANDAG  
Information
Tessa Lero, SANDAG

Board members will provide brief reports orally or in writing on external meetings and events attended on behalf of SANDAG since the last Board Business meeting.

Information
Andre Douzdjian and Ray Major, SANDAG

This quarterly report provides various finance-related items to the Board of Directors, including: (1) a quarterly report of investments, including all money under the direction or care of SANDAG; (2) an update on the SANDAG debt portfolio; and (3) information about the latest developments in the financial markets, the economy, and sales tax revenues.
+19. Quarterly Progress Report on Transportation Projects through December 2019

*Michelle Smith, SANDAG*

This quarterly report summarizes the current status of major transit, highway, arterial, traffic management, and transportation demand management projects in the SANDAG five-year Regional Transportation Improvement Program.

**Reports**

+20. Public Hearing and Disposition of 6th Cycle Regional Housing Needs Assessment Appeals

*Approve*

The Board of Directors will hold a public hearing for the presentation of 6th Cycle Regional Housing Needs Assessment appeals from the cities of Coronado, Imperial Beach, Lemon Grove, and Solana Beach. After the conclusion of the public hearing, the Board will be asked to make determinations that grant, grant in part, or deny each of the appeals.

+21. Issuance of Proposed 6th Cycle Regional Housing Needs Assessment Plan

*Approve*

Pending disposition of the 6th Cycle Regional Housing Needs Assessment appeals, the Board of Directors will be asked to issue the proposed 6th Cycle Regional Housing Needs Assessment Plan. The Board will be asked to adopt the final plan at a future meeting.

+22. 2020 Legislative Program

*Approve*

*Vice Chair Catherine Blakespear*

*Robyn Wapner and Laurie Gartrell, SANDAG*

The Executive Committee recommends that the Board of Directors approve the proposed 2020 Legislative Program, including sponsorship of Assembly Bill 2026 (Boerner Horvath).

+23. FY 2021 - FY 2025 TransNet and Transit Related Revenues*

*Approve*

*Jim Desmond, Transportation Committee Chair*

*Ariana zur Nieden and Stephanie Guichard, SANDAG*

The Transportation Committee recommends that the Board of Directors approve the FY 2021 to FY 2025 estimates and apportionments for Transportation Development Act, Federal Transit Administration, and TransNet funds.

+24. Impact of the Safer Affordable Fuel-Efficient Vehicle Rule on the 2020 Regional Transportation Improvement Program

*Information*

*Sue Alpert, SANDAG*

An overview of the impact of the Safer Affordable Fuel-Efficient rule on the 2020 Regional Transportation Improvement Program, will be presented.
+25. A Primer on Environmental Review for Transportation Improvements

Keith Greer, SANDAG

Information on the environmental review process for transportation projects under the National Environmental Policy Act and California Environmental Quality Act will be presented.

26. Continued Public Comments
If the five-speaker limit for public comments was exceeded at the beginning of this agenda, other public comments will be taken at this time. Subjects of previous agenda items may not again be addressed under public comment.

27. Upcoming Meetings

The next Board Policy meeting will take place at the Annual Board of Directors Retreat scheduled for March 11-13, 2020. The next Board Business meeting is scheduled for Friday, March 27, 2020, at 9 a.m.

28. Adjournment
+ next to an agenda item indicates an attachment

* next to an agenda item indicates that the Board of Directors also is acting as the San Diego County Regional Transportation Commission for that item
“FORWARD TOGETHER”
Annual SANDAG Board of Directors Retreat
March 11-13, 2020
Viejas Resort, 5000 Willows Road, Alpine, CA 91901

Wednesday, March 11

2-2:30 p.m. Opening Ceremony
Viejas Tribal Chair, John Christman
Viejas Elder (Blessing)
SANDAG Board Chair and Senior Leadership Welcome

2:30-3:45 p.m. Building Transportation Partnerships
John Robert Smith, Chairman, Transportation for America
[Description TBD]

3:45-5 p.m. The Major Decisions: Tipping Points that Shaped Our Region
Merrie Monteagudo, Research Director for The San Diego Union-Tribune, and
Iris Engstrand Ph.D., San Diego Historian, Professor Emeritus, University of San Diego
[Description TBD]

5-6:30 p.m. Break

6:30-8:30 p.m. Dinner
A Shared Vision for a Collaborative and Connected Communities
Eric Drummond, CEO and Founder of the Innovation Corridor
Former Mayor, entrepreneur, and co-founder of the Colorado Smart Cities Alliance, Drummond advocates implementing a shared vision to create more collaborative and connected communities.

Thursday, March 12

7-8 a.m. Breakfast

8-8:30 a.m. The Role of the SANDAG Independent Performance Auditor
Mary Khoshmashrab, SANDAG Independent Performance Auditor
[Description]
8:30-10 a.m. *How Regional Leaders Create Thriving Communities*
Quint Studer, Founder, Studer Community Institute
A winner of the Malcolm Baldrige Quality Award, Studer will talk about the ability of regional leaders to change the conversation for the common good and achieve long-term community vitality.

10:15-11:45 a.m. *Strategic Planning and Organization Performance Results*
Loree Goffigon, Managing Partner, Performance Works
For the past year, Performance Works has been working with SANDAG on an Organization Effectiveness Plan with the goal of delivering recommendations to support organizational performance. The Board will be provided with an overview of the project to date and asked for feedback on two issues:

1. Vision and Mission – *What is our purpose as a regional association of governments? How do we communicate the purpose of SANDAG?*

2. SANDAG Board and Professional Staff work practices – *What work practices could be implemented to better support Board members with their SANDAG responsibilities?*

11:45 a.m. - 12 p.m. **Break**

12-1:15 p.m. **Lunch**
*Unlocking Our Region’s Potential Through Courageous Leadership*
Ryan Berman, CEO of Courageous, Bestselling Author of “Return on Courage”
Award-winning storyteller, author, and entrepreneur Ryan Berman will share the skillset and the mindset of courageous leaders and how to break out of preservation mode and paralysis to drive courageous change.

1:15-2:15 p.m. **Team Building Session**
Ryan Berman
Mr. Berman will lead an insightful and entertaining large-group team-building activity.

2:30-5 p.m. **SANDAG Initiatives and Projects for Fiscal Year 2021**
Facilitated by Quint Studer, Founder, Studer Community Insitute Senior Leadership and Team
This breakout session will focus on SANDAG’s three initiatives and five priority projects.

6:30-8 p.m. **Dinner**
*Where Politics and Policy Collide*
Dr. Richard M. Carpiano, Professor of Public Policy and Sociology, UC Riverside
[Description TBD]
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>7:30-8:00 a.m.</td>
<td>Breakfast</td>
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<tr>
<td>8:00-9:00 a.m.</td>
<td>Executive Committee Meeting</td>
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<tr>
<td>9-9:30 a.m.</td>
<td>The Transportation Vision as Seen Through the Eyes of a Vision Advisory Panel Member</td>
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<td></td>
<td>Vision Advisory Panel Member (TBD)</td>
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<td>SANDAG staff used the expertise of the Vision Advisory Panel to help inform the Vision for the 2021 Regional Transportation Plan.</td>
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<tr>
<td>9:30-9:35 a.m.</td>
<td>Video</td>
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<td>A short video demonstrating possibilities.</td>
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<tr>
<td>9:35-10:45 a.m.</td>
<td>Title (TBD)</td>
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<td>Vision Lab staff talk about the data that went into the work -- stations, maps, etc.</td>
</tr>
<tr>
<td>10:45-11:30 a.m.</td>
<td>The Technology that Drives Us</td>
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<tr>
<td></td>
<td>Demonstrations of technology that drive conversations</td>
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<tr>
<td></td>
<td>Possibility of drones, scooters, electric bikes, robots.</td>
</tr>
<tr>
<td>11:30-11:45 a.m.</td>
<td>Thank You &amp; Closing Thoughts</td>
</tr>
<tr>
<td></td>
<td>SANDAG Board Chair</td>
</tr>
</tbody>
</table>
Regional Housing Needs Assessment: Proposed Appeals Hearing Procedures

Overview

On November 22, 2019, the SANDAG Board of Directors voted to adopt the Final Regional Housing Needs Assessment (RHNA) Methodology. As required by state law, SANDAG staff distributed the Final RHNA Methodology and Draft RHNA Allocation to each jurisdiction in the region and the state’s Department of Housing and Community Development (HCD) which began the 45-day appeal period. SANDAG received appeals from the cities of Coronado, Imperial Beach, Lemon Grove, and Solana Beach which can be viewed at sandag.org/rhna.

At the conclusion of the appeal period, SANDAG distributed the four appeals to each jurisdiction and HCD for an opportunity to provide comment. State law requires SANDAG conduct one public hearing to consider the appeals and any comments from jurisdictions or HCD on the appeals. State law, however, does not provide procedures for the appeals hearing.

Key Considerations

The proposed RHNA Appeals Hearing Procedures are included in Attachment 1 and would allow each appealing jurisdiction the opportunity to make its case to the Board by providing an organized presentation that is recommended to last no longer than ten minutes. SANDAG staff would have the opportunity to present information and clarify issues on each appeal, subject to a response by the appealing jurisdiction.

After the conclusion of the public hearing, the Board will be asked to grant, grant in part, or deny each appeal as described in the proposed RHNA Appeals Hearing Procedures. All jurisdictions – including appealing jurisdictions - may participate in each vote consistent with the Board’s standard voting procedures.

Next Steps

Pending the Executive Committee’s approval of the proposed procedures and Board agenda, the Board will hold the RHNA Appeals hearing on February 28, 2020. After disposition of the appeals, the Board will be asked to release a proposed RHNA Plan which would be considered for adoption at a future Board meeting.

Coleen Clementson, Director of Regional Planning

Key Staff Contact: Seth Litchney, (619) 699-1943, seth.litchney@sandag.org

Attachment: 1. SANDAG RHNA Appeals Hearing Procedures

Action: Approve

The Executive Committee is asked to approve the proposed procedures for the Regional Housing Needs Assessment appeals hearing.
SANDAG RHNA Appeals Hearing Procedures

The Regional Housing Needs Assessment (RHNA) public hearing will be held during the Board of Directors meeting on February 28, 2020, and shall comply with relevant SANDAG policies related to public participation. The hearing process for each of the four appeals is as follows:

1. The appealing jurisdiction will be provided an opportunity to make its case regarding the change in its share of the draft regional housing need allocation, with the burden on the appealing jurisdiction to prove its case. An appealing jurisdiction may choose to have technical staff present its case at the hearing. A jurisdiction may present its own proposed findings on its appeal for the Board’s consideration. The four appealing jurisdictions will present in alphabetical order. (Approximately 10 minutes maximum for each appealing jurisdiction presentation)

2. SANDAG staff will present information and clarify issues raised in the jurisdiction’s presentation and will provide its assessment of the technical merits of the appeal, including a discussion of its proposed draft findings on the appeal which shall be published in advance of the hearing. (Approximately 10 minutes maximum for each appeal)

3. The appealing jurisdiction will be allowed to present a rebuttal to SANDAG staff’s response. (Approximately 5 minutes maximum for each rebuttal)

4. Board members will be invited to ask questions of the appealing jurisdiction or of SANDAG staff regarding the information presented.

5. Steps 1 through 4 above will be repeated for each of the remaining appeals.

6. Members of the public will be invited to provide public comment regarding any or all of the appeals. (3 minutes or less maximum per speaker as determined by the Chair based on the number of speakers and availability of time)

7. The Chair will close the public hearing on the RHNA Appeals.

8. Board members will be invited to discuss the issues raised in the appeals.

9. The Board will be asked to conduct a separate vote for each appeal pursuant to SANDAG standard voting procedures, considering all information presented in the appeal, all comments received regarding the appeal, and all information received during the public hearing, determining one of the following outcomes for each appeal:
   a. Adopting SANDAG staff’s or a jurisdiction’s draft findings for the appeal, and granting, granting in part, or denying the appeal based on such findings.
   b. Adopting SANDAG staff’s or a jurisdiction’s draft findings with specified modifications for the appeal, and granting, granting in part, or denying the appeal based on such findings.
   c. Directing SANDAG staff to collaborate with the Chair and Vice Chair on drafting findings for the appeal reflecting the substance of the Board’s discussions on the appeal for the Board’s consideration at a future meeting. The disposition of the appeal would also be determined by the Board at such future meeting.

10. Once a final determination has been made of all RHNA appeals, the Board will be asked to issue a proposed final RHNA Plan consistent with the disposition of all RHNA appeals. At a subsequent public hearing, the Board will be asked to adopt the final RHNA Plan.
Preliminary Development of the FY 2021 Program Budget

Overview

The process of developing the FY 2021 Program Budget is under way and as part of this process, the current funding environment is considered, including the economic outlook for the region, state, and nation as well as recent legislative developments on transportation funding.

Key Considerations

The first step in the development of the annual Program Budget is to review the Strategic Initiatives and Priority Projects. The Strategic Initiatives outlined by SANDAG are long-term agency-wide goals that are approved by the Board of Directors. The Priority Projects—designed to support the Strategic Initiatives—are updated each year to highlight particular areas of focus for the coming year.

At a special meeting on February 28, 2020, the Executive Committee is scheduled to discuss the Executive Director’s goals and objectives for FY 2021. The results of these discussions will inform strategic initiatives and priority projects for the draft FY 2021 Program Budget that will be presented in March.

Attachment 1 provides an overview of the current funding environment, including the source of most funding, which includes local sales tax, federal and state revenue, and other revenue and grants.

Next Steps

Staff will seek authorization from the Executive Committee at its March 2020 meeting to distribute the Draft FY 2021 Program Budget to funding agencies for review. Pending recommendation from the Executive Committee, the Board of Directors is scheduled to review and approve distribution of the Draft FY 2021 Program Budget for comment in March.

In April and May 2020, staff will provide additional reviews, as needed, to the Executive Committee. The Board of Directors is scheduled to approve the Final FY 2021 Program Budget in May 2020.

André Douzdjian, Chief Financial Officer

Key Staff Contact:  Sandi Craig, (619) 699-6998, sandi.craig@sandag.org

Attachments:  1. Current Funding Environment
Current Funding Environment

Local Sales Tax Revenue

For FY 2020, SANDAG forecast an increase of 3 percent. In addition, the Wayfair ruling is expected to have a one-time permanent impact on revenues in FY 2020 estimated at 1.5 percent, for a total growth of 4.5 percent. The trend away from brick-and-mortar retail to online sales, as well as spending shifts toward non-taxable items, have been a drag on local retail sales, with restaurant and construction sales making up for slower growth elsewhere. However, in light of the continued decline in the unemployment rate, increase in labor force, and substantial uptick in wages, taxable sales can be expected to remain steady as consumer confidence and economic status improve. For FY 2021, SANDAG is forecasting an increase of 3 percent.

Federal and State Revenue

The current revenue projections for federal recurring revenues represent an increase of approximately 4 percent based on preliminary estimates received from the state and federal governments (which are subject to both the state and federal governments approving annual budgets). The Fixing America’s Surface Transportation (FAST) Act authorized a general increase in transportation funding of nearly 5 percent. Actual appropriation of metropolitan planning organization planning funds will be announced in subsequent notices appearing in the Federal Register.

Federal formula funds for capital projects are expected to grow at the same general rates authorized in the FAST Act. SANDAG and the transit agencies are also eligible for formula funds under several state programs that include planning, operations, and capital funding.

Other Revenue and Grants

Dedicated grants, enterprise revenue, and ongoing multi-year state and federal grant programs provide funding for other projects and programs in the OWP, capital, and regional operations budget components. In particular, SANDAG and the transit agencies are eligible for discretionary funds under many federal and state programs with awards expected to be made in 2020. Per direction by the Board, SANDAG will submit applications for several major capital projects under the various discretionary programs. These funds are not included in the FY 2021 Program Budget. Budget amendments to add discretionary capital project grant funds would be brought to the Board pending notification of successful award.

With estimated growth rates of 3 percent and 5 percent respectively, the outlook for the I-15 Express Lanes and SR 125 toll road revenue appears robust enough to continue to fund these operations well into the future. Congestion Management and Air Quality funding and Department of Motor Vehicles call box revenue provide the remaining funding for the TDM and ITS programs. Local and federal agencies continue to supply dedicated grant funding for the SANDAG Applied Research Division functions, which include criminal justice research, economic analysis, and demographic forecasting. Member assessments, user fees, and discretionary grants from the Department of Homeland Security, along with reserve funding for equipment refresh continue to provide sufficient funding for ARJIS activities.
Proposed 2020 Legislative Program

Overview
Each year, the Executive Committee recommends a legislative program to the Board of Directors. Consistent with past programs, the proposed 2020 Legislative Program provides a framework to advance policies and legislative initiatives in support of the agency’s mission, strategic goals, and long-term vision.

Key Considerations
The proposed 2020 Legislative Program is included as Attachment 1. No changes are proposed to be made to the SANDAG Legislative Program from last year.

To focus efforts throughout the year, SANDAG staff has identified the following legislative and policy priorities: Funding, Innovative Financing, Pilots, and Partnerships; Project Delivery; Climate, Energy, and Environment; Binational Border, Tribal, and Interregional Collaboration; Housing/Affordable Housing; and Technology and Data.

Assembly Bill 2062: LOSSAN San Diego Regional Rail Corridor Realignment Study

Assembly Bill 2062 (Boerner Horvath) was introduced on February 4, 2020 (Attachment 2). This bill would appropriate $5 million from the General Fund to SANDAG to conduct a study to evaluate alternative strategies for relocating the alignment of the Los Angeles-San Diego-San Luis Obispo (LOSSAN) Rail Corridor off the Del Mar Bluffs.

Recent erosion of the Del Mar Bluffs has underscored the immediate need to identify a long-term solution for the corridor, including temporary but critical bluff stabilization work. SANDAG and NCTD are seeking $100 million to complete the bluff stabilization work (known as Del Mar Bluffs Phases 5 and 6). Simultaneously, to ensure the long-term viability of the corridor, SANDAG also is seeking $5 million to evaluate alternative strategies to move the tracks completely off the bluffs. This funding would augment funding approved in September 2019 by the Board for the Advanced Planning on the San Diego Regional Rail Safety and Reliability Corridor project.

This bill is consistent with Goal No. 3A of the proposed 2020 Legislative Program: Expand access to resources and technical tools that will enable SANDAG to implement San Diego Forward: The Regional Plan.
Next Steps
Pending approval by the Board, the SANDAG Government Relations staff will work in close collaboration with the SANDAG Executive Team, policymakers, and regional stakeholders to analyze, monitor, and respond to the objectives outlined in the 2020 Legislative Program.

Victoria Stackwick, Director of Government Relations
Key Staff Contacts:  Victoria Stackwick, (619) 699-6926, victoria.stackwick@sandag.org
                      Robyn Wapner, (619) 699-1994, robyn.wapner@sandag.org
Attachments:  1. Proposed 2020 Legislative Program
               2. Assembly Bill 2062: LOSSAN San Diego Regional Rail Corridor Realignment Study
2020 Legislative and Policy Focus Areas

The following focus areas encompass broad, policy-oriented objectives that will help to advance the SANDAG priority projects and initiatives by securing the necessary legislative authority, program funding, political support, and/or regulatory actions at the state and federal levels in 2020¹.

Funding, Innovative Financing, Pilots, and Partnerships

Sustainable sources of funding at the state and federal levels are needed to support ongoing implementation of the Regional Plan. SANDAG will continue to seek state and federal formula and discretionary awards to advance the delivery of major regional projects, as well as support efforts that expand access to technical tools and resources and oppose efforts to redirect transportation funding to other purposes. SANDAG is also supportive of opportunities to pilot meaningful technologies, programs, and processes and leverage new and existing partner relationships.

Project Delivery

As the Consolidated Agency for the San Diego region, SANDAG is responsible for planning and delivering regional capital transportation projects. To do so in an efficient, cost effective, and innovative manner, SANDAG supports California Environmental Quality Act (CEQA) reform and streamlining for transportation-related projects where reasonable. SANDAG also encourages innovative project delivery methods, such as Construction Management General Contractor (CMGC), and supports other strategies that may help expedite projects, minimize costs, and provide the highest quality of service.

Climate, Energy, and Environment

SANDAG has a long history of working closely with local jurisdictions and stakeholders to reduce greenhouse gas emissions and achieve other environmental goals through sustainable transportation projects, programs, and services. SANDAG will partner with stakeholders to maximize clean transportation investments (electrification, hydrogen fuel cell, other zero- and near-zero transportation technologies) to help advance the region’s mobility, resiliency, and sustainability goals.

Binational Border, Tribal, and Interregional Collaboration

Transportation infrastructure in the border region is critical to both Mexico and the United States. San Diego and the rest of Southern California are home to major U.S.-Mexico trade corridors where goods pass through the region to markets throughout the country and the world. SANDAG will continue to coordinate comprehensive planning efforts to improve border transportation and infrastructure along the U.S.-Mexico border. It is important that the region’s 18 federally recognized tribal governments with jurisdiction over 19 reservations have a voice in planning for the transportation needs of today and tomorrow. Binational, tribal, and interregional coordination include transportation infrastructure, energy, and conservation planning, forecasting, and/or data collection.

Housing / Affordable Housing

A lack of housing production in the San Diego region has led to higher rents and housing costs - affecting residents, the business community, and quality of life. SANDAG will partner with its member agencies and other stakeholders to support legislative efforts that help incentivize housing development near existing and planned transportation investments through redevelopment, transit-oriented development, and the Regional Housing Needs Assessment process.

Technology and Data

Big Data is becoming increasingly more important to effective planning, policy, service delivery, operations, and public engagement. The San Diego region is a leader in piloting and deploying innovative transportation solutions and infrastructure that leverage both technology and data to improve the transportation system. SANDAG will seek policies, infrastructure investments, and new opportunities to employ data analytics research to continue this effort, including new ways of conducting business in partnership with the private sector.

¹ Listed in no particular order.
2020 Legislative and Policy Program

The SANDAG Legislative and Policy Program provides a framework to advance policies and legislative initiatives in support of the agency’s mission, strategic goals, and long-term vision.

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<td>23. Monitor efforts to pursue legislative and/or administrative reform of the Regional Housing Needs Assessment process and state housing element law.</td>
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<td>25. Monitor legislation affecting solid waste, water supply, and storm water; support funding opportunities to assist in these areas. (2003)</td>
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<td>27. Monitor legislation requiring local agencies to implement new administrative compliance measures. (2005)</td>
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Introduced by Assembly Member Boerner Horvath
(Coauthor: Assembly Member Gloria)

February 4, 2020

An act relating to transportation, and making an appropriation therefor.

LEGISLATIVE COUNSEL’S DIGEST

AB 2062, as introduced, Boerner Horvath. San Diego Association of Governments: LOSSAN Rail Corridor: study.

Under existing law, the San Diego Association of Governments is the transportation planning agency for the San Diego County region. This bill would appropriate $5,000,000 from the General Fund to the San Diego Association of Governments to conduct a study of higher speed and safety alternatives for the LOSSAN Rail Corridor in the County of San Diego. As a condition of receiving the funding, the bill would require the San Diego Association of Governments to conduct the study, as specified, and would require the San Diego Association of Governments to submit a report to specified committees of the Legislature summarizing the results of the study.


The people of the State of California do enact as follows:

SECTION 1. (a) The sum of five million dollars ($5,000,000) is hereby appropriated from the General Fund to the San Diego Association of Governments to conduct a study of higher speed
and safety alternatives for the LOSSAN Rail Corridor in the County
of San Diego, with a focus on alternatives for relocating the
alignment of the LOSSAN Rail Corridor off the Del Mar Bluffs.
(b) As a condition of receiving funding pursuant to this section,
the San Diego Association of Governments shall agree to conduct
the study and to do all of the following as part of the study:
(1) Conduct an alternative alignment analysis, including
preliminary engineering.
(2) Conduct a safety and speed assessment of existing corridor
conditions.
(3) Identify the feasibility, impacts, benefits, and costs of
alternative alignments and improvements, including operating and
maintenance costs.
(4) Develop service plans for all operators.
(5) Develop an implementation plan for service and capital
improvements.
(6) Identify future alignment extensions.
(7) Engage in public outreach.
(8) Submit a report summarizing the results of the study on or
before January 1, 2023, to the Senate Committee on Transportation,
Assembly Committee on Transportation, Senate Committee on
Budget and Fiscal Review, Assembly Committee on Budget, Senate
Committee on Appropriations, and Assembly Committee on
Appropriations.
(c) For purposes of this section, “LOSSAN Rail Corridor” means
the Los Angeles-San Diego-San Luis Obispo passenger rail
corridor.