Meeting Notice and Agenda

San Diego Regional Military Working Group
The San Diego Regional Military Working Group may take action on any item appearing on this agenda.

Monday, March 25, 2019
9 to 10:30 a.m.
SANDAG, 7th Floor Conference Room
401 B Street, Suite 800
San Diego, CA 92101

Please take the elevator to the 8th floor to access the meeting room.

Staff Contact: Jane Clough
(619) 699-1909
jane.clough@sandag.org

Agenda Highlights

- Military Multimodal Access Strategy Update

Please silence all electronic devices during the meeting

Mission Statement
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San Diego Regional Military Working Group  
Monday, March 25, 2019

**Item No.** | **Action**  
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+1. | Approval of Meeting Minutes  
The San Diego Regional Military Working Group (Working Group) is asked to review and approve the minutes from its February 11, 2019, meeting.  

2. | Public Comments/Communications  
Members of the public shall have the opportunity to address the Working Group on any issue within the jurisdiction of SANDAG that is not on this agenda. Anyone desiring to speak shall reserve time by completing a Request to Comment form and giving it to the meeting coordinator prior to speaking. Public speakers should notify the meeting coordinator if they have a handout for distribution to Working Group members. Public speakers are limited to three minutes or less per person. Working Group members also may provide information and announcements under this agenda item.  

3. | Member Communications  
Members of the Working Group shall have the opportunity to share news and information regarding their jurisdiction or installation of interest to the Working Group.  

4. | Chair’s Report (Garry Bonelli, Working Group Chair)  
The Chair will update the Working Group on SANDAG-related issues of concern to the Working Group.  

**Reports**  

+5. | Military Multimodal Access Strategy Update  
(April Petonak)  
The Military Multimodal Access Strategy (Strategy) is a near term action identified in San Diego Forward: the 2015 Regional Plan. The purpose of the Strategy is to assemble and prioritize a list of projects, operational improvements and programs that could be implemented to address traffic congestion at key military base and port access points, providing people with alternatives to driving alone. The Working Group is asked to discuss the mission, vision, and values that inform the Strategy and a methodology to identify the key projects for each geographic focus for further analysis.  

6. | Possible Topics for Next Meeting and Adjournment (Garry Bonelli, Working Group Chair)  
The next Working Group meeting will be Monday, April 15, 2019, at 9 am. The focus of the meeting will be to provide input for the development of the Multimodal Military Access Strategy.
February 11, 2019, Meeting Summary

Chair Garry Bonelli (San Diego Unified Port District) called the meeting of the San Diego Regional Military Working Group (Working Group) to order at 9:06 a.m.

1. Approval of Meeting Minutes (Approve)
   
   Action: Upon a motion by Steve Chung (Navy Region Southwest Seat – B), and a second by Rick Huenefeld (Marine Corps Recruit Depot), the Working Group approved the minutes from its October 15, 2018, meeting.
   
   Yes: Chair Bonelli, Blair King (City of Coronado), Andy Hall (City of Imperial Beach), Richard Crompton (County of San Diego), Mr. Huenefeld, Rodrigo Carrasco (Metropolitan Transit System), Mr. Chung, Charles Main (North County Transit District). No: None. Abstain: None. Absent: City of National City, City of Oceanside, City of San Diego, Coast Guard San Diego Sector, Marine Corps Installation West, and Navy Region Southwest (Seat A).

2. Public Comments/Communications/Member Comments (Information)

   No public comments were made.

3. Member Communications (Information)

   Captain Roy Love (Naval Base San Diego) informed the Working Group that in the upcoming week all bases had scheduled exercises, which was going to result in increased congestion.

   Mr. Huenefeld informed the Working Group that March 16, 2019, is going to be the Centennial of the Groundbreaking for Construction of Marine Corps Recruit Depot.

   **Chair’s Report**

4. Chair’s Report (Information)

   Chair Bonelli updated the Working Group on the announcement made by SANDAG Executive Director Hasan Ikhrata at the Board of Directors meeting on February 8, 2019, regarding pushing back San Diego Forward: The 2019-2050 Regional Plan (2019 Regional Plan) due to not being able to meet required state emissions standards.

   Chair Bonelli also provided the Working Group with an update on the work of the Airport Connectivity Subcommittee. This subcommittee was formed to develop mobility solutions that connect the airport to the San Diego region. In particular, the Subcommittee has discussed extending the existing trolley system, creating a mobility hub on the U.S. Navy-owned SPAWAR site, and developing a “Grand Central Station.”

   **Reports**

5. San Diego Forward: The 2019-2050 Regional Plan Update (Information)

   Coleen Clementson, Principal Regional Planner, updated the Working Group on the status of the 2019 Regional Plan.

   Working Group members had a brief discussion on the topic and asked a few clarifying questions to SANDAG staff.
6. Coronado Request to Repurpose TransNet Funds (Discussion)

Mr. King presented the City of Coronado’s request to SANDAG to amend the TransNet Expenditure Plan to repurpose the $25 million designated for construction of the Coronado Tunnel for congestion and traffic safety improvements along arterial highways and roadways. A discussion followed regarding how to bring this issue to light and bring it forward as an information item to both the Regional Planning and Transportation Committees. Staff was directed to determine the best timing and whether it should be in the context of an update on the activities of the MWG and status of the Multimodal Access Strategy project.

7. Military Multimodal Access Strategy Update (Discussion)

April Petonak, Associate Transportation Planner, provided an update on the Military Multimodal Access Strategy. Ms. Petonak asked the Working Group members to provide input on the presented materials, and Working Group members discussed key considerations, as well as the selection criteria.

Working Group members had a brief discussion on the topic and asked a few clarifying questions to SANDAG staff. It was determined that the project team should further refine the selection criteria methodology and return to the Working Group.

8. Possible Topics for Next Meeting (Discussion)

The next meeting of the Working Group will be scheduled in April.

9. Adjournment

The meeting was adjourned by Chair Bonelli at 11:10 a.m.
Confirmed Attendance at SANDAG San Diego Regional Military Working Group Meeting

February 11, 2019

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<tr>
<th>Jurisdiction</th>
<th>Name</th>
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<tbody>
<tr>
<td>City of Coronado</td>
<td>Blair King</td>
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<td>Tom Ritter, Alternate</td>
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<td>Cliff Maurer, Alternate</td>
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<td>Andy Hall</td>
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<td>Brad Raulston</td>
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<td>Leslie Deese, Alternate</td>
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<td>Jeff Hunt</td>
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<td>Russ Cunningham, Alternate</td>
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<td>City of San Diego</td>
<td>Tait Galloway</td>
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<td>Coast Guard San Diego Sector</td>
<td>CDR Tim Williams</td>
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<td>Donald Steuer</td>
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<td>Tom Caughlan</td>
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<td>Kristen Camper, Alternate</td>
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<td>Rick Huenefeld</td>
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<td>Col. William Bruce Pitman, Alternate</td>
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<td>1st Lt. Emani Decquir, Alternate</td>
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<td>Metropolitan Transit System</td>
<td>Rodrigo Carrasco</td>
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<td>Joe Stuyvesant</td>
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<td>CAPT. Daniel P. Turner, Alternate</td>
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<td>Navy – Southwest Division Naval</td>
<td>Steve Chung</td>
<td>Yes</td>
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<td>Facilities Engineering Command (Seat A)</td>
<td>Mary Beth Dresiske</td>
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<td>Charles Main</td>
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<td>Chris Duddy</td>
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<td>San Diego Unified Port District</td>
<td>Garry Bonelli, Chair</td>
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<td>Joel Valenzuela</td>
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<td>Aimee Heim, Alternate</td>
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<td>Jason Giffen, Alternate</td>
<td>Yes</td>
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### Other Attendees

Trent Clark, Caltrans  
Mike Donovan, City of Coronado  
Matt Horton, Kimley-Horn & Associates  
Nicole Burgess, member of the public  
Anna Shepard, Naval Base San Diego  
Capt. Roy Love, Naval Base San Diego  
David Zajak, Naval Base San Diego  
Muska Laiq, Naval Base San Diego  
Mike Woiwode, SDMAC

### SANDAG Staff

April Petonak  
Coleen Clementson  
Jane Clough  
Patty Talamantes  
Sanna Stolpe
Military Multimodal Access Strategy Update

Introduction
The Military Multimodal Access Strategy is funded by a Caltrans Planning Grant and is one of the early actions identified in San Diego Forward: The 2015 Regional Plan. SANDAG hosted a workshop in December 2018 to receive feedback on prioritization criteria and current, planned and potential projects that support access to military facilities.

At the February Military Working Group (Working Group) meeting, the project team presented proposed criteria and methodology for selecting a subset of the identified projects for prioritization. Working Group members provided feedback to further develop a defensible process for strategically selecting a smaller subset of projects that could be championed by the Military Working Group.

Discussion/Approval
Based on input from the Working Group, the project team has developed a revised Project Prioritization Methodology (Attachment 1) for the Working Group’s consideration.

1. Proposed Mission, Vision and Values – For consistency with military decision-making processes, it is recommended that the prioritization methodology flow from the Mission, Vision, and Values of the Working Group. Staff would like to receive feedback on the proposed Mission, Vision and Values.

2. Revised Project Prioritization Methodology – Staff has received feedback from the Working Group and would like to present a revised approach.

Next Steps
Project team will finalize the Prioritization Methodology and apply it to the project inventory. The filtered projects by each installation’s geographic area will be presented at a future meeting.

The project team will be seeking input from the Working Group on the following key milestones:

- April 15, 2019 - Initial Strategic Action Discussion
- May 13, 2019 - Review Short-List of Projects, Cost Estimates and Refine Strategic Actions
- June 10, 2019 - Review Draft Strategy
- Fall 2019 – Finalize Strategy and Project Close-Out

Key Staff Contact: April Petonak, (619) 699-7322, april.petonak@sandag.org
Attachment: 1. Revised Project Prioritization Methodology
Recommended Prioritization Methodology (DRAFT)

The draft recommended prioritization methodology is a three-step approach that was presented and discussed at the MMAS PDT meeting held on 03/12/2019 at the SANDAG offices. The proposed methodology will allow the project team to strategically select a smaller subset of projects that could be championed by the Military Working Group.

STEP 1: Identify projects that align with MWG Mission, Vision, and Values (MVV)

The objective of this step is to simplify the project list for further evaluation. Projects that are not further evaluated will remain in the comprehensive project inventory.

Proposed MWG Mission, Vision, and Values (MVV)

For consistency with military decision-making processes, it is recommended that the prioritization methodology flow from the Mission, Vision, and Values of the MWG. Utilizing the MWG charter and MWG feedback, the following MVV was developed:

- The MMAS seeks to facilitate dialogue and find common ground between the military installations in San Diego County and adjacent local communities related to the region’s transportation system.
- Military bases need the transportation system to support mission readiness through the safe movement of personnel in emergency situations while also enhancing the quality of life of service members. Nearby local jurisdictions need to operate and maintain transportation facilities in a state of good repair that equitably serve the needs of all community members including residents, employees, and businesses. The MMAS contributes towards a transportation system that improves safety for all users and reduces vehicle miles travelled (VMT) and greenhouse gas (GHG) emissions as outlined in Caltrans Sustainable Community Grant requirements.

In order to identify projects that are likely to be the most impactful to MWG stakeholders, certain project attributes are necessary. The following list identifies the characteristics of projects and programs that align with the MMAS MVV and should move forward for a detailed project evaluation, which is outlined in Step 2.

- Proposed Screens:
  - **Screen 1**: Directly benefits at least two stakeholders, including one base and one local jurisdiction
    - Purpose of screen: to eliminate single-stakeholder improvements
    - If a project passes this screen, it will move onto the next screen.
  - **Screen 2**: Improves multimodal travel
    - Purpose of screen: to eliminate non-multimodal projects
If a project passes this screen, it will move onto the next screen.

- **Screen 3**: Project is adequately defined to proceed to detailed evaluation
  - Purpose of screen: to identify projects with defined project scope & project extents that allow for detailed evaluation
  - If a project passes this screen, it will move onto the next step.

- Validation of Screening by MWG
  - Feedback from MWG stakeholders (Are there any projects that were screened out that you wish to advance to the detailed evaluation step?)

### STEP 2: Detailed evaluation for screened projects list

The objective of this step is to perform a detailed evaluation of projects elevated from the screening in Step 1 in order to create a differentiation among projects and help identify projects of priority for the MWG. The detailed evaluation process analyses each project using agreed upon criteria by MWG stakeholders.

- **Congestion Relief (Max of 4 Points)**
  - A score of 0-2 applied to project based on heat map of congestion experienced. **GIS analysis of commute periods using Google maps or other readily available source.**
    - 2 pts – High congestion area
    - 1 pt – Moderate congestion area
    - 0 pts – Low congestion area
  - A score of 0-2 applied to project based on the impact towards relieving congestion. **KH traffic engineer to recommend score.**
    - 2 pts – High relief potential
    - 1 pt – Medium relief potential
    - 0 pts – Low relief potential
  - Note: Leaning on technical expert to make judgement.

- **Increases Safety (Max of 4 points)**
  - A score of 0-2 applied to project based on heat map of collisions. **GIS analysis of existing collision data from TIMS to be used.**
    - 2 pts – Located in an area whose number of collisions is significantly higher than the state’s average (x% higher)
    - 1 pt – Located in area whose number of collisions is around the state’s average (plus or minus x)
    - 0 pts – Located in an area whose number of collisions is below the state’s average (x% lower)
  - Note: Specific values for “x” will be generated during analysis based on industry best practices and to place about 1/3 of the projects in each scoring category.
  - A score of 0 or 2 applied to project based on whether a project is an FHWA approved safety countermeasure. **KH traffic engineer to recommend score.**
    - 2 pts – Incorporates approved safety countermeasures
0 pts – Does not incorporate approved safety countermeasures

- Increases Transportation Options (Max of 4 points)
  - A score of 0-1 applied to project based on the impact towards increasing viable and convenient transportation options. KH mobility planner to determine score.
    - 1 pt for each qualifier met:
      - Connects to high capacity transit or provides congestion relief on a planned or existing transit route
      - Improvement on a high throughput facility (freeway)
      - Connects to a Smart Growth Opportunity Area
      - Adds a new option not previously available or improves existing transit option

STEP 3: MWG Validation of ranked project list

The objective of this step is to allow the MWG stakeholders to validate the projects that rise to the top of the list from the detailed evaluation. This step will result in a vetted top 20 project list for the MWG to move forward with.

- Detailed evaluation process will result in a ranked list of projects.
- A draft top 5 project list for each base distributed to each MWG representative for validation of scoring & ranking
  - MWG representatives will have the opportunity to either confirm or replace projects in the list
  - Military base and local Jurisdictions shall collaboratively work together to provide the following bonus evaluation:
    - Project Readiness (Max of 2 points) – Bonus evaluation measure. Local jurisdiction and military base to determine score.
      - A score of 0-2 applied to project based on project readiness.
      - 1 pt for each qualifier met:
        - 1 pt – Identified in an approved planning document or process
        - 1 pt – Project has committed funding or matching funds of at least 20% of the total project cost.

- KH and SANDAG create final prioritized list of 20 projects based on earlier technical scoring and alignment with MVV.
- Ranked list to be presented to MWG for validation of final scoring