MEETING NOTICE AND AGENDA

SAN DIEGO REGIONAL MILITARY WORKING GROUP
The San Diego Regional Military Working Group may take action on any item appearing on this agenda.

Monday, March 13, 2017
9 to 10:30 a.m.
SANDAG, 7th Floor Conference Room
401 B Street, Suite 800
San Diego, CA 92101

Please take the elevator to the 8th floor to access the meeting room.

Staff Contact: Jane Clough
(619) 699-1909
jane.clough@sandag.org

AGENDA HIGHLIGHTS

• UPDATING THE MEMORANDUM OF AGREEMENT BETWEEN SANDAG AND THE U.S. DEPARTMENT OF DEFENSE

• MEASURE A ANALYSIS: A LOOK AT THE NUMBERS

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Welcome to SANDAG. Members of the public may speak to the Working Group on any item at the time the Working Group is considering the item. Please complete a Speaker's Slip, and then present the slip to the Clerk of the Working Group. Members of the public may address the Working Group on any issue under the agenda item entitled Public Comments/Communications/Member Comments. Public speakers are limited to three minutes or less per person unless otherwise directed by the Chair. The Working Group may take action on any item appearing on the agenda.

Public comments regarding the agenda can be sent to SANDAG via comment@sandag.org. Please include the agenda item, your name, and your organization. Email comments should be received no later than 12 noon, two working days prior to the meeting. Any handouts, presentations, or other materials from the public intended for distribution at the meeting should be received by the Clerk of the Working Group no later than 12 noon, two working days prior to the meeting.

In order to keep the public informed in an efficient manner and facilitate public participation, SANDAG also provides access to all agenda and meeting materials online at www.sandag.org/meetings. Additionally, interested persons can sign up for e-notifications via our e-distribution list at either the SANDAG website or by sending an email request to webmaster@sandag.org.

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如有需要，我们可以把SANDAG议程材料翻译成其他语言。

请在会议前至少 72 小时打电话 (619) 699-1900 提出请求。
SAN DIEGO REGIONAL MILITARY WORKING GROUP
Monday, March 13, 2017

<table>
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<tr>
<th>ITEM NO.</th>
<th>RECOMMENDATION</th>
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<td>1.</td>
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<td>APPROVAL OF MEETING MINUTES</td>
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<td>The San Diego Regional Military Working Group (MWG) is asked to review and approve the minutes from its October 3, 2016, meeting.</td>
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2. PUBLIC COMMENTS AND COMMUNICATIONS

Members of the public shall have the opportunity to address the MWG on any issue within the jurisdiction of SANDAG that is not on this agenda. Anyone desiring to speak shall reserve time by completing a “Request to Speak” form and giving it to the working group coordinator prior to speaking. Public speakers should notify the working group coordinator if they have a handout for distribution to working group members. Public speakers are limited to three minutes or less per person. MWG members also may provide information and announcements under this agenda item.

3. CHAIR’S REPORT (Garry Bonelli, Working Group Chair)

Chair Garry Bonelli will provide an update on issues of concern to the MWG.

4. MEMBER COMMUNICATIONS

MWG members shall have the opportunity to share news and information regarding their jurisdiction or installation of interest to the group.

CONSENT

+5. SCOPE OF WORK: SAN DIEGO REGIONAL MILITARY BASE MULTIMODAL ACCESS STRATEGY (Jane Clough)

Based on input from the MWG in the fall of 2016, staff revised and re-submitted the proposal for a Regional Military Multimodal Base Access Strategy study through the Caltrans Strategic Partnership Planning grant in November 2016. The study would identify the regional and local vehicular, transit, bike, and pedestrian access needs surrounding the region’s military bases and develop a strategy to address the needs. The awards should be announced in April or May 2017.
+6. **UPDATING THE MEMORANDUM OF AGREEMENT BETWEEN SANDAG AND THE U.S. DEPARTMENT OF DEFENSE** (Mary Kay Faryan, Department of Defense; Coleen Clementson)  

DISCUSSION

In 1980, a Memorandum of Agreement (MOA) was entered into by SANDAG and the U.S. Department of Defense (U.S. DOD) for the purpose of assuring a cooperative and mutually beneficial working relationship. It included the addition of an advisory position for the U.S. DOD on the Board of Directors as a way to provide input on issues of mutual interest. The MOA was updated in 1986. At its July 8, 2016, meeting the Executive Committee directed the MWG to facilitate the update to that MOA. SANDAG and U.S. DOD staff have been working on a draft which is being presented to the MWG for consideration.

7. **MEASURE A ANALYSIS: A LOOK AT THE NUMBERS** (Rob Rundle)  

INFORMATION

SANDAG staff will review precinct-by-precinct data to see how people voted last November on Measure A, the countywide initiative to fund transportation and environmental improvements. While 58 percent voted for the measure, it did not clear the two-thirds hurdle needed to pass. Who supported it, who didn’t, and what we can learn from the numbers?

8. **POSSIBLE TOPICS FOR THE NEXT MEETING AND ADJOURNMENT** (Garry Bonelli, Working Group Chair)  

DISCUSSION/POSSIBLE ACTION

MWG members are asked to discuss possible topics for the next quarterly meeting and to determine a date/time for that meeting.

+ next to an item indicates an attachment
The meeting of the San Diego Regional Military Working Group (MWG) was called to order by Chair Mike Woiwode (City of Coronado) at 9:35 a.m.

1. APPROVAL OF MEETING MINUTES (APPROVE)

Action: Upon a motion by Chair Woiwode and a second by Tom Caughlan (Marine Corps Installations West), the MWG approved the minutes from the June 13, 2016, meeting. Yes – Chair Woiwode, Blair King (City of Coronado), Andy Hall (City of Imperial Beach), Brad Raulston (City of National City), Jeff Hunt (City of Oceanside), Tait Galloway (City of San Diego), Rick Huenefeld (Marine Corps Recruit Depot), Mr. Caughlan, CAPT John. J Adametz (Navy – Southwest Division Naval Facilities Engineering Command – Seat A), Steve Chung (Navy – Southwest Division Naval Facilities Engineering Command – Seat B), and Aimee Heim (San Diego Unified Port District). No – None. Abstain – None. Absent – Coast Guard San Diego Sector and County of San Diego.

2. PUBLIC COMMENTS AND COMMUNICATIONS

Jesse Gipe (San Diego Regional Economic Development Corporation) provided an update on a City of San Diego project. The City has received a grant from Office of Economic Adjustment, which is a part of the U.S. Department of Defense (U.S. DOD). The grant program is meant to support defense communities, and the City will take the lead on the $1.8 million grant. Chair Woiwode noted this may be a future agenda item.

Nicole Burgess (City of San Diego Bicycle Advisory Committee) gave an update from the Bicycle Pedestrian Advisory Committee of Caltrans. The Committee has been in discussion about the need for creating better biking and walking facilities near bases and recently heard a presentation from Camp Pendleton.

3. MEMBER COMMUNICATIONS

Ms. Heim provided an update on an environmental impact report which MWG was briefed on a year ago.

Coleen Clementson (Acting Principal Planner for Transit Planning) highlighted that Chair Woiwode is finishing his term as a Councilmember for the City of Coronado and will be leaving his Chair position for MWG.
4. CHAIR’S REPORT (INFORMATION)

Chair Woiwode updated the MWG on timely issues, including the issuance of the FY 2018 Caltrans grant competition. SANDAG staff is working to resubmit the grant application and is open to suggestions for improvement. SANDAG will collect letters of support from the group and will reach out via email with a template. The letters of support will be due Friday, October 28. The proposal is due Friday, November 4. Chair Woiwode highlighted that Caltrans suggested this year’s proposal include clarification on public outreach and more explicit inclusion of Caltrans in the work.

Chair Woiwode joined SANDAG on a trip to Washington D.C. While present, he joined SANDAG in discussions which will influence the military. However, there was no concrete report as there was not a strong Pentagon focus.

Chair Woiwode highlighted Measure A and suggested discussion of any questions while SANDAG expertise was present. There was a discussion of how funds will apply to military bases and how ingress and egress at installations can be included in plans to receive funding.

Mr. King suggested that SANDAG consider awarding extra points in project evaluation to cities who are impacted by the military, as those cities take more of the impact of that commuting congestion.

5. MEMORANDUM OF AGREEMENT BETWEEN SANDAG AND THE U.S. DEPARTMENT OF DEFENSE (DISCUSSION)

Chair Woiwode alerted the MWG that SANDAG is updating their Memorandum of Agreement (MOA) with the U.S. DOD. In 1980, a MOA was entered into by SANDAG and the U.S. DOD for the purpose of assuring a cooperative and mutually beneficial working relationship. This included the addition of an advisory position for the U.S. DOD on the Board of Directors as a way to provide input on issues of mutual interest. At its July 8, 2016, meeting the Executive Committee directed the MWG to facilitate an update to that MOA. The MOA will be updated to reflect the Navy Region Southwest’s desire to change their representative on the Board of Directors to be their Executive Director.

Ms. Clementson reported that she and Mary Kay Faryan (Navy Region Southwest) anticipate having a draft for review by the next meeting of the MWG and will then go to the Board of Directors in January or February for approval.

6. NAVAL BASE SAN DIEGO COMMUTING SURVEY RESULTS (INFORMATION)

Many military and civilian personnel live in different parts of the San Diego region and commute daily to jobs on various bases. These trips are an excellent opportunity to look for Transportation Demand Management solutions to reduce congestion and contribute to greenhouse gas reduction targets. SANDAG’s iCommute and Naval Base San Diego (NBSD) recently completed a survey of base employees to determine how they commute to and from several NBSD sites. The survey was conducted in June 2016 and included over 1000 participants.
Patty Talamantes (Associate Account Executive) provided survey results and recommendations on which alternative modes of transportation to promote to base personnel. She reported that 47 percent of those surveyed were willing to try an alternative commute, with the greatest interest in carpool, followed by vanpool, and trolley use as alternative modes of transit. The top reason cited for a lack of interest was concern about accessing a vehicle in case of an emergency. Ms. Talamantes highlighted that access to emergency rides is a component of iCommute. Recommendations include holding a vanpool information meeting on base or carpooling information sessions organized by zip code.

Ms. Burgess asked if the survey is available to the public and requested a copy. She noted that during the Public Comments session of the June 13, 2016, meeting she had requested that iCommute look at developing incentives for active transit users. She explained that users of active transit don’t typically receive incentives while trolley riders often get passes from their employers, or those who carpool may have parking paid for.

Rob Love (Naval Base San Diego) suggested designating a lane entering the base specifically for two or more riders or a special parking lot as a way to incentivize carpooling and vanpooling.

Anna Shepherd (Navy – Southwest Division Naval Facilities Engineering) added that they are working with SANDAG on implementing bike lanes near the gated facilities.

Mr. King asked if the survey differentiated between active military and civilians, and highlighted that active military may be more difficult to keep informed due to their transitory nature, while civilian employees are more stationary.

Mr. Love suggested that military actually may know more, as the NBSD can quickly and easily communicate with all personnel. Civilians make up an additional 25,000 vehicles that may be more difficult to reach.

Mr. Huenefeld and CAPT Adametz asked for the percentage of the general San Diego population using alternative modes of transit in comparison to the percentage of military personnel using alternative modes of transit. They discussed whether it was realistic to assume base employees would do better than the general public.

Ms. Clementson highlighted that the use of alternative modes of transit are higher in large job centers, such as the downtown area and University Towne Centre. SANDAG is therefore focused on targeting large job centers, such as the bases, for encouraging alternative transit use.

7. SERIES 14 REGIONAL GROWTH FORECAST AND UPDATE ON THE ACTIVITY-BASED MODEL REFINEMENTS WITH MILITARY TRAFFIC COUNT DATA (DISCUSSION)

+PART 1: SERIES 14 REGIONAL GROWTH FORECAST

Regional Models staff discussed the Series 14 Regional Growth Forecast, the inputs that SANDAG received from the U.S. DOD on the group quarters population, and how those inputs are incorporated into the growth forecast and used in transportation modeling. Rachel Cortes (Associate Researcher and Modeler) invited any interested members of the MWG to join a peer group that will have three to four meetings to discuss the region-wide model, the data used, and the assumptions made. She highlighted that someone with knowledge of how the military population in the county operates would be a useful addition to the peer group. Chair Woiwode requested an invitation be extended to the MWG again once formalized.
PART 2: UPDATE ON THE ACTIVITY-BASED MODEL REFINEMENTS WITH MILITARY TRAFFIC COUNT DATA

In May 2015, with the support of ten participating military bases, SANDAG collected military base traffic counts to improve the travel forecast model, Activity-Based Model (ABM). Since then, SANDAG staff have used the counts for ABM validations. Compared with the original version of ABM, the improved version shows better results, particularly with trips to/from military bases. SANDAG staff have identified further improvements and seek continuous support from the MWG. SANDAG staff presented the model results and discussed further improvements.

During the presentation, Wu Sun (Senior Researcher and Modeler) asked for feedback on numbers related to border crossings. Chair Woiwode suggested that the group do background work and then bring their numbers back. In the interest of time, the rest of the presentation and suggestions for improvements were postponed until the next meeting.

8. POSSIBLE TOPICS FOR NEXT MEETING AND ADJOURNMENT (DISCUSSION/POSSIBLE ACTION)

The Board of Directors will appoint a new MWG Chair before next year. Chair Woiwode encouraged the MWG to think about what they want to see next and do in the future.

The next meeting of the MWG is tentatively scheduled for January 2017.

Chair Woiwode adjourned the meeting at 10:39 a.m.
## SAN DIEGO REGIONAL MILITARY WORKING GROUP
### MEETING ATTENDANCE FOR OCTOBER 3, 2016

<table>
<thead>
<tr>
<th>JURISDICTION/ORGANIZATION</th>
<th>NAME</th>
<th>ATTENDING</th>
<th>COMMENTS</th>
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<tbody>
<tr>
<td>City of Coronado, SANDAG Board Member</td>
<td>Mike Woiwode, Chair</td>
<td>Yes</td>
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<td>City of Coronado</td>
<td>Blair King</td>
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<td>Tom Ritter, Alternate</td>
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<td>Cliff Maurer, Alternate</td>
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<td>City of Imperial Beach</td>
<td>Andy Hall</td>
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<td>Steve Dush, Alternate</td>
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<td>City of National City</td>
<td>Brad Raulston</td>
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<td>Leslie Deese, Alternate</td>
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<td>City of Oceanside</td>
<td>Jeff Hunt</td>
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<td>Russ Cunningham, Alternate</td>
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<td>City of San Diego</td>
<td>Tait Galloway</td>
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<td>Nancy Bragado, Alternate</td>
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<td>Coast Guard San Diego Sector</td>
<td>LCDR Scott B. Powers</td>
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<td>CDR Jeff Janszen, Alternate</td>
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<td>LCDR Dawn Prebula, Alternate</td>
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<td>County of San Diego</td>
<td>Donald Steuer</td>
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<td>Richard Crompton, Alternate</td>
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<td>Marine Corps Recruit Depot</td>
<td>Rick Huenefeld</td>
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<td>Lt. Col. Michael P. Rohlfs, Alternate</td>
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<td>CAPT Gloria Chiu, Alternate</td>
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<td>Marine Corps Installations West</td>
<td>Tom Caughlan</td>
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<td>Sam Jammal, Alternate</td>
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<td>Navy - Southwest Division Naval Facilities Engineering Command (Seat A)</td>
<td>CAPT John J. Adametz</td>
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<td>CAPT Daniel P. Turner, Alternate</td>
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<td>Navy - Southwest Division Naval Facilities Engineering Command (Seat B)</td>
<td>Steve Chung</td>
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<td>Wes Bomyea, Alternate</td>
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<td>David Hulse, Alternate</td>
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<td>San Diego Unified Port District</td>
<td>Joel Valenzuela</td>
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<td>Aimee Heim, Alternate</td>
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### OTHER ATTENDEES
- Nicole Burgess, City of San Diego Bicycle Advisory Committee
- Kristin Camper, Marine Corps Air Station Miramar
- Mike Donovan, member of the public
- Muska Laiq, Naval Base Point Loma
- Rob Love, Naval Base San Diego
- Anna Shepherd, Naval Base San Diego
- Mary Kay Faryan, Navy Region Southwest

### SANDAG STAFF MEMBERS
- Coleen Clementson
- Jane Clough
- Jay Faught
- Carolina Ilic
- Patty Talamantes
SCOPE OF WORK:
San Diego Regional Military Base Multimodal Access Strategy

INTRODUCTION:

Description
The San Diego region is home to the largest concentration of military forces in the country, employing over 100,000 active-duty military personnel and approximately 25,000 civilians. The military presence generates significant positive economic impact on the region while also creating considerable vehicular traffic congestion at key base and port access points. The San Diego Regional Military Multimodal Access Strategy (Strategy) will assemble and prioritize a list of projects, operational improvements and programs that could be implemented to address traffic congestion at key military base and port access points—providing travelers options to driving alone. A primary goal is to facilitate access while reducing GHG emissions in alignment with SANDAG’s Regional Transportation Plan and Sustainable Communities Strategy (Regional Plan) and California climate legislation. In collaboration with the region’s military installations, adjacent local jurisdictions, Port of San Diego, Caltrans, the region's transit agencies and SANDAG, the Strategy intends to build upon the extensive public input received through the development of the Regional Plan and enhance planned regional transportation investments with supporting regional and local projects, operational improvements and programs.

Background
As described above, San Diego remains home to the largest concentration of military forces in the country having a profound impact on the region’s economy and playing a valuable role in the National Defense Strategy as the “Rebalance to Asia and the Pacific” emerges. San Diego homeports over 60 percent of the ships of the U.S. Pacific Fleet and over one-third of the combat power of the U.S. Marine Corps. There are over 100,000 active-duty Navy and Marine Corps personnel assigned to the ships and bases in the San Diego region and approximately 25,000 Department of Defense civilian employees. The presence of military facilities, personnel and equipment generates a significant economic impact on the San Diego region that far outpaces other industries in the area.1 Military installations are dispersed all around the region with personnel—both military and civilian—often living far from their employment center (see Attachment #1 – Project Map).

The Navy has a very wide complex of commands and operations in the region. The principal Navy bases are Naval Base Coronado (Naval Air Station North Island/ Naval Amphibious Base Coronado), Naval Station San Diego, Naval Regional Medical Center, Naval Submarine Base, Space and Naval Warfare Systems Command, and Naval Weapons Station Fallbrook. Locally-

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based aircraft carriers include the USS Carl Vinson and the USS Theodore Roosevelt— all home ported at North Island Naval Air Station. In addition, the Navy relies on the Port of San Diego to receive equipment and other cargo necessary to support military operations.

The United States Marine Corps major bases are Marine Corps Base Camp Pendleton, Marine Corps Air Station Miramar and Marine Corps Recruit Depot. The Marine Corps Base Camp Pendleton occupies 125,000 acres of largely undeveloped land north of Oceanside. The stretch of shoreline along the base (17.1 miles) is the largest undeveloped portion of coastal area left in Southern California. More than 60,000 military and civilian personnel work daily on the base, which is the home of the 1st Marine Expeditionary Force, 1st Marine Division, 1st Force Service Support Group, and many tenant units. Camp Pendleton has 67 command groups with 40,000 service members and 4,000 civilian employees in 2014. The Marine Corps Air Station Miramar (MCAS Miramar) is a 23,065-acre installation located in the northern part of the City of San Diego.

As federal land use authorities within the San Diego region, the military installations fall within SANDAG’s Borders Framework for collaborative planning. As regional planning becomes ever more complex it is important to understand the mutual impacts of the military and local and regional planning. To provide a military perspective on regional planning, the Department of Defense has been an advisory member of the SANDAG Board of Directors since the 1980s. In 2012 the SANDAG Board of Directors formed the San Diego Regional Military Working Group (MWG) to collaborate on areas of mutual interest, including growth management, transportation, housing, habitat preservation and other related topics. The MWG, chaired by a member of the SANDAG Board of Directors, is composed of representatives from each of the region’s military installations, adjacent local jurisdictions as well as the Port of San Diego.

After three years of extensive public outreach and engagement in lower income and minority communities, the SANDAG Board of Directors adopted San Diego Forward: The Regional Plan on October 9, 2015. The Regional Plan charts a course to lower greenhouse gas (GHG) emissions through focused land use planning and investments in transportation improvements that provide workers and residents with travel choices. Preparation of a Regional Military Multimodal Access Strategy (Strategy) is one of the early actions identified in the Regional Plan to enhance planned regional transportation investments with supporting regional and local projects, operational improvements and programs that facilitate access to the region’s diverse and dispersed military bases and benefitting all the region’s residents.

Most commuters accessing the region’s military installations and Port of San Diego drive alone. With increasing population and the national defense "Pivot to the Pacific", congestion is projected to worsen at key base and port access points unless more sustainable transportation options are implemented. Traffic congestion at base and port access points impacts national security, livability in adjacent communities and contributes to climate change.

Given that military installations were built in the World War II era or before, the urban community has built up and around our military installations. The proximity of land use has raised concerns by the military from a national security perspective and by local communities from a livability and climate change perspective. In a post 9/11 era, required security at gate entries has resulted in lines of idling vehicles, contributing to GHG and pollutant emissions, as roadways entering the installations were not designed for this level of activity and do not have capacity to be expanded. Additionally, some installations are adjacent to low income and minority communities. In
particular, the Naval Base San Diego is next to the Port of San Diego and entrance to the facilities run through Barrio Logan, a community identified by California EPA as "Disadvantaged". Investing in transportation options that reduce congestion and GHG emissions will benefit “Disadvantaged” communities with improved air quality and mobility choices.

Work has been done or is underway to evaluate and address traffic congestion at particular base and port access points. For example, Naval Base Coronado prepared a pilot Transportation Demand Management program to assist commuters with travel options, SANDAG recently completed a gate count study at base entry points to calibrate the Activity-based Model and the Port of San Diego is undergoing a comprehensive Integrated Port Master Plan Update that will serve as a long-term guide to carry the Port through the next 50 years. This work and other studies will be brought together to inform the Strategy.

**Project Area**

The San Diego Regional Military Multimodal Access Strategy project area encompasses the entire region of San Diego, including its 18 cities, unincorporated areas of the County of San Diego, military bases, neighboring counties and 19 federally recognized tribal reservations. The focus of the project is improving the mobility of military and civilian personnel traveling to and from the military installations around the county as well as the communities surrounding the installations who would benefit from any improvements that resulted from this planning study. The western third of the County will be the focus of the study as this is the area where almost all of the military installations are located. The population of the entire region is over 3 million (see Attachment #1 Project Map).

**RESPONSIBLE PARTIES:**

San Diego Association of Government (SANDAG) with the assistance of a qualified consulting firm will be responsible for performing this work. The San Diego Regional Military Working Group (MWG) will serve as the Project Advisory Group (Attachment 2 – Working Group Roster). The Working Group consists of military personnel who handle facilities and transportation planning from each of the branches of the armed forces in the San Diego region, as well as staff from each of the adjacent cities and agencies: Coronado, Imperial Beach, Oceanside, National City, San Diego, County of San Diego, and the Port of San Diego.

**OVERALL PROJECT OBJECTIVES:**

- Build upon extensive public input received in development of SANDAG’s Regional Plan
- Identify where access improvements are necessary to achieve federal, state, regional and local community goals
- Identify transportation projects/programs that improve access
- Estimate costs for projects/programs
- Develop a strategic plan that improves multimodal access to the region’s installations that benefits adjacent communities
- Serve as a model for other California regions
1. Project Initiation

Task 1.1 Project Kick-off
Meeting between Caltrans and SANDAG to review grant scope of work, schedule, budget, invoicing requirements, and any other start-up grant administration activities.

Responsible Party: SANDAG

Task 1.2 Coordinate Project Development Team
A Project Development Team will be formed and meet regularly throughout the project to keep the agencies involved informed of the progress and contribute to the development of the study. Members shall include: SANDAG Project Manager, Caltrans representative, staff from SW NAVFAC, the Marine Corps Installations West, the transit agencies and the consultant.

Responsible Party: SANDAG

Task 1.3 Consultant Procurement
SANDAG will select a qualified consultant firm using SANDAG’s procurement process to conduct the technical aspects of this work effort. The consultant that is selected must have prior experience working with the military. The consultant will work closely with the military installations, local jurisdictions, Caltrans and SANDAG staff.

Responsible Party: SANDAG

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2. Public/Stakeholder Outreach/Involvement

Task 2.1 Coordination with the San Diego Regional Military Working Group
The San Diego Regional Military Working Group will serve as the Project Advisory Group. The Military Working Group consists of military personnel who handle facilities and transportation planning from each of the branches of the armed forces in the San Diego region, as well as staff from each of the adjacent cities and agencies: Coronado, Imperial Beach, Oceanside, National City, San Diego, County of San Diego, and the Port of San Diego. The Working Group meets quarterly, however throughout this project meetings will be more frequent as dictated by the project schedule in order to receive input at key decision-making points in the study.

Responsible Party: SANDAG

Task 2.2 Coordination with Other Working Groups
SANDAG staff and the consultant will also engage with several standing Working Groups from the region throughout the study as Key Stakeholders including the Regional Planning Technical Working Group (planning directors from all of the jurisdictions) and the Cities/County Transportation Advisory Committee (CTAC) (public works directors from all of the jurisdictions) reviews and advises on the development and maintenance of the regional road system.

Responsible Party: SANDAG

Task 2.3 Stakeholder Workshop(s)
The consultant will coordinate a combination of site visits and interactive/virtual workshops using mapping overlaid on aerial photography to examine areas across the region with the Working Group to identify areas of concern. These could be interchanges, on and off ramps to military installations, connection points between city and County roads that are proving to be choke points for military installations, and associated social equity considerations for adjacent communities.

Responsible Party: Consultant/SANDAG

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<tr>
<td>2.1</td>
<td>Meeting agendas, notes, attendance</td>
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<td>2.2</td>
<td>Agenda(s), and report(s)</td>
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<td>2.3.</td>
<td>Workshop(s)Agendas, meeting notes, and reports</td>
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</table>

3. Existing/Planned Conditions

Task 3.1 Multimodal Access Needs Assessment
Consultant will interview or survey the facilities/planning staff for each of the installations and the surrounding cities to determine existing conditions. The substance of the survey will be developed in consultation with SANDAG, Caltrans, and the Working Group. The results will be presented to the Working Group and used as a basis for conducting the mobile workshops to examine specific areas of concern.

Responsible Party: Consultant

Task 3.2 Analysis of Projected Needs
Consultant will compile and analyze forecasted conditions and planned projects, operational improvements, programs, and social equity considerations included in San Diego Forward and other regional and local plans, including but not limited to the Port Master Plan, Airport Multimodal Accessibility Plan and local general plans.

Responsible Party: Consultant

Task 3.3 Prepare Existing Conditions/Forecasted Report
Consultant will produce an Existing Conditions/Forecast Report. The Report should draw on at least the following: a literature review of relevant case studies from other states/other regions of California attempting to address similar issues; review of existing studies and reports; GIS and Google Earth analysis; survey results; San Diego Forward: The Regional Plan, and additional fieldwork where necessary.
Responsible Party: Consultant

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<tr>
<td>3.1</td>
<td>Memo on Survey Results</td>
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<td>3.2</td>
<td>Memo on Forecasted Conditions</td>
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<tr>
<td>3.3</td>
<td>Existing Conditions/Forecast Report</td>
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4. Identify Transportation Projects/Programs

Task 4.1 Identify Specific Transportation Projects, Operational Improvements and Programs
Conduct a GIS mapping analysis that identifies the projects of concern to the military/local jurisdictions/SANDAG with co-benefits for other surrounding communities, based on input from the survey and previous outreach, as well as identifying the jurisdiction(s) and/or transportation agencies that correspond to the project area.

Responsible Party: Consultant/SANDAG

Task 4.2 Cost Estimates/Identify Funding Opportunities
Based on the results of Task 4.1., the Consultant will collect cost estimates for those projects, operational improvements and programs already identified or which have some level of information from other agencies, as well as develop high level planning cost estimates for those identified projects where no information exists. In addition, Consultant will identify funding opportunities and options for each project identified, as well as identify those projects that would be of special import communities identified as particularly vulnerable by CalEnviroscreen.

Responsible Party: Consultant

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<tr>
<td>4.1</td>
<td>Memo identifying Specific Transportation Projects, Operational Improvements, and Programs (multimodal)</td>
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<tr>
<td>4.2</td>
<td>Memo on Cost Estimates/Identify Funding Opportunities</td>
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5. Develop Strategic Plan

Task 5.1 Develop Method for Prioritizing Projects, Operational Improvements and Programs
Based upon goals established in the Regional Plan and with input from the Working Group, Consultant will develop a method to prioritize the identified projects to align with funding opportunities and partnerships.

Responsible Party: Consultant/SANDAG

Task 5.2 Prioritize Projects, Operational Improvements, and Programs
Based on the method established and accepted in Task 5.1., the Consultant will facilitate a process with the stakeholders to group and prioritize the projects.
Responsible Party: Consultant/SANDAG

**Task 5.3 Develop Strategic Plan**

Based on the data and input collected, the prioritized projects, and the funding opportunities, the Consultant will facilitate the development of a strategic plan with the Working Group. A social equity analysis will be performed and adjustments made, if necessary, to address any resulting disparate impacts.

Responsible Party: Consultant/SANDAG

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<tr>
<td>5.1</td>
<td>Memo documenting clustering process and criteria</td>
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<td>5.2</td>
<td>Memo, map and list of prioritized projects, operational improvements, and programs</td>
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<tr>
<td>5.3</td>
<td>Draft Strategic Plan</td>
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</table>

**6. Implementation/Next Steps**

**Task 6.1 Complete the draft and final report with recommendations for implementation**

The Consultant, Caltrans, and SANDAG staff will work with the Working Group to develop a set of recommendations/next steps to ensure that the study leads towards implementation. With the recommendations, the Consultant will prepare a comprehensive draft report that incorporates the findings from Tasks 3, 4, and 5. After review, the Consultant will prepare a Final Strategic Plan that includes the comments and feedback from the stakeholders.

Responsible party: Consultant

**Task 6.2 Present findings to SANDAG Board/Policy Committees and Military Commands**

The Consultant will develop a PowerPoint presentation that summarizes the San Diego Regional Military Multimodal Access Strategy for presentations to SANDAG Policy Advisory Committees the military commands, adjacent jurisdictions, and other interested parties as appropriate. SANDAG will seek opportunities to share experience with statewide/national transportation forums/networks.

Responsible Party: Consultant/SANDAG

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<tr>
<td>6.1</td>
<td>Draft and Final Strategic Plan w/next steps</td>
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<tr>
<td>6.2</td>
<td>PowerPoint Presentations</td>
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</table>

**7. Project Administration**

**Task 7.1 Invoicing**
SANDAG will track consultant invoices on a monthly basis and submit invoices to Caltrans for reimbursement showing local match contributions on a quarterly basis.

Responsible Party: SANDAG

**Task 7.2. Quarterly Reporting**
SANDAG will prepare quarterly reports summarizing the progress of each task, the funds expended, list any problems that were encountered, anticipated work for the next quarter, and transmit any completed deliverables.

Responsible Party: SANDAG

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<tr>
<td>7.1.</td>
<td>Invoice Packages</td>
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<tr>
<td>7.2.</td>
<td>Quarterly Reports</td>
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UPDATING THE MEMORANDUM OF AGREEMENT BETWEEN SANDAG AND THE U.S. DEPARTMENT OF DEFENSE

Introduction

The San Diego region is home to the largest concentration of military forces in the country, employing more than 100,000 active-duty military personnel and approximately 25,000 civilians and generating significant economic benefit to the region. In 1980, a Memorandum of Agreement (MOA) was entered into by SANDAG and the U.S. Department of Defense (U.S. DOD) for the purpose of assuring a cooperative and mutually beneficial working relationship. It included the addition of an advisory position for the U.S. DOD on the Board of Directors as a way to provide input on issues of mutual interest. The MOA was updated in 1986 and is included as Attachment 1.

As growth and development increase near and around military installations, concerns about land use, transportation, and conflicts between base operations and civilian development have increased. In fall 2013, the Regional Planning Committee formed the San Diego Regional Military Working Group (MWG) to provide a collaborative forum for SANDAG and the various branches of the military to address areas of mutual interest, including regional growth, habitat preservation, transportation, housing, water, energy, and other related topics. The MWG includes representatives from all branches with installations in the region, adjacent local jurisdictions, and the San Diego Unified Port District.

Discussion

SANDAG received letters from the U.S. Navy and U.S. Marine Corps (Attachments 2 and 3, respectively), with requests to change U.S. DOD representation on the Board of Directors and to update the MOA to reflect changing conditions.

SANDAG staff responded to the U.S. Navy (Attachment 4) acknowledging that the San Diego region has experienced significant growth since the MOA was executed, and continued change is expected in the coming years. The letter further stated that this is an opportune time to update the 1986 MOA given the recent adoption of San Diego Forward: The Regional Plan, which envisions how the region will develop over the next 35 years.

On July 8, 2016, the Executive Committee directed staff and the MWG to facilitate an update to the MOA between SANDAG and the U.S. DOD.

The MWG is asked to review and provide input on the draft updated MOA (Attachment 5).
Based upon MWG input, the MOA will be brought to the Board of Directors for consideration and approval.

Attachments: 1. Memorandum of Agreement between SANDAG and the U.S. DOD, Revised February 1986
2. December 21, 2015, U.S. Navy letter to SANDAG
3. June 1, 2016, U.S. Marine Corps letter to SANDAG
4. June 24, 2016, SANDAG letter to U.S. Navy
5. Draft Updated Memorandum of Agreement between SANDAG and the U.S. DOD

Key Staff Contact: Coleen Clementson, (619) 699-1944, coleen.clementson@sandag.org
MEMORANDUM OF AGREEMENT
BETWEEN
THE SAN DIEGO ASSOCIATION OF GOVERNMENTS
AND
THE U.S. DEPARTMENT OF DEFENSE
REVISED FEBRUARY, 1986

I. Identification of Parties to the Agreement

This Memorandum of Agreement is entered into this 26th day of June, 1986, between the SAN DIEGO ASSOCIATION OF GOVERNMENTS (hereinafter referred to as "SANDAG"), a joint powers agency under Section 6500 et seq. of the California Government Code and the DEPARTMENT OF DEFENSE (hereinafter referred to as "DOD") established pursuant to the National Security Act of 1947 (61 Stat. 495) as amended.

II. Purpose of Agreement

Said Memorandum of Agreement is entered into for the purpose of assuring a cooperative and mutually beneficial working relationship and research potential between SANDAG and the DOD to achieve the following objectives:

1. Establish a consultation process between the DOD and SANDAG's member agencies;

2. Establish a mutually beneficial planning program to maximize scarce local and federal resources, and augment the planning capabilities of both parties;

3. Eliminate duplication and minimize inconsistency in the development of SANDAG's Regional Comprehensive Plan and the DOD's Regional and Master Planning process for the San Diego region; and

4. Preserve the institutional prerogatives of the DOD and SANDAG.

WHEREAS, SANDAG and the DOD have developed a positive and continuing working relationship to address many issues of mutual concern since the execution of the first Memorandum of Agreement on April 23, 1980; and

WHEREAS, SANDAG is designated as the areawide clearinghouse for the San Diego region by the Governor's Executive Order D-24-83 of the State of California, pursuant to Presidential Executive Order 12372, the Demonstration Cities and Metropolitan Development Act of 1966, and the National Environmental Policy Act of 1969 and is, therefore, responsible for conducting the intergovernmental review of DOD development plans and projects; and

WHEREAS, mutual acceptance of this Memorandum of Agreement is consistent with DOD's guidelines 48 FR 29140, 32 CFR Part 243, and DOD Directive 4165.61, which require review of DOD development plans and projects by appropriate local governmental bodies and allow participation by such entities in reviewing DOD development plans and projects; and
WHEREAS, SANDAG is responsible for and has developed the Regional Comprehensive Plan for the San Diego Region, and an annual Overall Work Program; and

WHEREAS, the DOD is responsible for and has developed a Naval Complex Plan, installation master plans and facility development plans for its San Diego installations; and

WHEREAS, SANDAG and the DOD maintain, and/or have access to, data systems which contain information mutually beneficial to both parties; and

WHEREAS, SANDAG's Overall Work Program contains work elements which are directly related to, and should be coordinated with, the DOD's development plans and projects; and

WHEREAS, SANDAG and the DOD declare their mutual intent to promote consistency between the elements of the Regional Comprehensive Plan and the Naval Complex Plan, the military master planning and facility planning and other regional planning efforts, to limit duplication, and to identify specific areawide needs and problems.

AGREEMENTS

NOW THEREFORE, in consideration of the mutual benefits to the parties hereto and the mutual obligations expressed herein, SANDAG and the DOD agree as follows:

III. SANDAG agrees:

1. To recognize the importance of the military mission of the DOD's installations and activities;

2. To develop a close and cooperative working relationship between the DOD installation and facility planning process and the general and community planning process of its member agencies;

3. To serve as the initial contact for the DOD in its consultations with SANDAG's member agencies; and

4. To act as an intermediary between the SANDAG member agencies and the DOD, when requested by either agency.

IV. DOD agrees:

1. That the SANDAG Board of Directors is the policy body for areawide comprehensive planning in the San Diego region. The Commanding Officer of the Western Division Naval Facilities Engineering Command or designated alternate, the Commanding Officer of the Navy Public Works Center, San Diego, shall be a member of the SANDAG Board of Directors with all the rights of such members 'except voting' to insure representation of DOD interests in all matters pertaining to the regionwide planning process.
2. To submit to SANDAG relevant information on DOD activities which may affect regional and local plans, programs, and projects — such activities shall include the following —

   a. Naval Complex Plan, Comprehensive and Master Plans
   b. Major Military Construction (over $400,000)
   c. Family Housing Projects (over 25 units)
   d. Real Property Acquisitions and Disposals
   e. Withdrawals of Public Domain Land for Military Use
   f. Substantial changes in existing utilization of installations
   g. Draft and Final Environmental Impact Statements (as part of the standard process)
   h. Air Installation Compatible Use Zone (AICUZ) studies
   i. Natural Resources Plans
   j. Medical facilities over $100,000
   k. Other relevant information and data for regional plans, programs, and projects;

3. Develop an annual fiscal year list of planning reports and construction projects to be submitted to SANDAG prior to October 1st of each year for its information. Projects arising from, or associated with, military contingencies will normally be excluded from the review process; however, in such instances SANDAG will be notified; and

4. Respond to SANDAG’s member agency requests for information or policy in writing within sixty days of receipt of request.

V. It is mutually agreed:

1. SANDAG shall endeavor to provide for sources of revenue in amounts sufficient to ensure independence in judgment and to meet its Overall Work Program obligations; the DOD shall endeavor to provide to SANDAG sufficient funds to meet its obligations under this Memorandum;

2. SANDAG and DOD shall establish the following review and comment process —

   a. DOD agrees to —

      . Acknowledge receipt of SANDAG’s planning reports within five working days of receipt, provided a return receipt copy of the transmittal letter is furnished to the reviewing DOD agencies

      . Distribute SANDAG planning report(s) to other pertinent DOD installations for comment

      . Develop and forward comments to SANDAG within sixty days of receipt for inclusion in the SANDAG Board of Directors’ final action
Incorporate SANDAG comments into DOD’s proposed plans, programs, and projects, or, if not incorporated, explain in writing within sixty days the reasons why.

b. SANDAG agrees to —

- Acknowledge receipt of DOD’s planning report(s) and/or development proposal(s) within five working days of receipt, provided a return receipt of the transmittal letter is furnished to SANDAG.

- Distribute the planning report(s) and/or development proposal(s) to the pertinent member agency and community interest groups.

- Develop and forward comments to DOD within sixty days of receipt for inclusion in the DOD’s final action.

- Incorporate DOD comments made during the official period for clearinghouse review into SANDAG’s responses to funding agencies or, if not incorporated, explain in writing, within sixty days, the reasons why.

c. Failure to provide comments within the periods indicated above implies tacit agreement unless one of the parties requests an extension of the review period for a specific project or requirement.

3. Establish mutual representation on pertinent planning committees; and

4. Establish a DOD installation and SANDAG member agency contact list that will facilitate the exchange of project notifications, agendas, plans, projects, reports, studies, and similar information on land, facilities, and environmental activities within the vicinity of DOD installations.

VL Review and Construction

1. This Memorandum of Agreement will be reviewed as necessary to determine the adequacy of the review process and the types of projects or information to be added to or deleted from automatic review.

2. Nothing herein shall exempt, excuse, or vary the requirements for, or necessity of, obtaining any permit or review required by law.

3. Nothing herein shall be construed as obligating the DOD or SANDAG to violate existing laws or regulations.

4. To preserve a reasonable degree of flexibility, parts of this Agreement are stated in general terms. It is understood that there will be operating policies and procedures executed and amended from time to time which may further define the rights and responsibilities of the parties to this Agreement.
VII. Amendments and Termination

1. Amendments to this Agreement may be proposed by either party to this Agreement, to become effective upon approval and execution by both parties.

2. Termination of this Agreement by either party must be preceded by forwarding written notice of intent to terminate to the other party sixty days prior to the anticipated termination date. Agreements, policies and procedures for sharing agency resources must be mutually and separately terminated according to the nature of those agreements.

IN WITNESS WHEREOF, the parties to this Memorandum of Agreement have executed same as of the date first above written.

DEPARTMENT OF DEFENSE

By: [Signature]
Title: Commander, Western Division Naval Facilities Engineering Command
Date: 11 June 1986

SAN DIEGO ASSOCIATION OF GOVERNMENTS

By: [Signature]
Title: Chairman, Board of Directors
Date: 26 June 1986
The Honorable Jack Dale  
Chair, San Diego Association of Governments (SANDAG)  
401 B. Street, Suite 800  
San Diego, CA 92101  

Dear Mr. Dale,  

I am writing to express sincere appreciation for the decades of cooperative partnership and leadership in the greater San Diego area to help grow our community in a thoughtful and productive manner. True to its mission statement, SANDAG builds consensus on strategic plans and resources for public transportation and beyond, including quality of life issues for all San Diegans. The military is a vital part of this area and its communities – contributing an estimated total of $24.8 billion in direct spending related to defense during fiscal year 2015, which is approximately $7,700 for each of the county's residents. Further, Defense-related activities and spending will generate an estimated $45.0 billion of gross regional product (GRP) for San Diego County this year. This represents 21.5 percent of the region's total GRP – a 20% increase from last year's total of $38.7 billion.

More specifically, I am writing to request your consideration of a possible update of the 1986 Memorandum of Agreement between SANDAG & Department of Defense (DoD). As you know, since this agreement, the Navy has fundamentally updated our regional organizational structure and the agreement should reflect the current environment. Additionally, I intend to change the DoD advisory member on the SANDAG Board to my most senior civilian staff member; my Executive Director, Mr. Joe Stuyvesant. Mr. Stuyvesant is very familiar with the Navy in San Diego and local community issues. In addition to being a long-time local resident, he served as the Regional Chief of Staff before retiring as a Navy Captain, after 30 years of service and is now the Region's senior government civilian leader. He served for several years as our representative to the SANDAG Public Safety Committee, prior his recent promotion to Executive Director of the Region and he enjoys my complete faith and confidence in his ability to represent DOD interests to SANDAG.

Like the community around us, the Navy has grown and shifted in its organization structure over the last three decades. Today, Navy Region Southwest (NRSW) has operational and financial authority and management for all of the Navy bases within SANDAG’s jurisdiction. This is authority that was not vested in NRSW’s predecessors, Naval District, and/or Naval Base Structures. As the scope of SANDAG has grown to include Public Safety, Border and Environmental issues, in addition to Planning, Growth and Transportation, NRSW’s mission more closely aligns with and is more able to represent these diverse issues, than our Regional Engineer at Naval Facilities Engineering Command Southwest (NAVFACSW).
I request that you identify a point of contact to work with Ms. Mary Kay Faryan, my DoD Regional Environmental Counsel, to update the MOA, and further request you take appropriate Board action to change the DoD Advisory Member on the Board as outlined above. Please do not hesitate to contact me if you require more information or would like to discuss. The Navy appreciates the continued partnership with SANDAG and looks to grow this relationship into the future, leveraging the myriad of overlapping interests with our respective organizations.

Sincerely,

M. K. Rich
Rear Admiral, U.S. Navy Commander

Copy to: Honorable Mr. Ron Roberts, Board of Directors Vice Chair
Honorable Mr. Gary Gallegos, Executive Director, SANDAG
Ms. Tessa Lero
The Honorable Ron Roberts  
Chair, San Diego Association of Governments  
401 B Street, Suite 800  
San Diego, CA 92101  

Dear Honorable Roberts:  

On behalf of Marine Corps Installations West-Marine Corps Base, Camp Pendleton, I wish to thank you for the cooperative relationship with San Diego Association of Governments (SANDAG) and your sincere interest and willingness to consider and minimize growth impacts on the military mission in the San Diego County. Quality of life issues are as important for our Service Members as they are for the San Diego community, and appreciate SANDAG’s strategic planning and resourcing that serves all in the community so well.  

My staff and I work in proactive coordination with Navy Region Southwest (NRSW) on issues that affect the Department of Defense (DoD) in San Diego County. As such, I wish to express support for updating the SANDAG/DoD Memorandum of Agreement executed in 1986, and formally changing the DoD advisory member on the SANDAG Board to NRSW Executive Director. Marine Corps equites will continue to be represented by this proposed change.  

The Marine Corps appreciates the continued partnership with SANDAG and looks to grow this relationship into the future in areas of overlapping interests. Please do not hesitate to contact me with any questions or concerns.  

Sincerely,  

EDWARD D. BANTA  
Brigadier General, U.S. Marine Corps  
Commanding General  
Marine Corps Installations West-Marine Corps Base, Camp Pendleton  

Copy to:  
Board of Directors Vice Chair: Honorable Terry Sinnott  
Gary Gallegos, Executive Director, SANDAG
June 24, 2016

Rear Admiral Mark Rich
Commander, Navy Region Southwest
Department of the Navy
937 N. Harbor Drive
San Diego, CA 92132-0058

Dear Admiral Rich:

SUBJECT: Updating the Memorandum of Agreement between SANDAG and the U.S. Department of Defense

Thank you for your letter to SANDAG concerning the enduring partnership between the U.S. Department of Defense (DOD) and SANDAG in addressing issues of mutual concern in the San Diego region. We value the vital role the military plays in communities throughout our region, and the cooperative working relationships we enjoy with the military.

Your letter requests that SANDAG consider an update to the enclosed 1986 Memorandum of Agreement between SANDAG and DOD. The Memorandum addresses the coordination of local land use and comprehensive regional planning with the DOD installation and facility planning process. The Memorandum also provides for DOD non-voting (advisory) membership, designating specific officers to represent the DOD as the member and alternate on the SANDAG Board of Directors.¹

Your letter additionally requests changing the DOD representative on the SANDAG Board of Directors from the current officer designations to your most senior civilian staff member, Navy Region Southwest Executive Director Joe Stuyvesant. SANDAG also received a letter dated June 1, 2016, from Brigadier General Edward D. Banta, who on behalf of the Marine Corps Installations West – Marine Corps Base, Camp Pendleton, indicates support for updating the MOU and formally changing the DOD representative.

The San Diego region has experienced significant growth since the original Memorandum was executed three decades ago, and continued change is

¹ The 1986 Memorandum specifies the Commanding Officer of the Western Division Naval Facilities Engineering Command as the member, and the Commanding Officer of the Navy Public Works Center, San Diego as the designated alternate on the SANDAG Board of Directors.
expected in the coming years. To address our region’s future, last October the SANDAG Board of Directors adopted San Diego Forward: The Regional Plan, which envisions how the region will develop over the next 35 years and includes plans to address that growth and transformation.

We agree that it is an opportune time to update the 1986 Memorandum and believe that the San Diego Regional Military Working Group may be the best forum for revisiting the key provisions of the Memorandum. Under the leadership of Chair Michael Woiwode, the Military Working Group’s responsibilities include reviewing current activities and plans being implemented by SANDAG and the various branches of the military.

We plan to schedule an item on July 8, 2016, to enable the SANDAG Executive Committee to consider your requests to update the MOU and change DOD representation on SANDAG. SANDAG appreciates the continued partnership and collaboration with the DOD and U.S. Navy. Please do not hesitate to contact me if I can be of any further assistance.

Sincerely,

GARY L. GALLEGOS
Executive Director

GGA/KKA/mpo

Cc: SANDAG Chair Ron Roberts
    Military Working Group Chair Michael Woiwode

MEMORANDUM OF AGREEMENT (MOA)
BETWEEN
SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG)
AND
THE ARMED FORCES:

COMMANDER, NAVY REGION SOUTHWEST (CNRSW)
AND
MARINE CORPS INSTALLATION WEST-MARINE CORPS BASE, CAMP PENDLETON (MCIWEST-MCB CAMPEN)
AND
MARINE CORPS RECRUIT DEPOT/WESTERN RECRUITING REGION (MCRD/WRR)
AND
COMMANDER, UNITED STATES COAST GUARD SECTOR SAN DIEGO (USCG SD)

CNRSW
SSIC 5760
N00242-20161209-X02-MOA
1. **Purpose.** This MOA defines roles and responsibilities between SANDAG and the “Armed Forces,” as identified above, and facilitates collaboration in areas of mutual interest, including growth management, habitat, transportation, regional growth, housing, water, energy, and other topics that can help facilitate the parties’ missions.

2. **Background.** SANDAG and the Armed Forces have maintained a collaborative relationship for decades relying on an MOA first executed in 1980 and updated in 1986. See Ref (a). In 2013, in light of continued growth in the County of San Diego, SANDAG formed the San Diego Regional Military Working Group (MWG), which meets regularly to address issues of mutual interest. See Ref (b).

3. **Scope.** This MOA replaces the 1986 MOA to reflect MWG work and updates the military ex-officio liaison membership on the SANDAG Board of Directors. SANDAG and the Armed Services will coordinate via this MOA. “Armed Forces,” for the purposes of this MOA include the US Navy, US Marine Corps and US Coast Guard within the County of San Diego. See Ref (c).

4. **Responsibilities**

   4.1. SANDAG will support the MWG consistent with the MWG charter, Ref (b) as follows:

      4.1.1 Review current activities and plans being implemented by the various Armed Forces within the County of San Diego.

      4.1.2. Coordinate programs, address issues of concern, and determine the best ways in which SANDAG can support effective operations of the military.

      4.1.3. Assist with the associated outreach to the military community on issues of regional significance, including development of the regional growth forecast.

   4.2. CNRSW will:

      4.2.1. Represent the Armed Forces as a Department of Defense liaison to SANDAG.

      4.2.2. Designate primary and alternate liaisons to SANDAG, in writing, and advise the SANDAG Clerk of the Board, in writing, of any changes.

      4.2.3. Support the MWG consistent with its charter, Ref (b).
Subj: MOA to Define Roles and Responsibilities Between SANDAG and the Armed Forces to Facilitate Collaboration in Areas of Mutual Interest

4.2.4. Support relevant SANDAG policy advisory committees.

4.3. The Commanding General, MCIWEST-MCB CAMPEN will:
   4.3.1. Support the MWG consistent with its charter.
   4.3.2. Support relevant SANDAG policy advisory committees.

4.4. The Commanding General, MCRD/MRR will:
   4.4.1. Support the MWG consistent with its charter.
   4.4.2. Support relevant SANDAG policy advisory committees.

4.5. The Sector Commander, USCG SD will:
   4.5.1. Support the MWG consistent with its charter.
   4.5.2. Support relevant SANDAG policy advisory committees.

5. Points of Contact (POC). The Commander CNRSW POC is Executive Director, 619-532-2925, 937 N. Harbor Drive, SD, CA 92132. The SANDAG POC is Executive Director, 619-699-1990, 401 B Street, Suite 800, San Diego, CA 92101.

6. Other Provisions. Any obligation of funds by the Armed Forces is subject to the availability of funds. Nothing in this MOA shall be construed to obligate the United States or the Armed Forces to any expenditure of funds in advance of any congressional appropriation.

7. Changes. Changes/amendments to this MOA shall be made by mutual written consent of the signatories, and will be recorded and published as addenda to this MOA.

8. Termination/Expiration. This MOA supersedes reference (a). Any signatory may withdraw from this MOA after giving at least 60 days written notice to the other signatories. This MOA may also be terminated at any time upon the mutual written consent of all signatories. Unless otherwise terminated, this MOA will remain in effect for six years after its effective date and will be reviewed triennially by the MWG.

9. Effective Date. This MOA will become effective on the date of the last signature.

The Honorable Ron Roberts  J. Stuyvesant,
Chairman of the Board  NRSW EXECUTIVE DIRECTOR
SANDAG  SAN
Date:  Date:
**Subj:** MOA to Define Roles and Responsibilities Between SANDAG and the Armed Forces to Facilitate Collaboration in Areas of Mutual Interest

<table>
<thead>
<tr>
<th>K. J. KILLEA</th>
<th>W. M. JURNEY</th>
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<tbody>
<tr>
<td>Brigadier General, U.S. Marine Corps</td>
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<td>Commanding General</td>
<td>Commanding General</td>
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<td>MCIWEST-MCB CAMPEN</td>
<td>MCRD/WRR</td>
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Date:

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<tr>
<th>JOSEPH BUZZELLA</th>
<th>N. MALLARI</th>
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<tr>
<td>CAPT, U.S. Coast Guard</td>
<td>Comptroller</td>
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<td>Commander</td>
<td>Navy Region Southwest</td>
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<td>USCG SD</td>
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