Special Workshop

A joint collaboration between the San Diego Association of Governments, California Coastal Commission, and Coastal Representatives of the Regional Planning Technical Working Group and the Cities/County Transportation Advisory Committee

Featuring a Pilot Project between the City of Carlsbad and the California Coastal Commission (CCC) for Enhanced Services to Expedite Local Plans and Projects.

The CCC and the City of Carlsbad are working on a pilot project for early and continuous coordination on Carlsbad plans and projects that fall within the CCC jurisdiction. The City of Carlsbad provided funding to the CCC to hire an additional analyst, and in exchange, is receiving enhanced services to expedite project review. The San Diego Association of Governments (SANDAG) Service Bureau is helping to facilitate this project.

As requested by city managers, representatives from the CCC, Carlsbad, and SANDAG will share information on CCC activities, provide an update on the CCC-Carlsbad pilot project, and discuss an upcoming survey of planned projects in the coastal areas that need CCC assistance and review. In addition, the Acting Executive Director of the CCC, Jack Ainsworth, will be participating in this special workshop.

Agenda:
1. Welcome and Introductions
2. CCC Information Sharing
   Jack Ainsworth and Sherilyn Sarb (CCC)
3. CCC-Carlsbad Pilot Study Overview
   Gabe Buhr (CCC) and Don Neu (Carlsbad)
4. Upcoming Survey of Planned Projects
   Cheryl Mason (SANDAG)

Thursday, November 10, 2016
11:30 a.m. to 1 p.m.

SANDAG
7th Floor Conference Room
401 B Street, Suite 800
San Diego, CA 92101

Please take the elevator to the 8th Floor to access the meeting room.

Lunch is included.
WORKSHOP FEATURING A PILOT PROJECT FOR ENHANCED SERVICES BETWEEN CARLSBAD AND THE CALIFORNIA COASTAL COMMISSION File Number 7513300

Introduction

SANDAG, the California Coastal Commission (CCC), and the City of Carlsbad are working on a pilot project for early and continuous coordination on Carlsbad local plans and projects that fall within the CCC jurisdiction. The City of Carlsbad provided funding to the CCC to hire an additional analyst, and in exchange, is receiving enhanced services to expedite project review. The SANDAG Service Bureau is administering the contracts and helping to facilitate this project.

Background

During the first half of 2015, San Diego County Supervisor Greg Cox and the SANDAG Executive Director Gary L. Gallegos facilitated discussions with the region’s coastal cities, the San Diego Unified Port District, and the San Diego County Regional Airport Authority to explore a program that would provide expedited review by the CCC on plans and projects, including Coastal Development Permits and Local Coastal Plan (LCP) updates within their respective jurisdictions.

A survey was conducted to inventory upcoming projects that would require review and other services from the CCC. Although the survey results indicated that there were enough projects to support hiring more than one analyst, the CCC only was able to accommodate one new staff person. With this limitation in mind, the group recommended that a pilot project between the CCC and the City of Carlsbad be implemented. The City of Carlsbad was determined to be a good test city as it has a large number of proposed projects that would be in need of early review and expedited services from the CCC. If the pilot project is successful, it could be expanded in the future to provide similar services to other coastal government partners.

Through the implementation of this pilot project, the City of Carlsbad provides funding to the CCC to hire one Coastal Program Analyst, and in exchange receives enhanced and expedited services. The pilot project is coordinated through the SANDAG Service Bureau. The SANDAG Service Bureau entered into separate agreements with the CCC and the City of Carlsbad. Annual costs to Carlsbad are $169,996 per year ($159,996 for direct reimbursement to the CCC for all costs associated with a new staff person; $7,000 for administrative costs for the Service Bureau). The term of the pilot project is from January 1, 2016 to June 30, 2018.
Discussion

The pilot officially began in January 2016 and has been in effect for almost a full year. Coastal city managers and alternates, representatives from the San Diego Unified Port District, and the San Diego Regional Airport Authority have expressed interest in tracking the success and potential replicability of this pilot project. They requested that SANDAG provide periodic updates to, and receive feedback from, planning and public works directors through SANDAG’s Regional Planning Technical Working Group (TWG) and Cities/County Transportation Advisory Committee (CTAC). In addition, they found the survey valuable and requested it be updated on a regular basis.

Therefore, as requested, this special workshop for the TWG and CTAC is being held to highlight key elements and initial results of the pilot project, and solicit feedback from the planning and public works directors, who may have ideas for potential projects and/or structures that could benefit from a similar arrangement in their own jurisdictions. The pilot project includes work on ten projects, ranging from LCP map revisions to sea level rise analyses to reviews of master plans and LCP updates. Acting Director of the California Coastal Commission, Jack Ainsworth, has confirmed that he will be participating in the workshop.

The workshop (which may be more relevant to the coastal jurisdictions, but of course, all TWG and CTAC members are invited) will provide opportunities for participants to receive information from the CCC, learn more about the CCC-Carlsbad Pilot Project, and hear about the upcoming survey of planned projects.

Key Staff Contact: Cheryl Mason, (619) 699-1951, cheryl.mason@sandag.org
SPECIAL WORKSHOP
California Coastal Commission and Carlsbad Pilot Project for Enhanced Services

Regional Planning Technical Working Group (TWG) and Cities/County Transportation Advisory Committee (CTAC)

City of Carlsbad
California Coastal Commission
San Diego Association of Governments

November 10, 2016

Agenda

1. Welcome and Introductions
2. Coastal Commission Information Sharing
3. Coastal Commission-Carlsbad Pilot Project Overview
4. Upcoming Survey of Planned Projects
Agenda Item 1
Welcome and Introductions

Victor Avina, Office of Supervisor Greg Cox
Kim Kawada, SANDAG

Agenda Item 2
California Coastal Commission
Information Sharing

Jack Ainsworth, California Coastal Commission
Sherilyn Sarb, California Coastal Commission
Objectives

• Provide early and continuous coordination on Carlsbad plans and projects that fall within the City’s coastal zone
• Enhance the coordination process and improve and shorten the review period of projects including
  • Coastal development permits
  • Local Coastal Plan updates and amendments
  • Environmental reviews
  • Other guidance and approvals on projects
Process

• Roles
  • Carlsbad provides funding to CCC to hire an additional analyst
  • CCC provides enhanced services to Carlsbad to expedite project review
  • SANDAG Service Bureau administers contracts/helps facilitate
• Coordinated Work Plan (CWP)
  • List of projects is updated annually
  • Flexible—can be amended during the year
• CCC annual report

Process

• Carlsbad annual costs
  • CCC: $159,996
  • SANDAG Service Bureau: $7,000
  • Payments due 50% on January 31st and 50% on July 31st
• Three-year pilot
• Actual dates January 1, 2016 – June 30, 2018
Performance Measures

• LCPA filing process completed within 30 days
• Expedited CCC Action
  – Measure against historical time frame
  – Measure against target time frame
• Project tracking sheets

Enhanced Services

• Extended monthly coordination meetings from 1 to 2 hours
• Scheduled phone call check-ins
• Opportunity for Carlsbad to prioritize projects

• Additional staff time devoted to review of projects/preparation of staff reports

Enhanced coordination

Expedited CCC Action
Regional Benefits

- Indirect benefits for other jurisdictions
- Potential expansion of program
- Inventory of planned coastal projects for improved workload management and planning

FY 2016-17 CWP Projects

| Implementation of Proposition D (Cannon Rd. Ag and Open Space Lands) |
| Village and Barrio Master Plan Update and Related Parking Study |
| Comprehensive LCP Update |
| A. Sea level rise analysis |
| B. Land use plan |
| C. Implementation plan |
| Marja Acres |
| Carlsbad Blvd. Corridor Project |
| Poinsettia 61 Development and Road Extension |
### Successes—CCC Action

<table>
<thead>
<tr>
<th>Project</th>
<th>Time Frame (in months)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Historical</td>
</tr>
<tr>
<td>Comprehensive LCP Map and Minor Text Amendments</td>
<td>12</td>
</tr>
<tr>
<td>Westin Hotel and Timeshare Lot 9</td>
<td>12</td>
</tr>
</tbody>
</table>

### Questions?

### Comments?

### Ideas?
Agenda Item 4
Upcoming Survey of Planned Projects

Cheryl Mason, SANDAG

Survey Questions

- Project name, description, and type
- Project priority (1, 2, or 3)
- LCP amendment required?
- Located in the CCC appeals jurisdiction?
- Complexity of project (1, 2, or 3)
- Anticipated start date of project
Survey Questions

• PRIMARY SERVICE seeking from CCC
  – Begin working on PRIMARY SERVICE w/ CCC
  – CCC completes PRIMARY SERVICE
• SECONDARY SERVICE seeking from CCC
  – Begin working on SECONDARY SERVICE w/ CCC
  – CCC completes SECONDARY SERVICE
• Unique time constraints
• Identify potential complexities and Comments

Sample Project

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project name, description, and type</td>
<td>Urban Agriculture Ordinance</td>
</tr>
<tr>
<td>Project Priority</td>
<td>2- Highly desirable</td>
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<tr>
<td>LCPA amendment required</td>
<td>Yes</td>
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<tr>
<td>Located in the CC appeals jurisdiction</td>
<td>n/a</td>
</tr>
<tr>
<td>Complexity of project</td>
<td>2-Moderately complex</td>
</tr>
<tr>
<td>Anticipated start date of project</td>
<td>Jan-June 2019</td>
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</table>
Sample Project

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>PRIMARY SERVICE</td>
<td>Early review and feedback prior to Council action or CC submittal</td>
</tr>
<tr>
<td>Begin working on PRIMARY SERVICE w/CCC</td>
<td>Jan-June 2017</td>
</tr>
<tr>
<td>CCC completes PRIMARY SERVICE</td>
<td>July-Dec 2017</td>
</tr>
<tr>
<td>SECONDARY SERVICE</td>
<td>Review by CC after submittal</td>
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<tr>
<td>Begin working on SECONDARY SERV w/CCC</td>
<td>Jan-June 2018</td>
</tr>
<tr>
<td>CCC completes SECONDARY SERVICE</td>
<td>July-Dec 2018</td>
</tr>
<tr>
<td>Unique time constraints</td>
<td>None</td>
</tr>
<tr>
<td>Potential complexities / comments</td>
<td>Community opposition</td>
</tr>
</tbody>
</table>

Process / Time Line

- Develop draft survey (Nov 14 – Nov 23, 2016)
- Test survey and refine (Nov. 28 – Dec 2, 2016)
- Complete surveys (Dec 5, 2016 – Jan 13, 2017)
- Compile results (Jan 16 – Feb 3, 2017)
- Share results (Feb 2017)
Questions?
Comments?
Ideas?

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