MEETING NOTICE AND AGENDA

SAN DIEGO REGIONAL MILITARY WORKING GROUP
The San Diego Regional Military Working Group may take action on any item appearing on this agenda.

Monday, October 3, 2016
9 to 10:30 a.m.

SANDAG, 7th Floor Conference Room
401 B Street, Suite 800
San Diego, CA 92101

Please take the elevator to the 8th floor to access the meeting room.

Staff Contact: Jane Clough
(619) 699-1909
jane.clough@sandag.org

AGENDA HIGHLIGHTS

• NAVAL BASE SAN DIEGO COMMUTING SURVEY RESULTS
• SERIES 14 REGIONAL GROWTH FORECAST AND UPDATE ON THE ACTIVITY-BASED MODEL REFINEMENTS WITH MILITARY TRAFFIC COUNT DATA

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Public comments regarding the agenda can be sent to SANDAG via comment@sandag.org. Please include the agenda item, your name, and your organization. Email comments should be received no later than 12 noon, two working days prior to the meeting. Any handouts, presentations, or other materials from the public intended for distribution at the meeting should be received by the Clerk of the Working Group no later than 12 noon, two working days prior to the meeting.

In order to keep the public informed in an efficient manner and facilitate public participation, SANDAG also provides access to all agenda and meeting materials online at www.sandag.org/meetings. Additionally, interested persons can sign up for e-notifications via our e-distribution list at either the SANDAG website or by sending an email request to webmaster@sandag.org.

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To access the meeting room please arrive on the 8th floor.
## APPROVAL OF MEETING MINUTES

The Working Group is asked to review and approve the minutes from its June 13, 2016, meeting.

## PUBLIC COMMENTS AND COMMUNICATIONS

Members of the public shall have the opportunity to address the Military Working Group (Working Group) on any issue within the jurisdiction of SANDAG that is not on this agenda. Anyone desiring to speak shall reserve time by completing a “Request to Speak” form and giving it to the working group coordinator prior to speaking. Public speakers should notify the working group coordinator if they have a handout for distribution to working group members. Public speakers are limited to three minutes or less per person. Working group members also may provide information and announcements under this agenda item.

## MEMBER COMMUNICATIONS

Members of the Working Group shall have the opportunity to share news and information regarding their jurisdiction or installation of interest to the group.

## CHAIR’S REPORT (Mike Woiwode, Working Group Chair)

The Chair will update the Working Group on timely issues, including the issuance of the FY 2018 Caltrans grant competition. Attached is the FY 2016-2017 proposal for the Working Group’s review and comments regarding how to improve for the next cycle. Proposals are due November 4, 2016.

### REPORTS

## MEMORANDUM OF AGREEMENT BETWEEN SANDAG AND THE U.S. DEPARTMENT OF DEFENSE (Coleen Clementson, SANDAG)

In 1980, a Memorandum of Agreement (MOA) was entered into by SANDAG and the U.S. Department of Defense (U.S. DOD) for the purpose of assuring a cooperative and mutually beneficial working relationship and included the addition of an advisory position for the U.S. DOD on the SANDAG Board of Directors as a way to provide input on issues of mutual interest. The MOA was updated in 1986. At its July 8, 2016, meeting, the SANDAG Executive Committee directed the Working Group to facilitate the update to that MOA. Attached is the staff report to the Executive Committee. A draft updated MOA will be brought to the Working Group at its next meeting.
6. NAVAL BASE SAN DIEGO COMMUTING SURVEY RESULTS  
(Patty Talamantes, iCommute)

Many military and civilian personnel live in different parts of the San Diego region and commute daily to jobs on various bases. These trips are an excellent opportunity to look for Transportation Demand Management solutions to reduce congestion and contribute to greenhouse gas reduction targets. SANDAG’s iCommute and Naval Base San Diego (NBSD) recently completed a survey of base employees to determine how they commute to and from several NBSD sites. The presentation provides survey results and recommendations on which alternative modes to promote to base personnel.

+7. SERIES 14 REGIONAL GROWTH FORECAST AND UPDATE ON THE ACTIVITY-BASED MODEL REFINEMENTS WITH MILITARY TRAFFIC COUNT DATA (Rachel Cortes, Clint Daniels and Wu Sun, SANDAG)

+PART 1: SERIES 14 REGIONAL GROWTH FORECAST  
(Rachel Cortes and Clint Daniels, SANDAG)

Regional Models staff will discuss the Series 14 Regional Growth Forecast and the inputs that SANDAG receives from the U.S. DOD on the group quarters population and how those inputs are incorporated into the growth forecast and used in transportation modeling.

PART 2: UPDATE ON THE ACTIVITY-BASED MODEL REFINEMENTS WITH MILITARY TRAFFIC COUNT DATA (Wu Sun, SANDAG)

In May 2015, with the support of ten participating military bases, SANDAG collected military base traffic counts to improve the travel forecast model—Activity-Based Model (ABM). Since then, SANDAG staff have used the counts for ABM validations. Compared with the original version of ABM, the improved version shows better results, particularly with trips to/from military bases. SANDAG staff have identified further improvements and seek continuous support from the Working Group. SANDAG staff will present the model results and discuss further improvements with the Working Group.

8. POSSIBLE TOPICS FOR NEXT MEETING AND ADJOURNMENT  
(Mike Woiwode, Working Group Chair)

The Working Group is asked to discuss possible topics for the next quarterly meeting and to determine a date/time for that meeting.

+ next to an agenda item indicates an attachment
The meeting of the San Diego Regional Military Working Group was called to order by the San Diego Regional Military Working Group (Working Group) Chair Mike Woiwode at 9:03 a.m.

1. PUBLIC COMMENTS AND COMMUNICATIONS

There were no public comments or communications.

2. APPROVAL OF MEETING MINUTES FROM APRIL 25, 2016

**Action**: Upon a motion by Rick Huenefeld (Marine Corps Recruit Depot) and second by Tom Caughlan (Marine Corps Installation West), the Working Group voted to approve the April 25, 2016, meeting minutes. Yes – Rick Huenefeld (Marine Corps Recruit Depot), Tom Caughlan (Marine Corps Installation West), Steve Chung (Navy – Southwest Division Naval Facilities Engineering Command), Andy Hall (City of Imperial Beach), Richard Crompton (County of San Diego), Aimee Heim (Port of San Diego). No – None. Abstain – None. Absent – City of Coronado, City of National City, City of Oceanside, City of San Diego, and Coast Guard San Diego Sector.

3. MEMBER COMMUNICATIONS

Rick Huenefeld (Marine Corps Recruit Depot) gave a brief update on the West Washington Street project. The project is nearing completion and should be functional within two weeks.

Tom Caughlan (Marine Corps Installation West) briefed the Working Group about a request to survey transportation needs on the installation via the Travel Behavior Survey conducted by SANDAG. Mr. Caughlan noted that there currently is no system to do so. For permission to be granted, a request to Marine Corps headquarters would have to be made which could take months.

Steve Chung (Navy – Southwest Division Naval Facilities Engineering Command) communicated that the California Governor’s Office of Planning and Research will be releasing an update of a land use compatibility handbook for the military-jurisdictions. This handbook was last published in 2006.

Andy Hall (City of Imperial Beach) and Blair King (City of Coronado) noted that State Route 75 will be limited to one lane each direction while a gate on the north entrance of the coastal campus is built.
CHAIR’S REPORT

4. CHAIR’S REPORT

Chair Mike Woiwode and Coleen Clementson (SANDAG) briefed the working group on a Caltrans grant application that was unsuccessful. It was noted that the application received positive feedback from the Governor’s Office of Planning and Research and other agencies, and that there will be a new funding opportunity coming up in the near future.

REPORTS

5. MILITARY AND TRANSPORTATION DEMAND MANAGEMENT – A PILOT OUTREACH EFFORT AT NAVAL BASE CORONADO

Jay Faught (SANDAG) of the iCommute program discussed the results, setbacks, and suggestions of the pilot iCommute outreach effort in collaboration with Naval Base Coronado. The goal is to seek Transportation Demand Management solutions to reduce congestion and contribute to greenhouse gas reduction.

6. “POWER YOUR DRIVE” SDG&E’S ELECTRIC VEHICLE CHARGING STATION PROGRAM FOR WORKPLACES AND MULTI-UNIT DWELLINGS

Randy Schimka (SDG&E) presented an overview of the “Power Your Drive Program”, its target locations, and timeline for program sign-up and installations. Program information is available at: www.sdge.com/PowerYourDrive.

7. ENCROACHMENT ISSUES CONTINUED

Chair Mike Woiwode, Coleen Clementson (SANDAG), and Jane Clough (SANDAG) presented hard-copies of a document identifying encroachment issues that had been discussed in previous meetings. The purpose of presenting the document was to clarify that the information is correct and to create context for potential next steps surrounding the document.

Discussion revolved around the encroachment document and its next steps. Most notably discussed was:

- Refining the document to make it presentable to the public
- Determining whether military delegates should include command positions
- Using the document as a tool for regional improvements
- Reclassifying the document as something other than an “inventory”, “list”, or “report”
- Making the document available to the Board of Directors
- Making the document into an actionable plan that the Board or the Working Group can engage
8. POSSIBLE TOPICS FOR NEXT MEETING AND ADJOURNMENT

Possible topics for future meetings included:

- Continue to discuss encroachment issues and the report that was presented.
- Discuss regional Transit Oriented Development strategies and how they relate to military housing and access to bases.
- Discuss outcome of the Gate Study and how it improved Activity-Based Model.
- Present iCommute results at Naval Base San Diego
- Discuss Intermodal Transportation Center issues and what SANDAG is proposing.

The next meeting is tentatively scheduled for September 26, 2016.

Chair Woiwode adjourned the meeting at 10:50 a.m.
### SAN DIEGO REGIONAL MILITARY WORKING GROUP
### MEETING ATTENDANCE FOR MONDAY, JUNE 13, 2016

<table>
<thead>
<tr>
<th>JURISDICTION/ORGANIZATION</th>
<th>NAME</th>
<th>ATTENDING</th>
<th>COMMENTS</th>
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<tr>
<td>City of Coronado, SANDAG Board Member</td>
<td>Mike Woiwode, Chair</td>
<td>Yes</td>
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<tr>
<td>City of Coronado</td>
<td>Blair King</td>
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<td>Cliff Maurer, Alternate</td>
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<td>City of Imperial Beach</td>
<td>Andy Hall</td>
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<td>Steve Dush, Alternate</td>
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<td>Brad Raulston</td>
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<td>City of San Diego</td>
<td>Tait Galloway</td>
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<td>Nancy Bragado, Alternate</td>
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<td>Coast Guard San Diego Sector</td>
<td>LCDR Scott B. Powers</td>
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<td>CDR Jeff Janszen, Alternate</td>
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<td>LCDR Dawn Prebula, Alternate</td>
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<td>County of San Diego</td>
<td>Donald Steuer</td>
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<td>Richard Crompton, Alternate</td>
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<td>Marine Corps Recruit Depot</td>
<td>Rick Huenefeld</td>
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<td>Lt. Col. Michael P. Rohlfs, Alternate</td>
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<td>CAPT Gloria Chiu, Alternate</td>
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<td>Marine Corps Installation West</td>
<td>Tom Caughlan</td>
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<td>Sam Jammal, Alternate</td>
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<td>Navy - Southwest Division Naval Facilities Engineering Command (Seat A)</td>
<td>CAPT John J. Adametz</td>
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<td>CAPT Daniel P. Turner, Alternate</td>
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<td>Navy - Southwest Division Naval Facilities Engineering Command (Seat B)</td>
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<td>Wes Bomyea, Alternate</td>
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<td>David Hulse, Alternate</td>
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<td>Port of San Diego</td>
<td>Joel Valenzuela</td>
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<td>Aimee Heim, Alternate</td>
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**OTHER ATTENDEES**
- Randy Schimka, SDG&E
- Dave Guebert, SDG&E
- Ray Robeson, SDG&E
- Anna Shepherd, Naval Base San Diego
- Mary Beth, Navy Southwest Division
- Elizabeth Perales, HDR
- Nicole Burgess, Quality of Life Coalition
- Mike Donovan

**SANDAG STAFF MEMBERS LISTED BELOW**
- Coleen Clementson
- Jane Clough
- Patty Talamantes
- Jay Faught
- Anna Lowe
- Benjamin Martinez

Meeting Start Time: 9:03 a.m.
Meeting Adjourned Time: 10:50 a.m.
1. **Project Description**

The San Diego region is home to the largest concentration of military forces in the country, employing over 100,000 active-duty military personnel and approximately 25,000 civilians. The military presence generates significant economic benefit for the region while also creating considerable traffic congestion at key base and port access points. The San Diego Regional Military Multimodal Access Strategy will identify multimodal transportation solutions to facilitate access to military facilities while reducing GHG emissions consistent with SANDAG’s Regional Plan. This work can serve as a model for others working to coordinate transportation solutions with the military or other employers with dispersed locations.

2. **Project Justification**

The military presence in the San Diego region generates significant positive economic benefit while also creating considerable traffic congestion at key military base and port access points. Today, most military personnel and civilians accessing the region’s military bases and the Port of San Diego drive alone. With increasing population and the national defense "Pivot to the Pacific", congestion is projected to worsen unless more sustainable transportation options are implemented. Traffic congestion at base and port access points impacts our national security, community livability and climate change.

The San Diego Regional Military Multimodal Access Strategy (Strategy) will assemble and prioritize a list of projects, operational improvements and programs that could be implemented to address traffic congestion at key military base and port access points - providing travelers options to driving alone. The work will be coordinated through the San Diego Regional Military Working Group (MWG) which was established by the SANDAG Board of Directors to collaborate on areas of mutual interest, including growth management, transportation, housing, habitat preservation and other related topics. The MWG is composed of representatives from each of the region’s military installations, adjacent local jurisdictions as well as SANDAG and the Port of San Diego. Representatives from Caltrans, the region’s transit agencies and the San Diego Airport Authority will be invited to participate in the MWG meetings and workshops regarding the Strategy.

National security considerations and various military activities often make it difficult to coordinate long term planning efforts. The number of naval ships in port and deployments are often not predictable and can result in substantial fluctuation in personnel accessing military bases. Marine boot camp graduation and other special events also contribute to traffic congestion. As such, transportation options must be readily available and flexible.

Given that military installations were built in the World War II era or before, the urban community has built up and around our military installations. This land use adjacency has raised concerns by the military from a national security perspective and by local communities from a livability perspective. In a post 9/11 era, required security at gate entries has resulted in lines of idling vehicles as roadways entering the installations were not designed for this level of activity and do not have capacity to be expanded. Additionally, some installations are adjacent to low income and minority communities. In
particular, the Naval Base San Diego is next to the Port of San Diego and the entrance to the facilities runs through Barrio Logan, a community identified by California EPA as "Disadvantaged". Transportation options that reduce congestion will benefit both national security and community concerns.

Increased congestion also has an impact on climate change. The SANDAG Regional Plan includes new investments that will provide the region’s residents with options to driving alone as a way to reduce GHG emissions. The Strategy intends to enhance planned regional transportation investments with supporting regional and local operational improvements and programs. Strategies such as signal timing, safe pedestrian and bicycle access from nearby transit stations, vanpool programs and other shared use mobility options will be considered.

Over the years, work has been done by local jurisdictions, individual military installations, the Port of San Diego and SANDAG to evaluate and address traffic congestion at base access points. This previous work will be brought together into one Strategy for the region to be implemented by multiple jurisdictions. The Strategy also will be informed by a gate entry/exit study SANDAG recently completed in collaboration with the region's military installations.
SCOPE OF WORK CHECKLIST

The scope of work is the official description of the work that is to be completed during the contract. **The scope of work must be consistent with the project timeline.**

The scope of work must:

- Be completed using the FY 2016-17 template provided and in Microsoft Word format.
- List all tasks and sub-tasks using the same title as stated in the project timeline.
- Have task and sub-task numbers in accurate and proper sequencing; consistent with the project timeline.
- List the responsible party for each task and subtask and ensure that it is consistent with the project timeline (i.e. applicant, sub-applicant, or consultant).
- Have a thorough Introduction to describe the project and project area demographics.
- Have a thorough and accurate narrative description of each task and sub-task.
- Include a task for a kick-off meeting with Caltrans at the start of the grant.
- Include a task for procurement of consultants, if consultants are needed.
- Include a task for invoicing.
- Include a task for quarterly reporting to Caltrans.
- Include public participation and services to diverse communities.
- Include project implementation/next steps.
- **NOT** include environmental, complex design, or engineering work and other ineligible activities.
- List the project deliverable for each task in a table following each task and ensure that it is consistent with the project timeline.
SCOPE OF WORK:
San Diego Regional Military Base Multimodal Access Strategy

INTRODUCTION:

Description
The San Diego region is home to the largest concentration of military forces in the country, employing over 100,000 active-duty military personnel and approximately 25,000 civilians. The military presence generates significant positive economic impact on the region while also creating considerable vehicular traffic congestion at key base and port access points. The San Diego Regional Military Multimodal Access Strategy (Strategy) will assemble and prioritize a list of projects, operational improvements and programs that could be implemented to address traffic congestion at key military base and port access points- providing travelers options to driving alone. A primary goal is to facilitate access while reducing GHG emissions in alignment with SANDAG’s Regional Transportation Plan and Sustainable Communities Strategy. In collaboration with the region’s military installations, adjacent local jurisdictions, Port of San Diego, Caltrans, the region’s transit agencies and SANDAG, the Strategy intends to enhance planned regional transportation investments with supporting regional and local projects, operational improvements and programs.

Background
As described above, San Diego remains home to the largest concentration of military forces in the country having a profound impact on the region’s economy and playing a valuable role in the National Defense Strategy as the “Pivot to the Pacific” emerges. San Diego homeports over 60 percent of the ships of the U.S. Pacific Fleet and over one-third of the combat power of the U.S. Marine Corps. There are over 100,000 active-duty Navy and Marine Corps personnel assigned to the ships and bases in the San Diego region and approximately 25,000 Department of Defense civilian employees. The presence of military facilities, personnel and equipment generates a significant economic impact on the San Diego region that far outpaces other industries in the area.\textsuperscript{1} Military installations are dispersed all around the region with personnel- both military and civilian- often living far from their employment center (see Attachment #1 – Project Map).

The Navy has a very wide complex of commands and operations in the region. The principal Navy bases are Naval Base Coronado (Naval Air Station North Island/ Naval Amphibious Base Coronado), Naval Station San Diego, Naval Regional Medical Center, Naval Submarine Base, Space and Naval Warfare Systems Command, and Naval Weapons Station Fallbrook. Locally-based aircraft carriers include the USS Carl Vinson and the USS Theodore Roosevelt— all home ported at North Island Naval Air Station. In addition, the Navy relies on the Port of San Diego to receive equipment and other cargo necessary to support military operations.

\textsuperscript{1} San Diego Military Advisory Council, 7\textsuperscript{th} Annual SDMAC Military Economic Impact Study, San Diego Region. 2015
The **United States Marine Corps** major bases are Marine Corps Base Camp Pendleton, Marine Corps Air Station Miramar and Marine Corps Recruit Depot. The Marine Corps Base Camp Pendleton occupies 125,000 acres of largely undeveloped land north of Oceanside. The stretch of shoreline along the base (17.1 miles) is the largest undeveloped portion of coastal area left in Southern California. More than 60,000 military and civilian personnel work daily on the base, which is the home of the 1st Marine Expeditionary Force, 1st Marine Division, 1st Force Service Support Group, and many tenant units. Camp Pendleton has 67 command groups with 40,000 service members and 4,000 civilian employees in 2014. The Marine Corps Air Station Miramar (MCAS Miramar) is a 23,065-acre installation located in the northern part of the City of San Diego.

As federal land use authorities within the San Diego region, the military installations fall within SANDAG’s Borders Framework for collaborative planning. As regional planning becomes ever more complex it is important to understand the mutual impacts of the military and local and regional planning. To provide a military perspective on regional planning, the Department of Defense has been an advisory member of the SANDAG Board of Directors for more than a decade. In 2012 the SANDAG Board of Directors formed the San Diego Regional Military Working Group (MWG) to collaborate on areas of mutual interest, including growth management, transportation, housing, habitat preservation and other related topics. The MWG is composed of representatives from each of the region's military installations, adjacent local jurisdictions as well as SANDAG and the Port of San Diego.

The SANDAG Board of Directors adopted San Diego Forward: The Regional Plan on October 9, 2015. The Regional Plan charts a course to lower greenhouse gas (GHG) emissions through focused land use planning and investments in transportation improvements that provide workers and residents with travel choices. Preparation of a *Regional Military Multimodal Access Strategy* (Strategy) is one of the early actions identified in the Regional Plan to enhance planned regional transportation investments with supporting regional and local projects, operational improvements and programs that facilitate access to the region’s diverse and dispersed military bases.

Most commuters accessing the region’s military installations and Port of San Diego drive alone. With increasing population and the national defense "Pivot to the Pacific", congestion is projected to worsen at key base and port access points unless more sustainable transportation options are implemented. Traffic congestion at base and port access points impacts national security, livability in adjacent communities and contributes to climate change.

Given that military installations were built in the World War II era or before, the urban community has built up and around our military installations. This land use adjacency has raised concerns by the military from a national security perspective and by local communities from a livability and climate change perspective. In a post 9/11 era, required security at gate entries has resulted in lines of idling vehicles, contributing to GHG and pollutant emissions, as roadways entering the installations were not designed for this level of activity and do not have capacity to be expanded. Additionally, some installations are adjacent to low income and minority communities. In particular, the Naval Base San Diego is next to the Port of San Diego and entrance to the facilities run through Barrio Logan, a community identified by California EPA as "Disadvantaged".
Work has been done or is underway to evaluate and address traffic congestion at particular base and port access points. For example, Naval Base Coronado prepared a pilot Transportation Demand Management program to assist commuters with travel options, SANDAG recently completed a gate count study at base entry points and the Port of San Diego is undergoing a comprehensive Integrated Port Master Plan Update that will serve as a long-term guide to carry the Port through the next 50 years. This work and other studies will be brought together to inform the Strategy.

**Project Area**

The San Diego Regional Military Multimodal Access Strategy project area encompasses the entire region of San Diego, including its 18 cities, unincorporated areas of the County of San Diego, military bases, neighboring counties and 19 federally recognized tribal reservations. The focus of the project is improving the mobility of military and civilian personnel traveling to and from the military installations around the county as well as the communities surrounding the installations who would benefit from any improvements that resulted from this planning study. The western third of the County will be the focus of the study as this is the area where almost all of the military installations are located. The population of the entire region is over 3 million (see Attachment #1 Project Map).

**RESPONSIBLE PARTIES:**

San Diego Association of Government (SANDAG) with the assistance of a qualified consulting firm will be responsible for performing this work. The San Diego Regional Military Working Group (MWG) will serve as the Project Advisory Group (Attachment 2 – Working Group Roster). The Working Group consists of military personnel who handle facilities and transportation planning from each of the branches of the armed forces in the San Diego region, as well as staff from each of the adjacent cities and agencies: Coronado, Imperial Beach, Oceanside, National City, San Diego, County of San Diego, and the Port of San Diego.

**OVERALL PROJECT OBJECTIVES:**

- Understand existing multimodal access to the region’s military bases
- Identify where access improvements are necessary to achieve federal, state, regional and local goals
- Identify transportation projects/programs that improve access
- Estimate costs for projects/programs
- Prioritize projects/programs consistent with regional and local plans
- Determine responsible parties/jurisdictions
- Develop a strategic plan that improves multimodal access to the region’s installations

1. **Project Initiation**
**Task 1.1 Project Kick-off**  
Meeting between Caltrans and SANDAG to review grant scope of work, schedule, budget, invoicing requirements, and any other start-up grant administration activities.

Responsible Party: SANDAG

**Task 1.2 Coordinate Project Development Team**  
A Project Development Team will be formed and meet regularly throughout the project to keep the agencies involved informed of the progress and contribute to the development of the study. Members shall include: SANDAG Project Manager, Caltrans representative, staff from SW NAVFAC, the Marine Corps Installations West, the transit agencies and the consultant.

Responsible Party: SANDAG

**Task 1.3 Consultant Procurement**  
SANDAG will select a qualified consultant firm using SANDAG’s procurement process to conduct the technical aspects of this work effort. The consultant that is selected must have prior experience working with the military. The consultant will work closely with the military installations, local jurisdictions, and SANDAG staff.

Responsible Party: SANDAG

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<tr>
<td>1.1</td>
<td>Meeting Notes</td>
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<td>1.2</td>
<td>Meeting Notes/Participant List</td>
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<td>1.3</td>
<td>Copy of Executed Contract</td>
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2. **Public/Stakeholder Outreach/Involvement**

**Task 2.1 Coordination with the San Diego Regional Military Working Group**  
The San Diego Regional Military Working Group will serve as the Project Advisory Group. The Military Working Group consists of military personnel who handle facilities and transportation planning from each of the branches of the armed forces in the San Diego region, as well as staff from each of the adjacent cities and agencies: Coronado, Imperial Beach, Oceanside, National City, San Diego, County of San Diego, and the Port of San Diego. The Working Group meets quarterly, however throughout this project meetings will be more frequent as dictated by the project schedule in order to receive input at key decision-making points in the study.

Responsible Party: SANDAG

**Task 2.2. Coordination with Other Working Groups**  
SANDAG staff and the consultant will also engage with several standing Working Groups from the region throughout the study as Key Stakeholders including the Regional Planning Technical Working Group (planning directors from all of the jurisdictions) and the Cities/County
Transportation Advisory Committee (CTAC) (public works directors from all of the jurisdictions) reviews and advises on the development and maintenance of the regional road system.

Responsible Party: SANDAG

**Task 2.3 Stakeholder Workshop(s)**
The consultant will coordinate a combination of site visits and interactive workshops using mapping overlaid on aerial photography to examine areas across the region with the Working Group to identify areas of concern. These could be key interchanges, on and off ramps to military installations, or connection points between city and county roads that are proving to be choke points for military installations, and other nearby communities.

Responsible Party: Consultant/SANDAG

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<tr>
<td>2.1</td>
<td>Meeting agendas, notes, attendance</td>
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<td>Agenda(s), and report(s)</td>
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<td>2.3.</td>
<td>Workshop(s)Agendas, meeting notes, and reports</td>
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3. **Existing/Planned Conditions**

**Task 3.1 Multimodal Access Needs Assessment**
Consultant will interview or survey the facilities/planning staff for each of the installations and the surrounding cities to determine existing conditions. The substance of the survey will be developed in consultation with SANDAG and the Working Group. The results will be presented to the Working Group and used as a basis for conducting the mobile workshops to examine specific areas of concern.

Responsible Party: Consultant

**Task 3.2. Analysis of Projected Needs**
Consultant will compile and analyze forecasted conditions and planned projects, operational improvements and programs included in San Diego Forward and other regional and local plans, including but not limited to the Port Master Plan, Airport Multimodal Accessibility Plan and local general plans.

Responsible Party: Consultant

**Task 3.3 Prepare Existing Conditions/Forecasted Report**
Consultant will produce an Existing Conditions/Forecast Report. The Report should draw on at least the following: a literature review of relevant case studies from other states/other regions of California attempting to address similar issues; review of existing studies and reports; GIS and Google Earth analysis; survey results; San Diego Forward: The Regional Plan, and additional fieldwork where necessary.

Responsible Party: Consultant
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<tr>
<td>3.1</td>
<td>Memo on Survey Results</td>
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<td>3.2</td>
<td>Memo on Forecasted Conditions</td>
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<td>3.3.</td>
<td>Existing Conditions/Forecast Report</td>
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### 4. Identify Transportation Projects/Programs

**Task 4.1 Identify Specific Transportation Projects, Operational Improvements and Programs**

Conduct a GIS mapping analysis that identifies the projects of concern to the military/local jurisdictions/SANDAG with co-benefits for other surrounding communities, based on input from the survey and mobile workshops, as well as identifying the jurisdiction(s) and/or transportation agencies that correspond to the project area.

Responsible Party: Consultant/SANDAG

**Task 4.2 Cost Estimates/Identify Funding Opportunities**

Based on the results of Task 4.1., the Consultant will collect cost estimates for those projects, operational improvements and programs already identified or which have some level of information from other agencies, as well as develop high level planning cost estimates for those identified projects where no information exists. In addition, Consultant will identify funding opportunities and options for each project identified.

Responsible Party: Consultant

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<tr>
<td>4.1</td>
<td>Memo identifying Specific Transportation Projects, Operational Improvements, and Programs (multimodal)</td>
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<td>4.2</td>
<td>Memo on Cost Estimates/Identify Funding Opportunities</td>
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### 5. Develop Strategic Plan

**Task 5.1 Develop Criteria for Prioritization of Projects, Operational Improvements and Programs**

Working with the key stakeholders through the Working Group, Consultant will develop methodology for establishing objective criteria and establish systematic criteria based on their concerns as well as state/federal guidelines to prioritize identified projects.

Responsible Party: Consultant/SANDAG

**Task 5.2 Prioritize Projects, Operational Improvements, and Programs**

Based on the criteria established and accepted in Task 5.1., the Consultant would facilitate a process with the stakeholders to prioritize the projects.

Responsible Party: Consultant/SANDAG

**Task 5.3 Develop Strategic Plan**
Based on the data and information collected, the prioritized projects, and the funding opportunities, the Consultant will facilitate the development of a strategic plan with the Working Group. The recommendations will be presented to the SANDAG Regional Planning/Transportation Committees and Board for consideration.

Responsible Party: Consultant/SANDAG

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<td>Memo documenting prioritization process and criteria</td>
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<td>Memo, list of prioritized projects, operational</td>
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<td>improvements, and programs</td>
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<td>5.3</td>
<td>Draft Strategic Plan</td>
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6. Implementation/Next Steps

**Task 6.1** Complete the draft and final report with recommendations for implementation
The Consultant and SANDAG staff will work with the Working Group to develop a set of recommendations/next steps to ensure that the study leads towards implementation. With the recommendations, the Consultant will prepare a comprehensive draft report that incorporates the findings from Tasks 3, 4, and 5. After review, the Consultant will prepare a Final Strategic Plan that includes the comments and feedback from the stakeholders. This document will inform the next Regional Plan.

Responsible party: Consultant

**Task 6.2.** Present findings to SANDAG Board/Policy Committees and Military Commands
The Consultant will develop a PowerPoint presentation that summarizes the San Diego Regional Military Multimodal Access Strategy. SANDAG staff will make presentations to the Working Group, Policy Committees, and the SANDAG Board of Directors, the Military Commands, adjacent jurisdictions, and SDMAC. Seek opportunities to share experience with statewide/national transportation forums/networks.

Responsible Party: Consultant/SANDAG

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<tr>
<td>6.1</td>
<td>Draft and Final Strategic Plan w/next steps</td>
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<tr>
<td>6.2</td>
<td>PowerPoint Presentations</td>
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7. Project Administration

**Task 7.1.** Invoicing
SANDAG will track consultant invoices on a monthly basis and submit invoices to Caltrans for reimbursement showing local match contributions on a quarterly basis.

Responsible Party: SANDAG

Task 7.2. Quarterly Reporting
SANDAG will prepare quarterly reports summarizing the progress of each task, the funds expended, list any problems that were encountered, anticipated work for the next quarter, and transmit any completed deliverables.

Responsible Party: SANDAG

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<tr>
<td>7.1.</td>
<td>Invoice Packages</td>
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<td>Quarterly Reports</td>
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EXECUTIVE COMMITTEE  
JULY 8, 2016  

AGENDA ITEM NO. 16-07-4  
ACTION REQUESTED – APPROVE  

UPDATING THE MEMORANDUM OF AGREEMENT  
BETWEEN SANDAG AND THE U.S. DEPARTMENT OF DEFENSE  

File Number 3100400  

Introduction  
The San Diego region is home to the largest concentration of military forces in the country, employing more than 100,000 active-duty military personnel and approximately 25,000 civilians, generating significant economic benefit to the region. In 1980, a Memorandum of Agreement (MOA) was entered into by SANDAG and the U.S. Department of Defense (U.S. DOD) for the purpose of assuring a cooperative and mutually beneficial working relationship and included the addition of an advisory position for the U.S. DOD on the SANDAG Board of Directors as a way to provide input on issues of mutual interest. The MOA was updated in 1986 and is included as Attachment 1.

As growth and development increase near and around military installations, concerns about land use, transportation, and conflicts between base operations and civilian development have increased. In fall 2013, the Regional Planning Committee formed the San Diego Regional Military Working Group (MWG) to provide a collaborative forum for the various branches of the military and SANDAG to address areas of mutual interest, including regional growth, habitat preservation, transportation, housing, water, energy, and other related topics. The MWG includes representatives from all branches with installations in the region, adjacent local jurisdictions, and the Port of San Diego.

Discussion  
SANDAG has received letters from the U.S. Navy and Marine Corps (Attachments 2-3), with requests to change U.S. DOD representation on the SANDAG Board of Directors and to update the MOA to reflect changing conditions.

SANDAG staff responded to the U.S. Navy (Attachment 4) acknowledging that the San Diego region has experienced significant growth since the MOA was executed, and continued change is expected in the coming years. The letter further stated that this is an opportune time to update the 1986 MOA given the recent adoption of San Diego Forward: The Regional Plan, which envisions how the region will develop over the next 35 years. SANDAG staff suggested that the MWG may be the best
forum for revisiting the key provisions and advised the U.S. Navy that the two requests would be forwarded to the Executive Committee for consideration.

**Next Steps**

Should the Executive Committee approve the requests, staff will update the Board of Directors roster and initiate work with the Military Working Group to update the MOA. The updated MOA would be brought to the SANDAG Board of Directors for consideration and approval.

CHARLES “MUGGS” STOLL
Director of Land Use and Transportation Planning

   2. December 21, 2015, U.S. Navy letter to SANDAG
   3. June 1, 2016, U.S. Marine Corps letter to SANDAG
   4. June 24, 2016, SANDAG letter to U.S. Navy

Key Staff Contact: Coleen Clementson, (619) 699-1944, coleen.clementson@sandag.org
MEMORANDUM OF AGREEMENT
BETWEEN
THE SAN DIEGO ASSOCIATION OF GOVERNMENTS
AND
THE U.S. DEPARTMENT OF DEFENSE
REVISED FEBRUARY, 1986

I. Identification of Parties to the Agreement

THIS MEMORANDUM OF AGREEMENT is entered into this 26th day of June, 1986, between the SAN DIEGO ASSOCIATION OF GOVERNMENTS (hereinafter referred to as "SANDAG"), a joint powers agency under Section 6500 et seq. of the California Government Code and the DEPARTMENT OF DEFENSE (hereinafter referred to as "DOD") established pursuant to the National Security Act of 1947 (61 Stat. 495) as amended.

II. Purpose of Agreement

Said Memorandum of Agreement is entered into for the purpose of assuring a cooperative and mutually beneficial working relationship and research potential between SANDAG and the DOD to achieve the following objectives:

1. Establish a consultation process between the DOD and SANDAG's member agencies;

2. Establish a mutually beneficial planning program to maximize scarce local and federal resources, and augment the planning capabilities of both parties;

3. Eliminate duplication and minimize inconsistency in the development of SANDAG's Regional Comprehensive Plan and the DOD's Regional and Master Planning process for the San Diego region; and

4. Preserve the institutional prerogatives of the DOD and SANDAG.

WHEREAS, SANDAG and the DOD have developed a positive and continuing working relationship to address many issues of mutual concern since the execution of the first Memorandum of Agreement on April 23, 1980; and

WHEREAS, SANDAG is designated as the areawide clearinghouse for the San Diego region by the Governor's Executive Order D-24-83 of the State of California, pursuant to Presidential Executive Order 12372, the Demonstration Cities and Metropolitan Development Act of 1966, and the National Environmental Policy Act of 1969 and is, therefore, responsible for conducting the intergovernmental review of DOD development plans and projects; and

WHEREAS, mutual acceptance of this Memorandum of Agreement is consistent with DOD's guidelines 48 FR 29140, 32 CFR Part 243, and DOD Directive 4165.61, which require review of DOD development plans and projects by appropriate local governmental bodies and allow participation by such entities in reviewing DOD development plans and projects; and
WHEREAS, SANDAG is responsible for and has developed the Regional Comprehensive Plan for the San Diego Region, and an annual Overall Work Program; and

WHEREAS, the DOD is responsible for and has developed a Naval Complex Plan, installation master plans and facility development plans for its San Diego installations; and

WHEREAS, SANDAG and the DOD maintain, and/or have access to, data systems which contain information mutually beneficial to both parties; and

WHEREAS, SANDAG's Overall Work Program contains work elements which are directly related to, and should be coordinated with, the DOD's development plans and projects; and

WHEREAS, SANDAG and the DOD declare their mutual intent to promote consistency between the elements of the Regional Comprehensive Plan and the Naval Complex Plan, the military master planning and facility planning and other regional planning efforts, to limit duplication, and to identify specific areawide needs and problems.

AGREEMENTS

NOW THEREFORE, in consideration of the mutual benefits to the parties hereto and the mutual obligations expressed herein, SANDAG and the DOD agree as follows:

III. SANDAG agrees:

1. To recognize the importance of the military mission of the DOD's installations and activities;

2. To develop a close and cooperative working relationship between the DOD installation and facility planning process and the general and community planning process of its member agencies;

3. To serve as the initial contact for the DOD in its consultations with SANDAG's member agencies; and

4. To act as an intermediary between the SANDAG member agencies and the DOD, when requested by either agency.

IV. DOD agrees:

1. That the SANDAG Board of Directors is the policy body for areawide comprehensive planning in the San Diego region. The Commanding Officer of the Western Division Naval Facilities Engineering Command or designated alternate, the Commanding Officer of the Navy Public Works Center, San Diego, shall be a member of the SANDAG Board of Directors with all the rights of such members (except voting) to insure representation of DOD interests in all matters pertaining to the regionwide planning process.
2. To submit to SANDAG relevant information on DOD activities which may affect regional and local plans, programs, and projects — such activities shall include the following —

  a. Naval Complex Plan, Comprehensive and Master Plans
  b. Major Military Construction (over $400,000)
  c. Family Housing Projects (over 25 units)
  d. Real Property Acquisitions and Disposals
  e. Withdrawals of Public Domain Land for Military Use
  f. Substantial changes in existing utilization of installations
  g. Draft and Final Environmental Impact Statements (as part of the standard process)
  h. Air Installation Compatible Use Zone (AICUZ) studies
  i. Natural Resources Plans
  j. Medical facilities over $100,000
  k. Other relevant information and data for regional plans, programs, and projects;

3. Develop an annual fiscal year list of planning reports and construction projects to be submitted to SANDAG prior to October 1st of each year for its information. Projects arising from, or associated with, military contingencies will normally be excluded from the review process; however, in such instances SANDAG will be notified; and

4. Respond to SANDAG's member agency requests for information or policy in writing within sixty days of receipt of request.

V. It is mutually agreed:

1. SANDAG shall endeavor to provide for sources of revenue in amounts sufficient to ensure independence in judgment and to meet its Overall Work Program obligations; the DOD shall endeavor to provide to SANDAG sufficient funds to meet its obligations under this Memorandum;

2. SANDAG and DOD shall establish the following review and comment process —

   a. DOD agrees to —

      . Acknowledge receipt of SANDAG's planning reports within five working days of receipt, provided a return receipt copy of the transmittal letter is furnished to the reviewing DOD agencies

      . Distribute SANDAG planning report(s) to other pertinent DOD installations for comment

      . Develop and forward comments to SANDAG within sixty days of receipt for inclusion in the SANDAG Board of Directors' final action
b. SANDAG agrees to —

- Acknowledge receipt of DOD's planning report(s) and/or development proposal(s) within five working days of receipt, provided a return receipt of the transmittal letter is furnished to SANDAG

- Distribute the planning report(s) and/or development proposal(s) to the pertinent member agency and community interest groups

- Develop and forward comments to DOD within sixty days of receipt for inclusion in the DOD's final action

- Incorporate DOD comments made during the official period for clearinghouse review into SANDAG's responses to funding agencies or, if not incorporated, explain in writing, within sixty days, the reasons why.

c. Failure to provide comments within the periods indicated above implies tacit agreement unless one of the parties requests an extension of the review period for a specific project or requirement;

3. Establish mutual representation on pertinent planning committees; and

4. Establish a DOD installation and SANDAG member agency contact list that will facilitate the exchange of project notifications, agendas, plans, projects, reports, studies, and similar information on land, facilities, and environmental activities within the vicinity of DOD installations.

VL Review and Construction

1. This Memorandum of Agreement will be reviewed as necessary to determine the adequacy of the review process and the types of projects or information to be added to or deleted from automatic review.

2. Nothing herein shall exempt, excuse, or vary the requirements for, or necessity of, obtaining any permit or review required by law.

3. Nothing herein shall be construed as obligating the DOD or SANDAG to violate existing laws or regulations.

4. To preserve a reasonable degree of flexibility, parts of this Agreement are stated in general terms. It is understood that there will be operating policies and procedures executed and amended from time to time which may further define the rights and responsibilities of the parties to this Agreement.
VII. Amendments and Termination

1. Amendments to this Agreement may be proposed by either party to this Agreement, to become effective upon approval and execution by both parties.

2. Termination of this Agreement by either party must be preceded by forwarding written notice of intent to terminate to the other party sixty days prior to the anticipated termination date. Agreements, policies and procedures for sharing agency resources must be mutually and separately terminated according to the nature of those agreements.

IN WITNESS WHEREOF, the parties to this Memorandum of Agreement have executed same as of the date first above written.

DEPARTMENT OF DEFENSE

By: [Signature]
Title: Commander, Western Division Naval Facilities Engineering Command
Date: 11 June 1986

SAN DIEGO ASSOCIATION OF GOVERNMENTS

By: [Signature]
Title: Chairman, Board of Directors
Date: 26 June 1986
The Honorable Jack Dale
Chair, San Diego Association of Governments (SANDAG)
401 B. Street, Suite 800
San Diego, CA 92101

Dear Mr. Dale,

I am writing to express sincere appreciation for the decades of cooperative partnership and leadership in the greater San Diego area to help grow our community in a thoughtful and productive manner. True to its mission statement, SANDAG builds consensus on strategic plans and resources for public transportation and beyond, including quality of life issues for all San Diegans. The military is a vital part of this area and its communities – contributing an estimated total of $24.8 billion in direct spending related to defense during fiscal year 2015, which is approximately $7,700 for each of the county's residents. Further, Defense-related activities and spending will generate an estimated $45.0 billion of gross regional product (GRP) for San Diego County this year. This represents 21.5 percent of the region's total GRP – a 20% increase from last year's total of $38.7 billion.

More specifically, I am writing to request your consideration of a possible update of the 1986 Memorandum of Agreement between SANDAG & Department of Defense (DoD). As you know, since this agreement, the Navy has fundamentally updated our regional organizational structure and the agreement should reflect the current environment. Additionally, I intend to change the DoD advisory member on the SANDAG Board to my most senior civilian staff member; my Executive Director, Mr. Joe Stuyvesant. Mr. Stuyvesant is very familiar with the Navy in San Diego and local community issues. In addition to being a long time local resident, he served as the Regional Chief of Staff before retiring as a Navy Captain, after 30 years of service and is now the Region’s senior government civilian leader. He served for several years as our representative to the SANDAG Public Safety Committee, prior his recent promotion to Executive Director of the Region and he enjoys my complete faith and confidence in his ability to represent DOD interests to SANDAG.

Like the community around us, the Navy has grown and shifted in its organization structure over the last three decades. Today, Navy Region Southwest (NRSW) has operational and financial authority and management for all of the Navy bases within SANDAG's jurisdiction. This is authority that was not vested in NRSW’s predecessors, Naval District, and/or Naval Base Structures. As the scope of SANDAG has grown to include Public Safety, Border and Environmental issues, in addition to Planning, Growth and Transportation, NRSW’s mission more closely aligns with and is more able to represent these diverse issues, than our Regional Engineer at Naval Facilities Engineering Command Southwest (NAVFACSW).
I request that you identify a point of contact to work with Ms. Mary Kay Faryan, my DoD Regional Environmental Counsel, to update the MOA, and further request you take appropriate Board action to change the DoD Advisory Member on the Board as outlined above. Please do not hesitate to contact me if you require more information or would like to discuss. The Navy appreciates the continued partnership with SANDAG and looks to grow this relationship into the future, leveraging the myriad of overlapping interests with our respective organizations.

Sincerely,

M. K. Rich
Rear Admiral, U.S. Navy
Commander

Copy to: Honorable Mr. Ron Roberts, Board of Directors Vice Chair
Honorable Mr. Gary Gallegos, Executive Director, SANDAG
Ms. Tessa Lero
The Honorable Ron Roberts  
Chair, San Diego Association of Governments  
401 B Street, Suite 800  
San Diego, CA 92101  

Dear Honorable Roberts:

On behalf of Marine Corps Installations West-Marine Corps Base, Camp Pendleton, I wish to thank you for the cooperative relationship with San Diego Association of Governments (SANDAG) and your sincere interest and willingness to consider and minimize growth impacts on the military mission in the San Diego County. Quality of life issues are as important for our Service Members as they are for the San Diego community, and appreciate SANDAG’s strategic planning and resourcing that serves all in the community so well.

My staff and I work in proactive coordination with Navy Region Southwest (NRSW) on issues that affect the Department of Defense (DoD) in San Diego County. As such, I wish to express support for updating the SANDAG/DoD Memorandum of Agreement executed in 1986, and formally changing the DoD advisory member on the SANDAG Board to NRSW Executive Director. Marine Corps equites will continue to be represented by this proposed change.

The Marine Corps appreciates the continued partnership with SANDAG and looks to grow this relationship into the future in areas of overlapping interests. Please do not hesitate to contact me with any questions or concerns.

Sincerely,

EDWARD D. BANTA  
Brigadier General, U.S. Marine Corps  
Commanding General  
Marine Corps Installations West-Marine Corps Base, Camp Pendleton

Copy to:  
Board of Directors Vice Chair: Honorable Terry Sinnott  
Gary Gallegos, Executive Director, SANDAG
June 24, 2016

Rear Admiral Mark Rich
Commander, Navy Region Southwest
Department of the Navy
937 N. Harbor Drive
San Diego, CA 92132-0058

Dear Admiral Rich:

SUBJECT: Updating the Memorandum of Agreement between SANDAG and the U.S. Department of Defense

Thank you for your letter to SANDAG concerning the enduring partnership between the U.S. Department of Defense (DOD) and SANDAG in addressing issues of mutual concern in the San Diego region. We value the vital role the military plays in communities throughout our region, and the cooperative working relationships we enjoy with the military.

Your letter requests that SANDAG consider an update to the enclosed 1986 Memorandum of Agreement between SANDAG and DOD. The Memorandum addresses the coordination of local land use and comprehensive regional planning with the DOD installation and facility planning process. The Memorandum also provides for DOD non-voting (advisory) membership, designating specific officers to represent the DOD as the member and alternate on the SANDAG Board of Directors.¹

Your letter additionally requests changing the DOD representative on the SANDAG Board of Directors from the current officer designations to your most senior civilian staff member, Navy Region Southwest Executive Director Joe Stuyvesant. SANDAG also received a letter dated June 1, 2016, from Brigadier General Edward D. Banta, who on behalf of the Marine Corps Installations West – Marine Corps Base, Camp Pendleton, indicates support for updating the MOU and formally changing the DOD representative.

The San Diego region has experienced significant growth since the original Memorandum was executed three decades ago, and continued change is

¹ The 1986 Memorandum specifies the Commanding Officer of the Western Division Naval Facilities Engineering Command as the member, and the Commanding Officer of the Navy Public Works Center, San Diego as the designated alternate on the SANDAG Board of Directors.
expected in the coming years. To address our region’s future, last October the SANDAG Board of Directors adopted San Diego Forward: The Regional Plan, which envisions how the region will develop over the next 35 years and includes plans to address that growth and transformation.

We agree that it is an opportune time to update the 1986 Memorandum and believe that the San Diego Regional Military Working Group may be the best forum for revisiting the key provisions of the Memorandum. Under the leadership of Chair Michael Woiwode, the Military Working Group’s responsibilities include reviewing current activities and plans being implemented by SANDAG and the various branches of the military.

We plan to schedule an item on July 8, 2016, to enable the SANDAG Executive Committee to consider your requests to update the MOU and change DOD representation on SANDAG. SANDAG appreciates the continued partnership and collaboration with the DOD and U.S. Navy. Please do not hesitate to contact me if I can be of any further assistance.

Sincerely,

Gary L. Gallegos
Executive Director

GGA/KKA/mpo

Cc: SANDAG Chair Ron Roberts
    Military Working Group Chair Michael Woiwode

SAN DIEGO REGIONAL MILITARY WORKING GROUP

October 3, 2016

AGENDA ITEM NO.: 7

Action Requested: DISCUSSION

SERIES 14 REGIONAL GROWTH FORECAST AND UPDATE ON THE
ACTIVITY-BASED MODEL REFINEMENTS WITH MILITARY
TRAFFIC COUNT DATA

File Number 3100900

Introduction

The San Diego Association of Governments (SANDAG) is in the process of developing the
Series 14 Regional Growth Forecast, which will provide population, housing, and employment
projections for the San Diego region from 2016 to 2050. The forecast will use two models – the
Demographic and Economic Forecasting Model (DEFM) at the regional level, and the UrbanSim
model to allocate growth at the sub-regional level (jurisdictions, community plan areas, and other
geographies). The UrbanSim model draws heavily from local zoning information, including setbacks,
floor area ratios, conditional uses, and other information, as well as inputs gathered from other
land use authorities, including the military. These land use models as well as the data obtained from
the growth forecast will be paired with the Activity-Based Transportation Model (ABM), which will
be discussed as the second part of this agenda item. The draft Series 14 Regional Growth Forecast is
expected to be available for review next spring.

Discussion

Inputs to the Series 14 Regional Growth Forecast

The land use team will update zoning and other land use data for the forecast. This will entail
contacting local jurisdictions for their zoning information and any information about upcoming
projects (scheduled development) as well as contacting other agencies around the region with
land use authority, such as military facilities, the Port of San Diego, public universities, and
sovereign tribal areas to collect data on land use, employment, housing and population.

In particular, SANDAG staff is interested in obtaining information about the group quarters
facilities and the population currently living on and working on military bases as well as any future
information on employment and housing that can be shared. Staff will reach out to San Diego
Regional Military Working Group (Working Group) members or their designees in the near future
to coordinate on this information.

Additionally, SANDAG will host an Expert Panel that will review methods and assumptions about
the regional and sub-regional elements of the forecast and offer feedback based on their expertise
and knowledge of the San Diego region. If any Working Group members are interested in
participating in this panel, or would like more information, please contact Rachel Cortes.

Key Staff Contact: Rachel Cortes, (619) 699-0726, rachel.cortes@sandag.org