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 sandag.org

# MEETING NOTICE AND AGENDA

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 Mexico

## SELECTION COMMITTEE FOR THE *TransNet* INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

The Selection Committee may take action on any item appearing on this agenda.

Friday, February 27, 2015

8:15 a.m. (immediately before the Board of Directors meeting)

SANDAG, Conference Room 8A  
 401 B Street, Suite 800  
 San Diego, CA 92101-4231

Staff Contact: José A. Nuncio  
 (619) 699-1908  
 jose.nuncio@sandag.org

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Welcome to SANDAG. Members of the public may speak to the Selection Committee for the *TransNet* Independent Taxpayer Oversight Committee (Selection Committee) members on any item at the time the Selection Committee is considering the item. Also, members of the public are invited to address the Selection Committee on any issue under the agenda item entitled Public Comments/Communications/Member Comments. Speakers are limited to three minutes. The Selection Committee may take action on any item appearing on the agenda.

This agenda and related staff reports can be accessed at sandag.org under Meetings on the SANDAG website. Public comments regarding the agenda can be forwarded to SANDAG via the email comment form also available on the website. Email comments should be received no later than noon, two working days prior to the Selection Committee meeting. **Any handouts, presentations, or other materials from the public intended for distribution at the Selection Committee meeting should be received by the Clerk of the Committee no later than 12 noon, two working days prior to the meeting.**

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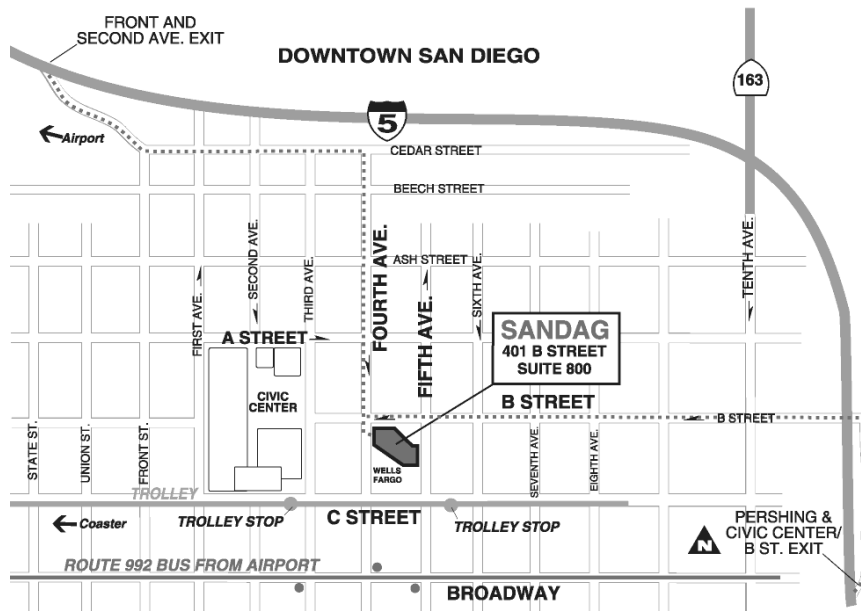
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# SELECTION COMMITTEE FOR THE *TransNet* INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

Friday, February 27, 2015

ITEM NO.		RECOMMENDATION
1.	SELECTION OF A CHAIR  The Selection Committee should select a chairperson for purposes of conducting the meeting.	APPROVE
+2.	REAPPOINTMENT OF MEMBERS FOR THE <i>TransNet</i> INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE  The membership of the Independent Taxpayer Oversight Committee (ITOC) consists of seven voting members, each of whom represents a specified area of expertise and serves a four-year term. SANDAG staff will summarize the role of the Selection Committee in the reappointment process for ITOC members. Pursuant to the <i>TransNet</i> Extension Ordinance, the Selection Committee is asked to consider and approve four applications for reappointment from current ITOC members to continue serving on the ITOC. Incumbent members would be reappointed for an additional four-year term through May 2019.	APPROVE
3.	PUBLIC COMMENTS/COMMUNICATIONS/MEMBER COMMENTS  Members of the public will have the opportunity to address the Selection Committee on any issue within the jurisdiction of the Committee. Public speakers are limited to three minutes or less per person. Committee members also may provide information and announcements under this agenda item.	INFORMATION
4.	ADJOURNMENT  + next to an item indicates an attachment	

# SELECTION COMMITTEE FOR THE *TransNet* INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

February 27, 2015

AGENDA ITEM NO.: **2**

**Action Requested: APPROVE**

REAPPOINTMENT OF MEMBERS FOR THE *TransNet*  
INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

File Number 1500100

## **Introduction**

In accordance with the *TransNet* Extension Ordinance, an Independent Taxpayer Oversight Committee (ITOC) was established to provide an enhanced level of accountability for expenditures made under the Expenditure Plan. The membership of the ITOC consists of seven voting members, each of whom represents a specified area of expertise and serves a four-year term (Attachment 1). The terms for four of the seven ITOC positions expire in May 2015, and all four incumbents are eligible to be reappointed for an additional four-year term.

## **Requested Action**

Pursuant to the *TransNet* Extension Ordinance, the Selection Committee is asked to consider applications for reappointment and approve an additional term for four existing ITOC members to continue serving in their current positions through May 2019.

## **Discussion**

Attachment 2 is an excerpt from the *TransNet* Extension Ordinance and Expenditure Plan, which includes the description of the roles and responsibilities of the ITOC, as well as the role of the Selection Committee in the selection process for the ITOC members.

## **Reappointments**

For a member eligible to serve for an additional four-year term, an application for reappointment to continue as a member of the ITOC must be submitted to the Selection Committee for approval at least 120 days prior to the end of the member's current term.

Consistent with the Extension Ordinance, eligible incumbent members submitted applications for reappointment for an additional four-year term by the February 1, 2015, submittal deadline as follows (Attachment 3):

*Dustin Fuller - A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management*

*Stewart Halpern - A professional in the field of municipallpublic finance and/or budgeting with a minimum of ten years in a relevant and senior decision-making position in the public or private sector*

*Kai Ramer - A licensed engineer with appropriate credentials in the field of transportation project design or construction and a minimum of ten years' experience in a relevant and senior decision-making position in the government or private sector*

*Jonathan Tibbitts - A licensed architect, civil engineer, or traffic engineer with demonstrated experience of ten years or more in the fields of transportation and/or urban design in government or the private sector.*

Should the Selection Committee not approve the requested reappointments, the ITOC positions will be considered vacant at the end of the current term. The selection process for new members would be initiated, including requesting applications through an open, publicly noticed solicitation process. A technical screening committee would be established to review applications received from interested individuals and recommend qualified candidates for consideration by the Selection Committee.

The candidates have been notified of the February 27, 2015, Selection Committee meeting and are scheduled to attend either by phone or in person.

### **Next Steps**

Following the Selection Committee's approval of reappointments for ITOC members for the open positions, all incumbents would be notified of the final selection results. The successful candidates would continue serving as ITOC members through May 2019.

- Attachments:
1. Current ITOC Members
  2. Excerpts from *TransNet* Extension Ordinance and Expenditure Plan
  3. Applications for Reappointment

Key Staff Contact: José A. Nuncio, (619) 699-1908, jose.nuncio@sandag.org

**Current Membership on the  
TransNet Independent Taxpayer Oversight Committee (ITOC)**

**Terms expiring May 2015**

- **Kai Ramer, ITOC Chair:** Kai is serving in the ITOC position for a licensed engineer with appropriate credentials in the field of transportation project design or construction and a minimum of ten years of experience in a relevant and senior decision making position in the government or private sector. He is a principal for Rick Engineering Company and has over 25 years of experience in the field of transportation engineering. He has served on the Santee School District Independent Citizens' Oversight Committee and as past president of the San Diego Highway Development Association. He is currently a member of the San Diego County Taxpayers Association. Kai is a Santee resident working in Mission Valley.
- **Dustin Fuller:** Dustin is serving in the ITOC position for a professional in biology or environmental science with demonstrated experience in environmental regulations and major project mitigation requirements and/or habitat acquisition and management. He is a Senior Environmental Planner with the 22nd District Agricultural Association. Dustin has more than 15 years of experience in the environmental planning field, including coordination with resource agencies, preparation of environmental documents, and permit processing. He currently serves as a member of the Association of Environmental Professionals. Dustin is a Clairemont resident working in Del Mar.
- **Stewart Halpern:** Stewart is serving in the ITOC position for a professional in the field of municipal/public finance and/or budgeting with a minimum of ten years in a relevant and senior decision-making position in the public or private sector. He has over 30 years of experience in various aspects of financial decision-making, managing external auditors, budgeting, and financial analysis. Stewart has served as a senior financial executive for major Wall Street firms with a focus on tax-exempt entity financing. He currently serves as a member of the Board of Directors of San Diego Coastkeeper. Stewart lives and works in the La Jolla area of San Diego.
- **Jonathan Tibbitts:** Jonathan is serving in the ITOC position for a licensed architect or civil/traffic engineer with experience in transportation and/or urban design. He is a registered civil engineer (retired) with over 20 years of experience, including construction management and service as Commander with the U.S. Navy Civil Engineer Corps. Jonathan lives in the Kensington area of San Diego.

**Terms expiring May 2017**

- **Brad Barnum, Vice Chair:** Brad is serving in the ITOC position for a professional with experience in the management of large-scale construction projects. He has more than 13 years of experience in various aspects of the construction industry, including bidding practices, specifications content, project delivery methods, payment schedules, inspector methods, change order procedures, contracts, safety, and labor compliance. Brad has served as Vice President of Government Relations of the Associated General Contractors in San Diego for the past 12 years. He is a Torrey Hills resident working in Sorrento Valley.
- **Carolyn Lee:** Carolyn is serving in the ITOC position for a professional with experience in real estate, land economics, and/or right-of-way acquisition. Carolyn draws upon her experience in supervising capital and support budgets with multiple funding sources in fulfilling her oversight role on the committee. She lives in the Tierrasanta area of San Diego.
- **Richard Vortmann:** Richard is serving in the ITOC position for a chief executive officer or person in a similar senior-level decision-making position, of a major private sector employer with demonstrated experience in leading a large organization. He has over 30 years of experience in the fields of financial management and strategic planning, including over 22 years as President of National Steel and Shipbuilding Company (NASSCO) and six years as Vice President of General Dynamics Corporation. He has served as a member of numerous boards including the San Diego Regional Economic Development Corporation and Scripps Health, among others. Most recently, he also served as Interim President and Chief Executive Officer of the San Diego Regional Chamber of Commerce. Richard lives in the La Jolla area of San Diego.



## INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

### Overview

#### Responsibilities

The Independent Taxpayer Oversight Committee (ITOC) responsibilities will include the following:

- Conduct an annual fiscal and compliance audit of all *TransNet*-funded activities using the services of an independent fiscal auditor to ensure compliance with the voter-approved Ordinance and Expenditure Plan.
- Prepare an annual report to the SANDAG Board of Directors presenting the results of the annual audit process.
- Conduct triennial performance audits of SANDAG and other agencies involved in the implementation of *TransNet*-funded projects and programs to review project delivery, cost control, schedule adherence, and related activities.
- Provide recommendations to the SANDAG Board of Directors regarding any proposed amendments to the *TransNet* Ordinance and Expenditure Plan.
- Provide recommendations as part of the required 10-year review process. This process provides an opportunity to undertake a comprehensive review of the *TransNet* program every ten years and to make recommendations for improving the program over the subsequent ten years.
- Participate in the ongoing refinement of the SANDAG transportation system performance measurement process and the project evaluation criteria used in development of the Regional Transportation Plan and in prioritizing projects for funding in the Regional Transportation Improvement Program.
- On an annual basis, review ongoing SANDAG system performance evaluations, including the "State of the Commute" report, and provide an independent analysis of information included in that report.
- Review and comment on the programming of *TransNet* revenues in the Regional Transportation Improvement Program.
- Review proposed debt financings to ensure that the benefits of the proposed financing for accelerating project delivery, avoiding future cost escalation, and related factors exceed issuance and interest costs.
- Review the major Congestion Relief projects identified in the Ordinance for performance in terms of cost control and schedule adherence on a quarterly basis.

In carrying out its responsibilities, ITOC shall conduct its reviews in such a manner that does not cause unnecessary project delays, while providing sufficient time to ensure that adequate analysis can be completed to allow ITOC to make objective recommendations and to provide the public with information about the implementation of the *TransNet* program.

## Membership

- **A professional in the field of municipal/public finance and/or budgeting with a minimum of ten years in a relevant and senior decision-making position in the public or private sector. (Term expires May 2019)\***
- **A licensed architect, civil engineer, or traffic engineer with demonstrated experience of ten years or more in the fields of transportation and/or urban design in government or the private sector. (Term expires May 2019)\***
- A professional with demonstrated experience of ten years or more in real estate, land economics, and/or right-of-way acquisition. (Term expires May 2017)
- A professional with demonstrated experience of ten years or more in the management of large-scale construction projects. (Term expires May 2017)
- **A licensed engineer with appropriate credentials in the field of transportation project design or construction and a minimum of ten years' experience in a relevant and senior decision-making position in the government or private sector. (Term expires May 2019)\***
- A chief executive officer or person in a similar senior-level decision-making position of a major private sector employer with demonstrated experience in leading a large organization. (Term expires May 2017)
- **A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management. (Term expires May 2019)\***

**\* ITOC members currently serving in the positions shown in bold type have submitted an application for reappointment to continue as a member for an additional four-year term for Selection Committee approval.**

Committee members serve terms of four years without compensation. No member shall serve more than eight years on ITOC.

At the completion of a term, eligible incumbent members will need to apply for reappointment for another term. If the Selection Committee does not approve the additional term, the position will be considered vacant at the end of the member's current term and the selection process for a new member will be initiated.



## **Selection Process**

A technical screening committee will be established to review applications received from interested individuals. This committee will consist of three members selected by the SANDAG Executive Director from high-level professional staff of local, regional, state, or federal transportation agencies outside of the San Diego region, or from one of the region's colleges or universities in a transportation-related field, or a combination thereof. The committee will develop a list of candidates determined to be qualified to serve on ITOC based on the criteria established for the open ITOC position(s). The technical screening committee will recommend two candidates for each open position from the list of qualified candidates for consideration by the Selection Committee.

A selection committee shall be established to select an ITOC member from the list of qualified candidates recommended by the technical screening committee. The selection committee shall consist of the following: two members of the County of San Diego Board of Supervisors; the mayor of the City of San Diego; a mayor from the Cities of Chula Vista, Coronado, Imperial Beach, or National City selected by the mayors of those cities; a mayor from the Cities of El Cajon, La Mesa, Lemon Grove, or Santee selected by the mayors of those cities; a mayor from the Cities of Carlsbad, Del Mar, Encinitas, Oceanside, or Solana Beach selected by the mayors of those cities; and a mayor from the Cities of Escondido, Poway, San Marcos, or Vista selected by the mayors of those cities.

All meetings of the selection committee shall be publicly noticed and conducted in full compliance with the requirements of the Brown Act. Should the selection committee be unable to reach agreement on a candidate from the qualified candidates recommended by the technical screening committee, the selection committee shall request the technical screening committee to recommend two additional qualified candidates for consideration.

## **Conflict of Interest**

ITOC members shall be subject to SANDAG's conflict of interest policies. ITOC members shall have no legal action pending against SANDAG and are prohibited from acting in any transactions directly or indirectly involving SANDAG, such as being a consultant to SANDAG or to any party with pending legal actions against SANDAG during their tenure on ITOC. ITOC members also are prohibited from having a direct financial interest or employment with any private entity or public agency division which receives *TransNet* sales tax funds.

APPLICATION FORM FOR THE  
**TransNet**  
INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

January 2015

Name:	Dustin Fuller	Phone	619-954-4136
	_____	Number:	_____
Address	6506 Mt. Ackerman Dr.	E-mail	<a href="mailto:dfuller@sdfair.com">dfuller@sdfair.com</a>
	_____	address:	_____
	San Diego, CA 92111		
	_____		
	_____		

*(Please make responses as concise as possible – applications will not be judged on length of response. In addition, **please include your résumé and three references** with your application submittal to the attention of Ariana zur Nieden at [ariana.zurnieden@sandag.org](mailto:ariana.zurnieden@sandag.org) or via fax (619) 699-1905).*

1. Why are you interested in serving on the Independent Taxpayer Oversight Committee (ITOC)? )? **I was appointed to the committee in Oct. of 2015 to complete an existing term that is scheduled to end in May of this year. I have attended the only two meetings that have been scheduled. I would very much like to continue my appointment to this committee to help administer the important TransNet program to provide the region with the necessary funding to implement important and needed transportation improvements and to ensure that those public dollars are utilized in a timely and efficient manner for the benefit of the taxpayer.**

2. What professional skills and abilities would you bring to the committee, and how would they benefit ITOC? **I have the skills and ability to prepare for approval all CEQA and NEPA documents as well as permits through all of the resource agencies (Coastal Commission, CA Fish and Wildlife, US Fish and Wildlife, US Army Corps of Engineers, Regional Water Quality Control Board). I have the ability to negotiate permitting agreements pertaining to restoration amongst multiple stakeholders. I have been intimately involved in settlement negotiations for CEQA lawsuits as well as a major author of a Consent Order with the Coastal Commission. I have represented my agency in meetings of local and regional significance and have learned to balance the needs of my employer with those of other interested parties/stakeholders. I believe these experiences have provided me with the skills to communicate well, to listen well and to make decisions/take actions based on all the available information.**

3. The current ITOC vacancies are in the following four categories. Describe the nature of your professional experience as related to the category(ies) you are applying for, including the number of years of experience you have in that area.

A professional in the field of municipal/public finance and/or budgeting with a minimum of ten years in a relevant and senior decision making position in the public or private sector. (Term expires May 2019)

A licensed architect, civil engineer or traffic engineer with demonstrated experience of ten years or more in the fields of transportation and/or urban design in government or the private sector. (Term expires May 2019)

A licensed engineer with appropriate credentials in the field of transportation project design or construction and a minimum of ten years experience in a relevant and senior decision making position in the government or private sector. (Term expires May 2019)

*A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management (Term expires May 2019). I have over 15 years' experience in the environmental consulting field and am very familiar with environmental regulations in the San Diego region. I am also responsible for habitat restoration of 10+ acres of wetlands at the Del Mar Fairgrounds (phased implementation) as well as the management of four least tern nesting sites within the San Dieguito Wetlands Restoration Project area. I have experience balancing multiple stakeholder concerns within restoration areas as well as working with resource agencies on permitting. I believe that my skill set would allow me to provide this perspective and input to the ITOC.*

4. What do you hope to accomplish by your participation in ITOC? **I hope to serve my community and the San Diego region as a whole by providing necessary checks and balances on how TransNet dollars are allocated/spent. As a commuter myself, improvements to the circulation system (not just roadway improvements) are vital. As a planner, I understand the demands that our circulation system is currently under and what the future holds (increased population). I would like to use my skills and knowledge, as best I can, to benefit TransNet and the County.**

5. In what part(s) of the region do you live and work? **I live in the City of San Diego – Clairemont area. I work in Del Mar.**

## **DUSTIN J. FULLER**

6506 Mt. Ackerman Dr. San Diego, CA 92111 619.954.4136 e-mail: dustino66@san.rr.com

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### **EDUCATION**

B.A. Social Science (Emphasis in the Environment), San Diego State University, 1996  
Graduate Studies in City Planning (Environmental), San Diego State University. 1997-1998

### **PROFESSIONAL QUALIFICATIONS**

Mr. Fuller is a Sr. Environmental Planner with the 22<sup>nd</sup> District Agricultural Association and has been working in the land use and environmental planning fields for over 15 years. Mr. Fuller is proficient in environmental review and document preparation in compliance with the California Environmental Quality Act and National Environmental Policy Act (CEQA and NEPA), project management, resources management, and agency coordination. Mr. Fuller has managed the preparation of numerous environmental documents under these acts for projects such as commercial/retail uses, residential uses, general plans and general plan updates, specific plans, redevelopment projects, public works projects, and mixed-use projects. Mr. Fuller has prepared land use entitlement permits such as Site Development Permits, Planned Development Permits and Conditional Use Permits. He is skilled in procuring county and city entitlements and processing permits with resource agencies (U. S. Army Corps of Engineers (USACOE) 404 permits, State Fish and Game Section 1600 permits (CDFG), California Coastal Commission (CCC) Development Permits, Regional Water Quality Control Board (RWQCB) Certification Permits. Mr. Fuller is responsible for all aspects of project management including coordination between consultants and City/County/Agency staffs to ensure that project objectives are met and that all potential issues are evaluated and/or addressed. Mr. Fuller is also a member of the Association of Environmental Professionals (AEP).

### **PROFESSIONAL EXPERIENCE**

#### **22<sup>nd</sup> District Agricultural Association**

January 2008 – Present

- Responsible for all aspects of District compliance with environmental regulations.
- Represent the District at various meetings with local, state and federal representatives including – Coastal Commission, Cities of Del Mar Solana Beach, San Diego Association of Governments, San Dieguito River Park Joint Powers Authority, State Lands Commission, lawsuits.
- Responsible for applying for and procurement of required permits from various agencies (such as Coastal Commission, Fish and Game, Army Corps, Regional Water Quality Control Board).
- Ensure that the District stays apprised of environmental regulations that are applicable to the site.
- Along with the District's Operation Manager, oversee the District's Phase 2 Storm Water Management Plan; ensure compliance with BMPs, education and outreach components and identification of and implementation of storm water best management practices.
- Responsible for coordination and management of consultants for various projects (Master Plan EIR, wetland restoration, Consent Cease and Desist and Restoration Order with California Coastal Commission, Least Tern Nesting sites).
- Responsible for preparation of environmental documents for District projects (CEQA documentation, permit applications, etc.).

- At-Large Consultation Committee member for the San Dieguito River Watershed Co-Permittees Phase 2 Storm Water Management Plan
- San Diego Association of Governments – Technical Working Groups: San Dieguito Double Track, Bridge Replacement and Platform; I-5 North Coast Corridor Transportation Demand Management

**AECOM/EDAW/P&D Consultants**

October 2005 – January 2008

- Responsible for the preparation and coordination of environmental and planning documents for a wide-variety of public and private clients.
- Responsible for all aspects of project management including coordination and meeting with clients, coordination with sub-consultants, oversight of in-house staff, review of draft reports including technical reports.
- Working with past clients to develop marketing and business leads within the Southern California region. Tasks include preparation of proposals, research and tracking of potential leads, client presentations, and attendance at project interviews.

**David Evans and Associates, Inc.**

May 2003 – October 2005

- Responsible for the preparation and coordination of environmental and planning documents for a wide-variety of public and private clients.
- Responsible for all aspects of project management including coordination and meeting with clients, coordination with sub-consultants, oversight of in-house staff, review of draft reports including technical reports.
- Participate in marketing and business development both locally (San Diego County) and regionally (Southern California). Tasks include preparation of proposals, research and tracking of potential leads, client presentations, and potential new job interviews.
- Participated in in-house training and development including: Principles of Project Management and Focused Project Management, Business Development Flywheel, and Contract Training.
- Member of the firms ~45-person Future Leaders program. Program is responsible for development of programs, ideas, and policies to help shape the path of the company in five, ten, and twenty-five years.

**ProjectDesign Consultants**

January 2001-May 2003

- Responsible for the preparation of environmental documents including Environmental Impact Reports, Negative Declarations, Air Quality Reports.
- Assisted with the coordination between both clients and sub-consultants, resource agencies, and City/County staff.
- Assist in team effort of preparation of environmental documents including various sections of environmental documents, notices of preparation and completion, response to responsible agency comments, and forwarding documents to State Clearinghouse.
- Research and analysis of existing General Plans, Tentative Maps, Zoning Ordinances; knowledge of local, state and federal laws as they pertain to land use and planning.

**AMEC Earth and Environmental  
(formerly Ogden Environmental and Energy Services)**

February 2000- January 2001

- Preparation of environmental documents including Environmental Impact Reports, Negative Declarations, Air and Noise Quality Reports.
- Projects including Air Force Base air studies, habitat conservation programs, airport studies, City and local environmental documents.
- Assist in team effort of preparation of environmental documents including notices of

preparation and completion, response to responsible agency comments, and forwarding documents to State Clearinghouse.

**City of Los Angeles, Environmental Affairs Department**      October 1999- January 2000

- Review and analysis of proposed legislation, policies, and programs relating to air quality to determine impacts on City operations.
- Make recommendations in accordance with established environmental policy and legislation.
- Review of Initial Studies/Negative Declarations and Environmental Impact Reports (CEQA), Environmental Analysis and Environmental Impact Statements to determine project impacts to City.
- Duties include research, agency meetings, preparation of correspondence to local, state, and federal agencies and City Council and preparation of written reports.

**Terry A. Hayes Associates**      April 1999- October 1999

- Assist with the preparation of CEQA/NEPA environmental documents as well as Air and Noise Quality technical reports
- Projects including Housing and Urban Development Environmental Compliance, Redevelopment and Infill projects.
- Assist in team effort of preparation of environmental documents including notices of preparation and completion, responsible agency comments, and forwarding documents to State Clearinghouse.

**Mooney & Associates**      July 1998-April 1999

- Responsible for CEQA and NEPA documentation as required by State and Federal Law.
- Projects including Negative Declarations, Environmental Impact Reports, Sphere of Influence Change and Annexation, General and Specific Plan Amendments.
- Responsible for all aspect of project including notices of preparation and completion, responsible agency comments, and forwarding documents to State Clearinghouse.
- Research and analysis of existing General Plans, Tentative Maps, Zoning Ordinances; knowledge of local, state and federal laws as they pertain to land use and planning.

**Internship Positions (taken for school credit)**

**San Diego Association of Governments**, San Diego, CA Regional Planning Intern, May 1998- July 1998

- Assist Sr. Regional Planner with Multiple Habitat Conservation Program.
- Responsible for coordinating and staffing meetings, preparation of agendas and minutes.
- Correspondence with elected officials, consultants, and citizens regarding all aspects of Habitat Conservation Planning and the Natural Community Conservation Plan Act.
- Aid in the preparation of a Consultants' Working Draft for the Multiple Habitat Conservation Program.

**City of Oceanside**, Oceanside, CA Planning Department Intern, Feb. 1996- Aug. 1996

- Assisted at planning counter with permit issuance; zoning and general planning questions from the public.
- Completed an Initial Study for a proposed sculpture garden.
- Learned basics of planning including General Plans, Zoning Ordinances, CEQA, EIR's Negative Declarations and Mitigation.
- Use of GIS generated maps to research possible acquisition sites for the City of Oceanside's Focused Planning Area of the Multiple Habitat Conservation Program.



APPLICATION FORM FOR THE  
***TransNet***  
INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE  
January 2015

Name:	Stewart A. Halpern	Phone	619-261-4417
	_____	Number:	_____
Address	2531 Via Viesta	E-mail	stewartahalpern@yahoo.com
	_____	address:	_____
	La Jolla, CA 92037		
	_____		
	_____		

*(Please make responses as concise as possible – applications will not be judged on length of response. In addition, **please include your résumé and three references** with your application submittal to the attention of Ariana zur Nieden at [ariana.zurnieden@sandag.org](mailto:ariana.zurnieden@sandag.org) or via fax (619) 699-1905).*

1. Why are you interested in serving on the Independent Taxpayer Oversight Committee (ITOC)? **Having had a successful business career as a financial executive, and now being semi-retired (working approx. 2 days per week as a consultant), I want to devote time to public service where I can use my skills and experiences to help San Diego and its citizens. From my service on the ITOC over the past year, it has been gratifying to feel that my background in municipal finance, budgets, audits and financial analysis have been helpful to the ITOC in fulfilling its mission.**

2. What professional skills and abilities would you bring to the committee, and how would they benefit ITOC? **In addition to my background in municipal finance, have extensive experience and skill in executive-level financial decision-making, managing external auditors, budgeting and budget/financial analysis. My service on the ITOC over the past year has also provided me enhanced knowledge of the issues that come before the ITOC. Lastly, I continue to have the time and interest in being a prepared and engaged member of the Committee.**

3. The current ITOC vacancies are in the following four categories. Describe the nature of your professional experience as related to the category(ies) you are applying for, including the number of years of experience you have in that area.

A professional in the field of municipal/public finance and/or budgeting with a minimum of ten years in a relevant and senior decision making position in the public or private sector. (Term expires May 2019)

**Public Finance Dept, The First Boston Corporation (now part of Credit Suisse) – 2 years focused on financing of tax-exempt entities; author of a newsletter on tax-exempt credit markets; preparation of Congressional testimony relating to the Northeast Rail Service Act of 1981**

**Chief Financial Officer of 3 different private sector companies (including one public company here in San Diego) over nearly 10 years – senior financial decision-making executive, with responsibilities including budgeting, managing external auditors, forecasting/planning/analysis, point-person for Audit Committee of the Corporate Board of Directors**

**Equity research analyst for 3 major Wall Street firms across 9 years – including extensive experience in financial statement analysis and financial modeling**

A licensed architect, civil engineer or traffic engineer with demonstrated experience of ten years or more in the fields of transportation and/or urban design in government or the private sector. (Term expires May 2019)

A licensed engineer with appropriate credentials in the field of transportation project design or construction and a minimum of ten years experience in a relevant and senior decision making position in the government or private sector. (Term expires May 2019)

*A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management (Term expires May 2019).*

What do you hope to accomplish by your participation in ITOC? **Transportation is a critical issue for every county and metropolitan area, and SANDAG's TransNet initiatives are vital to the continued growth and livability of San Diego. It is also true that all such initiatives depend on the on-going support of the public and their confidence in the integrity and efficiency of how funds are being spent in executing the plan. My primary goal in participating for another term on the ITOC is to continue to utilize the full range of my skills/experience, in addition to my time and commitment, to enhance ITOC's efforts to provide the public such confidence, which I believe is the backbone of the support SANDAG needs to continue its important work. A second goal is to use my experience leading complex organizations and projects to assist ITOC in fulfilling its mission of making constructive recommendations relating to the performance of the TransNet program.**

4. In what part(s) of the region do you live and work? **I live and work in La Jolla**

## STEWART A. HALPERN

2351 Via Viesta La Jolla, CA 92037

Cell: 619.261.4417

Email: [stewartahalpern@yahoo.com](mailto:stewartahalpern@yahoo.com)

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### Currently

SANDAG *TransNet* Independent Taxpayer Oversight Committee (San Diego, CA) – Member, 2013-present

\*Selected by the County Supervisors and Mayors of San Diego County cities for this 7-member committee mandated to provide an increased level of accountability for expenditures made under the \$14 billion *TransNet Extension* program

San Diego Coastkeeper (San Diego, CA) – Member of the Board of Directors and Finance Committee, 2013-present

\*Provide governance and financial oversight of this 501(c)(3) focused on San Diego clean water advocacy

Free Flight Exotic Bird Sanctuary (Del Mar, CA) – Member and Treasurer of the Board of Directors, 2012-present

\*Provide governance and financial oversight of this 501(c)(3) focused on sheltering homeless parrots

America’s Finest Charter School (San Diego, CA) – Member of the Board of Directors, 2013-present

\*Provide governance oversight of this Charter School within the San Diego Unified School District

Crunch Data (Los Angeles, CA) – Senior Advisor, 2012-present

\*Provide strategic, financial and operational advice to this start-up “big data” company

Roovy, Inc. (San Diego, CA) – Member of the Board of Directors and Senior Advisor, 2011-present

\*Provide strategic, financial and operational advice to this start-up mobile app technology company

Psyko Audio Labs (Calgary, Alberta) – Financial Advisor, 2011-present

\*Provide strategic, financial and operational advice to this audio headset and technology company

MBAAsd (San Diego, CA) – Co-Coordinator, 2013-present

\*Lead the consortium of the San Diego alumni associations of the leading graduate business schools (Berkeley-Haas, Chicago, Columbia, Harvard, London School of Economics, MIT-Sloan, Northwestern, NYU, Oxford, Wharton, Yale)

Yale School of Management Alumni of San Diego (San Diego, CA) – Regional Chapter Leader, 2012-present

\*Lead efforts to continue engagement of local alumni with the School; represent local alumni interests to the School

### Previous Professional Experience

Mad Catz, Inc. (San Diego, CA) – Chief Financial Officer, 2007-2010

\*Strategic partner to the CEO in leading revitalization of company to approx. double sales, EBITDA, profits and employees of public (ASE/TSX: MCZ) developer, manufacturer, marketer of consumer electronics

\*Responsible for all functions of the senior financial executive of a publicly-traded company, including: accurate/timely internal/SEC financial reporting; GAAP, Sarbanes-Oxley and global tax compliance; treasury, cash and working capital management; FP&A; external relationships with financial institutions, investment community, auditors and Audit Committee of the company Board of Directors

\*During 2008 global economic crisis, formulated and oversaw execution of business plan to cut costs and grow revenue and profit without reducing headcount

\*Restructured global financial team and oversaw the global IT Department

Rockstar Games (New York, NY) – Head of Finance, 2005-2007

\*Chief Financial Officer of this leading (>\$500mm sales, over 700 people) videogame publisher

\*Responsibilities included: financial/strategic advice for CEO and President; oversight of financial, business/legal affairs, HR functions, annual budget process and Sarbanes-Oxley compliance; upgrade of senior management financial/business information; analysis/negotiation of acquisitions, publishing, licensing transactions; principal liaison w/publicly-traded parent company on financial and related affairs

## Stewart A. Halpern – page 2

### RBC Capital Markets (New York, NY) – Managing Director, Equity Research, 2002-2005

- \*Provided sell-side equity research coverage focused on digital media and traditional entertainment stocks
- \*Consistently among the top 5 sellside analysts (per Starmine) in earnings estimate accuracy

### Lukeswood Management (New York, NY) – Co-Portfolio Manager, 2001-2002

- \*One of three partners in start-up hedge fund sponsored by C.E. Unterberg, Towbin
- \*Outperformed the S&P500 by over 11 points (+4.3% vs -7.2%) from inception thru 5/31/02
- \*Disbanded when post-9/11 environment restricted ability to increase asset base

### Banc of America Securities (New York, NY) – Managing Director, Equity Research, 1999-2000

- \* Provided sell-side equity research coverage focused on digital media and entertainment stocks
- \*Voted Institutional Investor All-American honorable mention, 1999 and 2000

### ING Barings Furman Selz LLC (New York, NY) – Principal, Media Equity Research, 1996-1999

- \* Provided sell-side equity research coverage focused on digital media and entertainment stocks
- \*Voted Institutional Investor All-American honorable mention, 1997 and 1998

### Rush Communications (New York, NY) – Chief Financial Officer, 1993-1996

- \*Responsible for all financial functions and strategic planning for the business interests of Russell Simmons (Def Jam Music, SLBG Television, Def Pictures films, Phat Fashions apparel, Def Jam Interactive)
- \*Managed growth as sales/personnel nearly quadrupled; instituted accounting systems, operating plans for all businesses
- \*Negotiated/executed strategic and financing transactions for all business units, most notably the sale of a 50% equity interest in Def Jam Music Group to Polygram

### The Ministry of Privatization (Prague, Czech Republic) – Advisor to the Ministry, 1991-1992

- \*Advised the Czech government on the privatization of state-owned assets
- \*Structured and negotiated the sale of Czech companies to major multi-nationals

### Credit Suisse First Boston (New York, NY), 1978-1980, 1982-1990

- \*Vice President, Media Banking Group, 1986-1990
- \*Associate, Corporate Finance Department, 1982-1986
- \*Chief of Staff to Head of Corporate Finance, 1984-1985: managed planning/budgeting and other administrative functions for department of over 500 professionals
- \*Analyst, Municipal Securities Department, 1978-1980

### The Boston Consulting Group (Boston, MA) – Summer Associate, 1981

- \*Analyzed the financial services industry for a Fortune 50 company

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## Education

### Yale School of Management (New Haven, CT) – Masters of Public and Private Management, May 1982

- \*Concentration in Finance; Teaching Assistant for Finance II and undergraduate organizational behavior classes

### Yale College (New Haven, CT) – Bachelor of Science in Administrative Sciences, May 1978

- \*Graduated *cum laude* with Departmental honors
- \*Captain and MVP, Yale Varsity Volleyball team

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## Other

- \*Qualified financial expert per Sarbanes-Oxley (SOX) Section 407
- \*Past member of the Board of Directors, Yale Club of San Diego
- \*Past President of the Board of Managers, Glass Farmhouse Condominium (New York, NY)
- \*Past President of the Yale School of Management Alumni Association
- \*Associate Fellow, Timothy Dwight College (Yale University)
- \*Ten-time participant/finisher of the New York City Marathon

**APPLICATION FORM FOR THE**  
***TransNet***  
**INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE**  
**January 2015**

Name:	Kai Ramer	Phone	619	540-7162
	_____	Number:	_____	
Address	9023 Farrington Court	E-mail	Kramer@rickengineering.com	
	_____	address:	_____	
	Santee, CA 92071			
	_____			

*(Please make responses as concise as possible – applications will not be judged on length of response. In addition, **please include your résumé and three references** with your application submittal to the attention of Ariana zur Nieden at [ariana.zurnieden@sandag.org](mailto:ariana.zurnieden@sandag.org) or via fax (619) 699-1905).*

1. Why are you interested in serving on the Independent Taxpayer Oversight Committee (ITOC)?

I have been involved in the transportation community in San Diego my entire career, spanning 30 years. I am interested in participation to continue the progress the region has made, and believe my experience professionally in this community can provide the expertise beneficial to the ITOC and its goals. I am currently serving on the ITOC and believe I can provide value in serving a second term by bringing experience and continuity to the process.

2. What professional skills and abilities would you bring to the committee, and how would they benefit ITOC?

I bring a 30 year career of experience in planning, design, and construction of transportation projects in the region, large and small. I have managed successful project delivery of significant regional transportation projects.

I have a good understanding of regional transportation history, challenges, and plans. I am a San Diego native and have spent my entire professional career in the region.

I have significant experience and involvement in the community. I am a past president of the San Diego Highway Development Association; I served 8 years on the I.C.O.C. of the Santee School District for their Prop R bond oversight; I am a member of the San Diego Taxpayer's Association; and I have a strong history of advocacy for regional transportation systems, both in the public and private sectors.

3. The current ITOC vacancies are in the following four categories. Describe the nature of your professional experience as related to the category(ies) you are applying for, including the number of years of experience you have in that area.

A professional in the field of municipal/public finance and/or budgeting with a minimum of ten years in a relevant and senior decision making position in the public or private sector. (Term expires May 2019)

A licensed architect, civil engineer or traffic engineer with demonstrated experience of ten years or more in the fields of transportation and/or urban design in government or the private sector. (Term expires May 2019)

A licensed engineer with appropriate credentials in the field of transportation project design or construction and a minimum of ten years experience in a relevant and senior decision making position in the government or private sector. (Term expires May 2019)

I have designed and managed the development of plans for construction of transportation projects in the San Diego Region for 30 years. I have been in a senior decision-making position on both government and private sector transportation projects for over 25 years.

I am licensed by the State of California as both a Civil Engineer (since 1989) and a Traffic Engineer (since 1998).

A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management (Term expires May 2019).

4. What do you hope to accomplish by your participation in ITOC?

I would utilize my experience as a transportation design professional to help the ITOC review, guide, understand, and communicate the progress, issues, priorities and budgets to the public. As a committee member, I can offer my background as a resource, complementing and balancing other committee member's respective areas of expertise and backgrounds.

5. In what part(s) of the region do you live and work?

My home address is: Kai Ramer  
9023 Farrington Court  
Santee, CA 92071

My work address is: Rick Engineering Company  
5620 Friars Road  
San Diego, CA 92110





**PROJECT ASSIGNMENT**

C.V. for ITOC Application

**EDUCATION**

B.S. in Civil Engineering  
1985, California State University  
at Chico

**YEARS OF EXPERIENCE**

30 (28 with firm)

**REGISTRATION**

Registered Civil Engineer  
California, # 44146

Registered Traffic Engineer  
California, # 1940

**PROFESSIONAL AFFILIATIONS**

American Public Works  
Association (APWA)

American Society of Civil  
Engineers (ASCE)

Past President - San Diego  
Highway Development  
Association

American Council of Engineering  
Companies (ACEC)

Institute of Transportation  
Engineers (ITE)

Transportation Research Board  
(TRB)

Women's Transportation Seminar  
(WTS)

Kai E. Ramer is a Principal and Vice President of Rick Engineering Company. He supervises and manages a design division of subdivision engineers, transportation engineers, traffic engineers, civil engineers, designers and drafters. Work by his Division consists of preliminary and final design of land development projects, streets, highways, expressways and freeways, pipelines, traffic control systems, traffic planning and flood control facilities. He has significant experience on various successful major public and private infrastructure related projects and studies.

In addition to his receiving his degree, Mr. Ramer has completed additional education classes including graduate work in transportation engineering; seminars and courses on contracts and specs for public works projects for local agencies and Caltrans; Federal Highways and Caltrans seminars; training in value engineering (VE) and participation in VE studies.

A few of Mr. Ramer's representative projects include:

**HIGHWAY, FREEWAY, AND INTERCHANGE PROJECTS:**

- State Route 125 Sweetwater - Spring Valley
- State Route 125 South Toll Road - Otay Mesa
- I-805 at Olympic Parkway - Chula Vista
- I-805 at Palomar Street - Chula Vista
- I-805 at Telegraph Canyon Road - Chula Vista
- State Route 86/111 Realignments - Imperial County
- I-8 at Los Coches Road - San Diego County
- State Route 78 at Jefferson - Oceanside
- I-15 at Scripps Poway Parkway - San Diego
- State Route 94 Highway Widening - San Diego County
- State Route 54 Highway Widening - San Diego County
- State Route 56 at Rancho Peñasquitos Boulevard - San Diego
- State Route 75/Naval Amphibious Base - Coronado
- State Route 163 at Genesee Avenue - San Diego
- State Route 163 at Clairemont Mesa Boulevard - San Diego
- I-15 at Aero Drive - San Diego
- Highway 101 at Main Street - San Luis Obispo
- I-15 at Mercy Road - San Diego
- I-15 at Ninth Avenue - Escondido
- I-805 at Mira Mesa Boulevard/Sorrento Valley Road - San Diego



**VOLUNTEER ACTIVITIES**

East County YMCA Board of Management (2003 to Present)

Santee School District  
Independent Citizen Oversight Committee (ICOC) for bond measure PROP R (2006 to 2014)

SANDAG Transnet ITOC (2012 to Present)  
Current Chairperson

**MAJOR ROADWAY PROJECTS:**

- Center City Parkway Intersections - Escondido
- Genesee Avenue Widening - San Diego
- La Jolla Village Drive Widening - San Diego
- Palm Avenue at I-805 - San Diego
- Torrey Pines Road Widening - San Diego
- Scripps Poway Parkway at I-15 - San Diego
- Jamacha Road Widening - San Diego County
- Olympic Parkway / Orange Avenue - Chula Vista
- Telegraph Canyon Road - Chula Vista
- Melrose Drive - Carlsbad
- Black Mountain Road / Park Village - San Diego
- El Camino Real - San Diego
- Vandegrift Boulevard - Oceanside
- West Mission Bay Drive - San Diego
- H Street Extension - Port of San Diego

**TRAFFIC ENGINEERING/PLANNING PROJECTS:**

- Design of traffic signals throughout the San Diego region
- Various traffic forecasts / generation studies
- Various traffic impact studies
- Parking lot designs
- Parking studies
- Various traffic control plans
- Traffic simulation / presentations
- Bikeway studies and design
- Complete Streets/Active Transportation

**UTILITY AND DRAINAGE PROJECTS:**

- Mission Beach Drainage Improvements - San Diego
- Palm / Dennery Road Water Lines - San Diego
- Penasquitos Trunk Sewer Oversight - San Diego
- Rancho San Diego Utility Relocation - San Diego County
- Campo Creek Sewer Replacement - San Diego County
- Pacific Beach Pipeline Replacement - San Diego

**DEVELOPMENT PROJECTS (ENTITLEMENTS AND DESIGN):**

- Sabre Springs Community - City of San Diego
- Morro Hills Community - City of Oceanside
- Palm Promenade Commercial Center - City of San Diego
- Sharp Hospital - City of San Diego
- Skyline Wesleyan Church - County of San Diego
- Loews Coronado Hotel - City of Coronado
- Olympic Training Center - City of Chula Vista
- Scripps Gateway Commercial Center - City of San Diego
- Estancia Hotel - City of San Diego
- Pala Casino, SR-76 Widening - Caltrans, County of San Diego



**APPLICATION FORM FOR THE**  
  
**INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE**  
**January 2015**

Name: <u>Jonathan C. Tibbitts</u>	Phone Number: <u>619 284 0551 (home)</u> <u>619 944 4137 (cell)</u>
Address: <u>3618 Fenelon St.</u> <u>San Diego Ca 92106</u>	E-mail address: <u>jonathantibbitts@gmail.com</u>

*(Please make responses as concise as possible – applications will not be judged on length of response. In addition, **please include your résumé and three references** with your application submittal to the attention of Ariana zur Nieden at [ariana.zurnieden@sandag.org](mailto:ariana.zurnieden@sandag.org) or via fax (619) 699-1905).*

1. Why are you interested in serving on the Independent Taxpayer Oversight Committee (ITOC)?

As a retired civil engineer and four year “veteran” of the ITOC, the San Diego County transportation network remains of great interest to me. I support the *TransNet* freeway widening/transit expansion projects that are required to meet the SANDAG population growth projections, and I would like to remain active in community service by continuing to participate in the oversight of these projects.

2. What professional skills and abilities would you bring to the committee, and how would they benefit ITOC?

My professional skills and abilities include the following:

- a. Experience in construction and general civil engineering, with a business background learned from investing in San Diego residential rental income properties.
- b. The ability to work well with others and learn quickly.
- c. A conscientious nature, with a good attendance record on volunteer efforts.
- d. An understanding of the San Diego political process from serving fourteen years with the Kensington Talmadge Planning Group (seven years as Chair).

3. The current ITOC vacancies are in the following four categories. Describe the nature of your professional experience as related to the category(ies) you are applying for, including the number of years of experience you have in that area.

A professional in the field of municipal/public finance and/or budgeting with a minimum of ten years in a relevant and senior decision making position in the public or private sector. (Term expires May 2019)

A licensed architect, civil engineer or traffic engineer with demonstrated experience of ten years or more in the fields of transportation and/or urban design in government or the private sector. (Term expires May 2019)

I am applying for the second category as a licensed civil engineer (California C20463) with demonstrated experience of ten years or more in the field of urban design in the government and the private sector.

A licensed engineer with appropriate credentials in the field of transportation project design or construction and a minimum of ten years experience in a relevant and senior decision making position in the government or private sector. (Term expires May 2019)

A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management (Term expires May 2019).

4. What do you hope to accomplish by your participation in ITOC?

My professional experience includes the following:

- a. Twenty years service with the U.S. Navy Civil Engineer Corps, retiring as a Commander in 1978. One year was spent in Vietnam, working with the Marine Corps as Base Development Officer.
- b. Six years service on the San Diego Board of Education Proposition MM Independent Citizens Oversight Committee (ICOC), serving with Jesus Garcia.
- c. Twenty two years of construction management experience on San Diego projects, with six years in charge of the expansion program at the Point Loma Wastewater Treatment Plant. I was a member of the Sverdrup/Kaiser consulting team for the San Diego Clean Water Program.
- d. Four years experience on the existing ITOC, including one year as Chair.

5. In what part(s) of the region do you live and work?

I hope to assist the success of the current TransNet program on behalf of the taxpayers, while at the same time gaining knowledge about transportation network plans for the future.

I live in Point Loma. I am retired from active civil engineering work.

**Jonathan Cilley Tibbitts, Jr.**  
**Resume**  
**February 1, 2015**

**I. PERSONAL:**

- 1. Born (8/11/1935) and raised in Northern California.**
- 2. Married in 1961, two sons Jonathan Christopher Tibbitts (now 50) and Gregory James Tibbitts (now 47). Six grandchildren – 16, 16, 16 (triplets), 13, 11 and 9.**
- 3. Currently reside at 3618 Fenelon Street, San Diego CA 92106 (Pt Loma.)**

**II. PROFESSIONAL/WORK EXPERIENCE:**

- 1. College degrees – Whitman BA Math/Physics & Caltech BS Civil Engineering (3/2 Plan) – 1958; Stanford MS Civil Engineering – 1971.**
- 2. Licensed Civil Engineer, State of California.**
- 3. Twenty years Naval Service, retired in 1978 with rank of Commander, Civil Engineer Corps, United States Navy.**
- 4. Worked in San Diego as a Construction Manager 1978-2000. Retired in 2000.**

**III.VOLUNTEER EXPERIENCE:**

- 1. Goodwill Industries of San Diego County – 1997 to present. Chair of the Board of Directors since 2011.**
- 2. Veterans Village of San Diego – 2003 to present. Member, Board of Directors. Our mission is to treat and rehabilitate homeless veterans.**
- 3. Currently serve as a Member of the TransNet Independent Taxpayer Oversight Committee (ITOC), which serves as a watch-dog over the expenditure of TransNet taxpayer dollars on San Diego County freeways, transit systems, street improvements, etc.**

**IV. HOBBIES:**

- 1. Travel, bridge, golf, Padres, dining out, etc.**