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MEETING NOTICE AND AGENDA

SELECTION COMMITTEE FOR THE *TransNet* INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

The Selection Committee may take action on any item appearing on this agenda.

Friday, October 24, 2014

8:15 a.m. (immediately before the Board of Directors meeting)

SANDAG, Conference Room 8A
 401 B Street, Suite 800
 San Diego, CA 92101-4231

Staff Contact: José A. Nuncio
 (619) 699-1908
 jose.nuncio@sandag.org

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Welcome to SANDAG. Members of the public may speak to the Selection Committee for the *TransNet* Independent Taxpayer Oversight Committee (Selection Committee) members on any item at the time the Selection Committee is considering the item. Also, members of the public are invited to address the Selection Committee on any issue under the agenda item entitled Public Comments/Communications/Member Comments. Speakers are limited to three minutes. The Selection Committee may take action on any item appearing on the agenda.

This agenda and related staff reports can be accessed at sandag.org under Meetings on the SANDAG website. Public comments regarding the agenda can be forwarded to SANDAG via the email comment form also available on the website. Email comments should be received no later than noon, two working days prior to the Selection Committee meeting. **Any handouts, presentations, or other materials from the public intended for distribution at the Selection Committee meeting should be received by the Clerk of the Committee no later than 12 noon, two working days prior to the meeting.**

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SELECTION COMMITTEE FOR THE *TransNet* INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

Friday, October 24, 2014

ITEM NO.		RECOMMENDATION
1.	SELECTION OF A CHAIR The Selection Committee should select a chairperson for purposes of conducting the meeting.	APPROVE
+2.	SELECTION OF MEMBER FOR THE <i>TransNet</i> INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE The membership of the Independent Taxpayer Oversight Committee (ITOC) consists of seven voting members, each of whom represents a specified area of expertise and serves a four-year term. SANDAG staff will summarize the roles of the Technical Screening and Selection Committees in the selection process for the ITOC members. Pursuant to the <i>TransNet</i> Extension Ordinance, the Selection Committee is asked to consider the candidates recommended by the Technical Screening Committee and approve the selection of one ITOC member to fill the mid-term vacancy in the biology/environmental science position. The successful candidate would complete the remaining term for the position through May 2015.	APPROVE
3.	PUBLIC COMMENTS/COMMUNICATIONS/MEMBER COMMENTS Members of the public will have the opportunity to address the Selection Committee on any issue within the jurisdiction of the Committee. Public speakers are limited to three minutes or less per person. Committee members also may provide information and announcements under this agenda item.	INFORMATION
4.	ADJOURNMENT + next to an item indicates an attachment	

SELECTION COMMITTEE FOR THE *TransNet* INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

October 24, 2014

AGENDA ITEM NO.: **2**

Action Requested: APPROVE

SELECTION OF MEMBER FOR THE *TransNet*
INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

File Number 1500100

Introduction

In accordance with the *TransNet* Extension Ordinance, an Independent Taxpayer Oversight Committee (ITOC) was established to provide an enhanced level of accountability for expenditures made under the Expenditure Plan. The membership of the ITOC consists of seven voting members, each of whom represents a specified area of expertise and serves a four-year term (Attachment 1). Due to the recent resignation of one ITOC member, the position for a professional with credentials in the field of biology or environmental science is currently vacant (term expires May 2015).

The ITOC selection process consists of two steps:

1. Review by a Technical Screening Committee, which is responsible for reviewing applications received from interested individuals and recommending two candidates for the open position; and
2. Approval by a Selection Committee that is responsible for selecting the ITOC member from the list of qualified candidates recommended by the Technical Screening Committee.

Requested Action

Pursuant to the *TransNet* Extension Ordinance, the Selection Committee is asked to consider the candidates and approve the selection of one ITOC member for the following position:

A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management

Discussion

Attachment 2 is an excerpt from the *TransNet* Extension Ordinance and Expenditure Plan, which includes the description of the roles and responsibilities of the ITOC, as well as the roles of the Technical Screening and Selection Committees in the selection process for the ITOC members.

Technical Screening Committee Recommendation

Consistent with the Extension Ordinance, the Technical Screening Committee reviewed all candidate applications received by the September 26, 2014, submittal deadline. The Technical Screening Committee met via telephone conference call on October 13, 2014, to discuss the applications. Four applications were received for the open position on the ITOC as follows:

- Ruble Mitchel Beauchamp
- Dustin Fuller
- Robin Rierdan
- William Tippetts

The Committee's recommendations for the position along with the applications for the recommended candidates are included as Attachment 3. In its review, the Screening Committee considered factors such as the applicant's quality of the responses to the questions in the application, the depth of experience of each applicant in the specified category, the level of demonstrated understanding of the role of ITOC, and the type of skills that the applicant would bring to ITOC.

The Technical Screening Committee recommends the following candidates:

- William Tippetts – Technical Screening Committee members provided comments on Mr. Tippet's extensive experience on large-scale mitigation projects balanced with coordination with the resource agencies and familiarity with the transportation and environmental projects and programs funded by *TransNet*.
- Dustin Fuller – Technical Screening Committee members commented on Mr. Fuller's environmental planning experience and background in environmental document preparation and permit processing at the regional agency level.

The recommended candidates have been notified of the October 24, 2014, Selection Committee meeting and may be present at the meeting.

Next Steps

Following the Selection Committee's approval of an ITOC member for the open position, all candidates would be notified of the final selection results. The successful candidate would attend his first ITOC meeting on November 12, 2014.

- Attachments:
1. Current ITOC Members
 2. Excerpts from *TransNet* Extension Ordinance and Expenditure Plan
 3. Memorandum dated October 15, 2014, from the Technical Screening Committee to the Selection Committee and Applications for the Recommended Candidates

Key Staff Contact: José A. Nuncio, (619) 699-1908, jose.nuncio@sandag.org

**Current Membership on the
TransNet Independent Taxpayer Oversight Committee (ITOC)**

Terms Expiring May 2015

- **Kai Ramer, ITOC Chair** (Term expires May 2015): Kai is serving in the ITOC position for a licensed engineer with appropriate credentials in the field of transportation project design or construction and a minimum of ten years of experience in a relevant and senior decision making position in the government or private sector. He is a principal for Rick Engineering Company and has over 25 years of experience in the field of transportation engineering. He has served on the Santee School District Independent Citizens' Oversight Committee and as past president of the San Diego Highway Development Association. He is currently a member of the San Diego County Taxpayers Association. Kai is a Santee resident working in Mission Valley.
- **Stewart Halpern** (Term expires May 2015): Stewart is serving in the ITOC position for a professional in the field of municipal/public finance and/or budgeting with a minimum of ten years in a relevant and senior decision-making position in the public or private sector. He has over 30 years of experience in various aspects of financial decision-making, managing external auditors, budgeting, and financial analysis. Stewart has served as a senior financial executive for major Wall Street firms with a focus on tax-exempt entity financing. He currently serves as a member of the Board of Directors of San Diego Coastkeeper. Stewart lives and works in the La Jolla area of San Diego.
- **Jonathan Tibbitts** (Term expires May 2015): Jonathan is serving in the ITOC position for a licensed architect or civil/traffic engineer with experience in transportation and/or urban design. He is a registered civil engineer (retired) with over 20 years of experience, including construction management and service as Commander with the U.S. Navy Civil Engineer Corps. Jonathan lives in the Kensington area of San Diego.
- **Vacant** (Term expires May 2015): A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management.

Terms Expiring May 2017

- **Brad Barnum, Vice Chair** (Term expires May 2017): Brad is serving in the ITOC position for a professional with experience in the management of large-scale construction projects. He has more than 13 years of experience in various aspects of the construction industry, including bidding practices, specifications content, project delivery methods, payment schedules, inspector methods, change order procedures, contracts, safety, and labor compliance. Brad has served as Vice President of Government Relations of the Associated General Contractors in San Diego for the past 12 years. He is a Torrey Hills resident working in Sorrento Valley.
- **Carolyn Lee** (Term expires May 2017): Carolyn is serving in the ITOC position for a professional with experience in real estate, land economics, and/or right-of-way acquisition. Carolyn draws upon her experience in supervising capital and support budgets with multiple funding sources in fulfilling her oversight role on the committee. She lives in the Tierrasanta area of San Diego.
- **Richard Vortmann** (Term expires May 2017): Richard is serving in the ITOC position for a chief executive officer or person in a similar senior-level decision-making position, of a major private sector employer with demonstrated experience in leading a large organization. He has over 30 years of experience in the fields of financial management and strategic planning, including over 22 years as President of National Steel and Shipbuilding Company (NASSCO) and six years as Vice President of General Dynamics Corporation. He has served as a member of numerous boards including the San Diego Regional Economic Development Corporation and Scripps Health, among others. Most recently, he also served as Interim President and Chief Executive Officer of the San Diego Regional Chamber of Commerce. Richard lives in the La Jolla area of San Diego.

[Excerpt from *TransNet Extension Ordinance and Expenditure Plan*]

**STATEMENT OF UNDERSTANDING REGARDING THE IMPLEMENTATION OF THE
INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE
FOR THE *TransNet* PROGRAM**

Purpose of the ITOC

The Independent Taxpayer Oversight Committee (ITOC) is intended to provide an increased level of accountability for expenditures made under the *TransNet Extension*, in addition to the independent annual fiscal and compliance audits required under the existing *TransNet* program. The ITOC should function in an independent, open and transparent manner to ensure that all voter mandates are carried out as required in the Ordinance and Expenditure Plan, and to develop positive, constructive recommendations for improvements and enhancements to the financial integrity and performance of the *TransNet* program.

Intent of the ITOC as a Functional Partner to SANDAG

The *TransNet* Ordinance contains a summary of the ITOC's role and responsibilities consistent with the above Purpose. In this document, additional and supplementary details with regard to the ITOC are delineated. These pertain to the process for selecting members of ITOC, terms and conditions governing membership, responsibilities, funding and administration, and conflict of interest provisions.

It is noteworthy that these details have been developed in a cooperative process between SANDAG and representatives of the San Diego County Taxpayers Association, and with the involvement of other transportation professionals within the region. This document is understood to provide the basis for describing how the ITOC will function once the Ordinance is approved.

In addition to the details outlined in this document the intent that provides the foundation for the desired partnership between ITOC and SANDAG, as viewed by the principal authors, is summarized as follows:

- Resource—it is the intent that the ITOC will serve as an independent resource to assist in SANDAG's implementation of *TransNet* projects and programs. The Committee's membership is designed to provide to SANDAG a group of professionals who, collectively, can offer SANDAG the benefit of their experience to advance the timely and efficient implementation of *TransNet* projects and programs. The ITOC will work in a public way to ensure all deliberations are conducted in an open manner. Regular reports from the ITOC to the SANDAG Board of Directors (or policy committees) are expected with regard to program and project delivery, and overall performance.
- Productive—it is the intent that the ITOC will rely upon data and processes available at SANDAG, studies initiated by the ITOC, and other relevant data generated by reputable sources. It is understood, however, that SANDAG will be continuously striving to improve the reliability of data and to update analytical and modeling processes to be consistent with the state-of-the-art, and that the ITOC will be kept abreast of any such efforts, and invited to participate in development of such updates in a review capacity.

- Cost-efficient—it is the intent that the ITOC will not add cost burden to SANDAG’s implementation of the TransNet program and projects. Rather, through a cooperative and productive working relationship between ITOC and the SANDAG implementation team, it is the objective that costs will be saved.
- Flexible—it is the intent that the ITOC will assist SANDAG to be opportunistic to take advantage of changing situations in the future with regard to technologies and transportation developments. Therefore, the provisions contained below are viewed through 2048 based upon a 2004 perspective and are not meant to be unduly restrictive on ITOC’s and SANDAG’s roles and responsibilities.

Membership and Selection Process

1. Membership: There shall be seven ITOC voting members with the characteristics described below. The intent is to have one member representing each of the specified areas of expertise. If, however, after a good faith effort, qualified individuals have not been identified for one or more of the areas of expertise, then no more than two members from one or more of the remaining areas of expertise may be selected. For each of the areas of expertise listed below, an individual representing one of the region’s colleges or universities with a comparable level of academic experience also would be eligible for consideration.
 - A professional in the field of municipal/public finance and/or budgeting with a minimum of ten years in a relevant and senior decision making position in the public or private sector.
 - A licensed architect, civil engineer or traffic engineer with demonstrated experience of ten years or more in the fields of transportation and/or urban design in government or the private sector.
 - A professional with demonstrated experience of ten years or more in real estate, land economics, and/or right-of-way acquisition.
 - A professional with demonstrated experience of ten years or more in the management of large-scale construction projects.
 - A licensed engineer with appropriate credentials in the field of transportation project design or construction and a minimum of ten years experience in a relevant and senior decision making position in the government or private sector.
 - The chief executive officer or person in a similar senior-level decision making position, of a major private sector employer with demonstrated experience in leading a large organization.
 - A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management.
 - Ex-Officio Members: SANDAG Executive Director and the San Diego County Auditor

The criteria established for the voting members of the ITOC are intended to provide the skills and experience needed for the ITOC to carry out its responsibilities and to play a valuable and constructive role in the ongoing improvement and enhancement of the *TransNet* program.

Applications will be requested from individuals interested in serving on the ITOC through an open, publicly noticed solicitation process.

2. **Technical Screening Committee:** A technical screening committee will be established to review applications received from interested individuals. This committee will consist of three members selected by the SANDAG Executive Director from high-level professional staff of local, regional, state, or federal transportation agencies outside of the San Diego region, or from one of the region's colleges or universities in a transportation-related field, or a combination thereof. The committee will develop a list of candidates determined to be qualified to serve on the ITOC based on the criteria established for the open position(s) on the ITOC. The technical screening committee will recommend two candidates for each open position from the list of qualified candidates for consideration by the Selection Committee. The recommendations shall be made within 30 days of the noticed closing date for applications.
3. **Selection Committee:** A selection committee shall be established to select the ITOC members from the list of qualified candidates recommended by the technical screening committee. The selection committee shall consist of the following:
 - Two members of the County of San Diego Board of Supervisors
 - The Mayor of the City of San Diego
 - A mayor from the Cities of Chula Vista, Coronado, Imperial Beach, or National City selected by the mayors of those cities.
 - A mayor from the Cities of El Cajon, La Mesa, Lemon Grove, or Santee selected by the mayors of those cities.
 - A mayor from the Cities of Carlsbad, Del Mar, Encinitas, Oceanside, or Solana Beach selected by the mayors of those cities.
 - A mayor from the Cities of Escondido, Poway, San Marcos, or Vista selected by the mayors of those cities.

The selection of ITOC members shall be made within 30 days of the receipt of recommendations from the technical screening committee. All meetings of the selection committee shall be publicly noticed and conducted in full compliance with the requirements of the Brown Act. Should the selection committee be unable to reach agreement on a candidate from the qualified candidates recommended by the technical screening committee, the selection committee shall request the technical screening committee to recommend two additional qualified candidates for consideration.

Terms and Conditions for ITOC members

- ITOC members shall serve a term of four years, except that initial appointments may be staggered with terms of two to four years.
- ITOC members shall serve without compensation except for direct expenses related to the work of the ITOC.
- In no case shall any member serve more than eight years on the ITOC.

- If and when vacancies in the membership of the ITOC occur, the same selection process as outlined above shall be followed to select a replacement to fill the remainder of the term. At the completion of a term, eligible incumbent members will need to apply for reappointment for another term.
- Term limits for ITOC members should be staggered to prevent significant turnover at any one time. The initial appointment process should be based on this staggered term limit concept.

ITOC Responsibilities

The ITOC shall have the following responsibilities:

1. Conduct an annual fiscal and compliance audit of all TransNet-funded activities using the services of an independent fiscal auditor to assure compliance with the voter-approved Ordinance and Expenditure Plan. This annual audit will cover all recipients of TransNet funds during the fiscal year and will evaluate compliance with the maintenance of effort requirement and any other applicable requirements. The audits will identify expenditures made for each project in the prior fiscal year and will include the accumulated expenses and revenues for ongoing, multi-year projects.
2. Prepare an annual report to the SANDAG Board of Directors presenting the results of the annual audit process. The report should include an assessment of the consistency of the expenditures of *TransNet* funds with the Ordinance and Expenditure Plan and any recommendations for improving the financial operation and integrity of the program for consideration by the SANDAG Board of Directors. This consistency evaluation will include a review of expenditures by project type for each local jurisdiction. The ITOC shall share the initial findings of the independent fiscal audits and its recommendations with the SANDAG Transportation Committee 60 days prior to their release to resolve inconsistencies and technical issues related to the ITOC's draft report and recommendations. Once this review has taken place, the ITOC shall make any final amendments it deems appropriate to its report and recommendations, and adopt its report for submission directly to the SANDAG Board of Directors and the public. The ITOC shall strive to be as objective and accurate as possible in whatever final report it adopts. Upon completion by the ITOC, the report shall be presented to the SANDAG Board of Directors at its next regular meeting and shall be made available to the public.
3. Conduct triennial performance audits of SANDAG and other agencies involved in the implementation of TransNet-funded projects and programs to review project delivery, cost control, schedule adherence and related activities. The review should include consideration of changes to contracting, construction, permitting and related processes that could improve the efficiency and effectiveness of the expenditure of TransNet revenues. These performance audits shall be conducted using the services of an independent performance auditor and should include a review of the ITOC's performance. A draft of the ITOC's report and recommendations regarding the performance audits shall be made available to the SANDAG Transportation Committee at least 60 days before its final adoption by the ITOC to resolve inconsistencies and technical issues related to the ITOC's draft report and recommendations. Once this review has taken place, the ITOC shall make any final amendments it deems appropriate to its report and related recommendations, and adopt its report for presentation directly to the SANDAG Board of Directors and the public. The ITOC shall strive to be as

objective and constructive as possible in the text and presentation of the performance audits. Upon completion by the ITOC, the report shall be presented to the SANDAG Board of Directors at its next regular meeting and shall be made available to the public.

4. Provide recommendations to the SANDAG Board of Directors regarding any proposed amendments to the Ordinance and Expenditure Plan.
5. Provide recommendations as part of the 10-year review process. This process provides an opportunity to undertake a comprehensive review of the TransNet program every 10 years and to make recommendations for improving the program over the subsequent 10 years. This review process should take into consideration the results of the TransNet-funded improvements as compared to the performance standards established through the Regional Transportation Plan and the Regional Comprehensive Plan.
6. Participate in the ongoing refinement of SANDAG's transportation system performance measurement process and the project evaluation criteria used in development of the Regional Transportation Plan (RTP) and in prioritizing projects for funding in the Regional Transportation Improvement Program. The focus of this effort will be on TransNet-funded projects. Based on the periodic updates to the RTP, as required by state and federal law, the oversight committee shall develop a report to the SANDAG Transportation Committee, the SANDAG Board of Directors and the public providing recommendations for possible improvements and modifications to the TransNet program.
7. On an annual basis, review ongoing SANDAG system performance evaluations, including SANDAG's "State of the Commute" report, and provide an independent analysis of information included in that report. This evaluation process is expected to include such factors as level of service measurements by roadway segment and by time of day, throughput in major travel corridors, and travel time comparisons by mode between major trip origins and destinations. Such information will be used as a tool in the RTP development process.
8. Review and comment on the programming of *TransNet* revenues in the Regional Transportation Improvement Program (RTIP). This provides an opportunity for the ITOC to raise concerns regarding the eligibility of projects proposed for funding before any expenditures are made. In addition to a general eligibility review, this effort should focus on significant cost increases and/or scope changes on the major corridor projects identified in the Ordinance and Expenditure Plan.
9. Review proposed debt financings to ensure that the benefits of the proposed financing for accelerating project delivery, avoiding future cost escalation, and related factors exceed issuance and interest costs.
10. Review the major Congestion Relief projects identified in the Ordinance for performance in terms of cost control and schedule adherence on a quarterly basis.

In carrying out its responsibilities, the ITOC shall conduct its reviews in such a manner that does not cause unnecessary project delays, while providing sufficient time to ensure that adequate analysis can be completed to allow the ITOC to make objective recommendations and to provide the public with information about the implementation of the *TransNet* program.

ITOC Funding and Administration

1. All costs incurred in administering the activities of the ITOC, including related fiscal and performance audit costs, shall be paid annually from the proceeds of the *TransNet* sales tax. The funds made available to the ITOC shall not exceed \$250,000 annually, as adjusted for inflation annually for the duration of the program. Any funds not utilized in one fiscal year shall remain available for expenditure in subsequent years as part of the annual budget process.
2. The expenditures of the ITOC shall be audited annually as part of the same fiscal audit process used for all other *TransNet*-funded activities.
3. The process for selecting the initial ITOC members shall be started no later than April 1 of the year following the passage of the Ordinance by the voters. Because the funding for this activity would not be available until Fiscal Year 2008-09, the ITOC activities during the initial transition period will be phased in to the extent possible within the budget constraints of the one percent administrative cap under the current *TransNet* Ordinance. Given the forty-year duration of the *TransNet* tax extension, the ITOC shall continue as long as funds from the current authorization remain available.
4. An annual ITOC operating budget shall be prepared and submitted to the SANDAG Board of Directors for its approval 90 days prior to the beginning of each fiscal year.
5. All ITOC meetings shall be public meetings conducted in full compliance with the Brown Act. The ITOC will meet on a regular basis, at least quarterly, to carry out its roles and responsibilities.
6. SANDAG Directors and staff will fully cooperate with and provide necessary support to the ITOC to ensure that it successfully carries out its duties and obligations, but should limit involvement to the provision of information required by the ITOC to ensure the independence of the ITOC as it carries out its review of the *TransNet* program and develops its recommendations for improvements.
7. ITOC members and their designated auditors shall have full and timely access to all public documents, records and data with respect to all *TransNet* funds and expenditures.
8. All consultants hired by the ITOC shall be selected on an open and competitive basis with solicitation of proposals from the widest possible number of qualified firms as prescribed by SANDAG's procedures for procurement. The scope of work of all such consultant work shall be adopted by the ITOC prior to any such solicitation.
9. SANDAG shall provide meeting space, supplies and incidental materials adequate for the ITOC to carry out its responsibilities and conduct its affairs. Such administrative support shall not be charged against the funds set aside for the administration of the ITOC provided under No. 1 above.

Conflict of Interest

The ITOC shall be subject to SANDAG's conflict of interest policies. ITOC members shall have no legal action pending against SANDAG and are prohibited from acting in any commercial activity directly or indirectly involving SANDAG, such as being a consultant to SANDAG or to any party with pending legal actions against SANDAG during their tenure on the ITOC. ITOC members shall not have direct commercial interest or employment with any public or private entity, which receives *TransNet* sales tax funds authorized by this Ordinance.

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October 15, 2014

File Number 1500200

TO: Selection Committee for the *TransNet* Independent Taxpayer Oversight Committee (ITOC)

FROM: Technical Screening Committee

SUBJECT: Recommendation of ITOC Candidates

MEMBER AGENCIES

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Coronado
Del Mar
El Cajon
Encinitas
Escondido

Imperial Beach
La Mesa
Lemon Grove
National City
Oceanside
Poway
San Diego
San Marcos
Santee
Solana Beach
Vista
and

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Transit SystemNorth County
Transit DistrictUnited States
Department of DefenseSan Diego
Unified Port DistrictSan Diego County
Water AuthoritySouthern California
Tribal Chairmen's Association

Mexico

As required by the *TransNet* Extension Ordinance, a Technical Screening Committee composed of the following members was formed to provide recommendations to the Selection Committee regarding candidates for ITOC:

- Kome Ajise, Chief Deputy Director for Caltrans
- Richard Backlund, Associate Division Administrator for the Federal Highway Administration
- Erik Bruvold, President of the National University System Institute for Policy Research

Consistent with the Extension Ordinance, the Technical Screening Committee reviewed all candidate applications received by the September 26, 2014, submittal deadline. The Technical Screening Committee met via telephone conference call on October 13, 2014, to discuss the applications. Four applications were received for the following open position on the ITOC:

A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management.

In its review, the Screening Committee considered factors such as the applicant's quality of the responses to the questions in the application, the depth of experience of each applicant, the level of demonstrated understanding of the role of ITOC, and the type of skills that the applicant would bring to ITOC. Although the Technical Screening Committee found all four candidates to be well-qualified for the position, the Screening Committee recommended the following two candidates be advanced for consideration by the Selection Committee based on their qualifications:

- William Tippetts – Technical Screening Committee members provided comments on Mr. Tippetts' extensive experience on large-scale mitigation projects balanced with coordination with the resource agencies and familiarity with the transportation and environmental projects and programs funded by *TransNet*.
- Dustin Fuller – Technical Screening Committee members commented on Mr. Fuller's environmental planning experience and background in environmental document preparation and permit processing at the regional agency level.

AZU/ais

APPLICATION FORM FOR THE
TransNet
INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE
September 2014

Name:	Dustin Fuller	Phone	(619) 954-4136
	_____	Number:	_____
Address	6506 Mount Ackerman Dr.	E-mail	dustino66@gmail.com
	_____	address:	_____
	San Diego, CA 92111		

(Please make responses as concise as possible – applications will not be judged on length of response. In addition, please include your résumé and three references with your application submittal to the attention of Ariana zur Nieden at ariana.zurnieden@sandag.org or via fax (619) 699-1905).

1. Why are you interested in serving on the Independent Taxpayer Oversight Committee (ITOC)?

I believe I have the necessary qualifications for the opening. However, more importantly, I believe that SANDAG, through *TransNet* provides the region with the necessary funding to implement needed transportation improvements. Participating in that process, potentially improving upon that process is of great interest to me.

2. What professional skills and abilities would you bring to the committee, and how would they benefit ITOC?

I have the skills and ability to prepare for approval all CEQA and NEPA documents as well as permits through all of the resource agencies (Coastal Commission, CA Fish and Wildlife, US Fish and Wildlife, US Army Corps of Engineers, Regional Water Quality Control Board). I have the ability to negotiate permitting agreements pertaining to restoration amongst multiple stakeholders. I have been intimately involved in settlement negotiations for CEQA lawsuits as well as a major author of a Consent Order with the Coastal Commission. I have represented my agency in meetings of local and regional significance and have learned to balance the needs of my employer with those of other interested parties/stakeholders. I believe these experiences have provided me with the skills to communicate well, to listen well and to make decisions/take actions based on all the available information.

3. The current ITOC vacancy is in the following category. Describe the nature of your professional experience as related to the category you are applying for, including the number of years of experience you have in that area.

A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management (Term expires May 2015). I have over 15 years' experience in the environmental consulting field and am very familiar with environmental regulations in the San Diego region. I am also responsible for habitat restoration of 10+ acres of wetlands at the Del Mar Fairgrounds (phased implementation) as well as the management of four least tern nesting sites within the San Dieguito Wetlands Restoration Project area. I have experience balancing multiple stakeholder concerns within restoration areas as well as working with resource agencies on permitting. I believe that my skill set would allow me to provide this perspective and input to the ITOC.

4. What do you hope to accomplish by your participation in ITOC?

I hope serve my community by providing necessary checks and balances on how *TransNet* dollars are allocated/spent. As a commuter myself, improvements to the circulation system (not just roadway improvements) are vital. As a planner, I understand the demands that our circulation system is currently under and what the future holds (increased population). I would like to use my skills and knowledge, as best I can, to benefit *TransNet* and the County.

5. In what part(s) of the region do you live and work, and how did you hear about the current ITOC vacancy?

I live in the City of San Diego – Clairemont area. I work in Del Mar. I rec'd an email from Keith Greer, via the EMP Working Group email list from SANDAG with the solicitation.

DUSTIN J. FULLER

6506 Mt. Ackerman Dr. San Diego, CA 92111 619.954.4136 e-mail: dustino66@san.rr.com

EDUCATION

B.A. Social Science (Emphasis in the Environment), San Diego State University, 1996
Graduate Studies in City Planning (Environmental), San Diego State University. 1997-1998

PROFESSIONAL QUALIFICATIONS

Mr. Fuller is a Sr. Environmental Planner with the 22nd District Agricultural Association and has been working in the environmental and planning fields for over 15 years. Mr. Fuller is proficient in environmental review and document preparation in compliance with the California Environmental Quality Act and National Environmental Policy Act (CEQA and NEPA), project management, resources management, and agency coordination. Mr. Fuller has managed the preparation of numerous environmental documents under these acts for projects such as commercial/retail uses, residential uses, general plans and general plan updates, specific plans, redevelopment projects, public works projects, and mixed-use projects. Mr. Fuller has prepared land use entitlement permits such as Site Development Permits, Planned Development Permits and Conditional Use Permits. He is skilled in procuring county and city entitlements and processing permits with resource agencies (U. S. Army Corps of Engineers (USACOE) 404 permits, State Fish and Game Section 1600 permits (CDFG), California Coastal Commission (CCC) Development Permits, Regional Water Quality Control Board (RWQCB) Certification Permits. Mr. Fuller is responsible for all aspects of project management including coordination between consultants and City/County/Agency staffs to ensure that project objectives are met and that all potential issues are evaluated and/or addressed. Mr. Fuller is also a member of the Association of Environmental Professionals (AEP).

PROFESSIONAL EXPERIENCE

22nd District Agricultural Association

January 2008 – Present

- Responsible for all aspects of District compliance with environmental regulations.
- Represent the District at various meetings with local, state and federal representatives including – Coastal Commission, Cities of Del Mar Solana Beach, San Diego Association of Governments, San Dieguito River Park Joint Powers Authority, State Lands Commission, lawsuits.
- Responsible for applying for and procurement of required permits from various agencies (such as Coastal Commission, Fish and Game, Army Corps, Regional Water Quality Control Board).
- Ensure that the District stays apprised of environmental regulations that are applicable to the site.
- Along with the District's Operation Manager, oversee the District's Phase 2 Storm Water Management Plan; ensure compliance with BMPs, education and outreach components and identification of and implementation of storm water best management practices.
- Responsible for coordination and management of consultants for various projects (Master Plan EIR, wetland restoration, Consent Cease and Desist and Restoration Order with California Coastal Commission, Least Tern Nesting sites).
- Responsible for preparation of environmental documents for District projects (CEQA documentation, permit applications, etc.).

- At-Large Consultation Committee member for the San Dieguito River Watershed Co-Permittees Phase 2 Storm Water Management Plan
- San Diego Association of Governments – Technical Working Groups: San Dieguito Double Track, Bridge Replacement and Platform; I-5 North Coast Corridor Transportation Demand Management

AECOM/EDAW/P&D Consultants

October 2005 – January 2008

- Responsible for the preparation and coordination of environmental and planning documents for a wide-variety of public and private clients.
- Responsible for all aspects of project management including coordination and meeting with clients, coordination with sub-consultants, oversight of in-house staff, review of draft reports including technical reports.
- Working with past clients to develop marketing and business leads within the Southern California region. Tasks include preparation of proposals, research and tracking of potential leads, client presentations, and attendance at project interviews.

David Evans and Associates, Inc.

May 2003 – October 2005

- Responsible for the preparation and coordination of environmental and planning documents for a wide-variety of public and private clients.
- Responsible for all aspects of project management including coordination and meeting with clients, coordination with sub-consultants, oversight of in-house staff, review of draft reports including technical reports.
- Participate in marketing and business development both locally (San Diego County) and regionally (Southern California). Tasks include preparation of proposals, research and tracking of potential leads, client presentations, and potential new job interviews.
- Participated in in-house training and development including: Principles of Project Management and Focused Project Management, Business Development Flywheel, and Contract Training.
- Member of the firms ~45-person Future Leaders program. Program is responsible for development of programs, ideas, and policies to help shape the path of the company in five, ten, and twenty-five years.

ProjectDesign Consultants

January 2001-May 2003

- Responsible for the preparation of environmental documents including Environmental Impact Reports, Negative Declarations, Air Quality Reports.
- Assisted with the coordination between both clients and sub-consultants, resource agencies, and City/County staff.
- Assist in team effort of preparation of environmental documents including various sections of environmental documents, notices of preparation and completion, response to responsible agency comments, and forwarding documents to State Clearinghouse.
- Research and analysis of existing General Plans, Tentative Maps, Zoning Ordinances; knowledge of local, state and federal laws as they pertain to land use and planning.

**AMEC Earth and Environmental
(formerly Ogden Environmental and Energy Services)**

February 2000- January 2001

- Preparation of environmental documents including Environmental Impact Reports, Negative Declarations, Air and Noise Quality Reports.
- Projects including Air Force Base air studies, habitat conservation programs, airport studies, City and local environmental documents.
- Assist in team effort of preparation of environmental documents including notices of

preparation and completion, response to responsible agency comments, and forwarding documents to State Clearinghouse.

City of Los Angeles, Environmental Affairs Department October 1999- January 2000

- Review and analysis of proposed legislation, policies, and programs relating to air quality to determine impacts on City operations.
- Make recommendations in accordance with established environmental policy and legislation.
- Review of Initial Studies/Negative Declarations and Environmental Impact Reports (CEQA), Environmental Analysis and Environmental Impact Statements to determine project impacts to City.
- Duties include research, agency meetings, preparation of correspondence to local, state, and federal agencies and City Council and preparation of written reports.

Terry A. Hayes Associates April 1999- October 1999

- Assist with the preparation of CEQA/NEPA environmental documents as well as Air and Noise Quality technical reports
- Projects including Housing and Urban Development Environmental Compliance, Redevelopment and Infill projects.
- Assist in team effort of preparation of environmental documents including notices of preparation and completion, responsible agency comments, and forwarding documents to State Clearinghouse.

Mooney & Associates July 1998-April 1999

- Responsible for CEQA and NEPA documentation as required by State and Federal Law.
- Projects including Negative Declarations, Environmental Impact Reports, Sphere of Influence Change and Annexation, General and Specific Plan Amendments.
- Responsible for all aspect of project including notices of preparation and completion, responsible agency comments, and forwarding documents to State Clearinghouse.
- Research and analysis of existing General Plans, Tentative Maps, Zoning Ordinances; knowledge of local, state and federal laws as they pertain to land use and planning.

Internship Positions (taken for school credit)

San Diego Association of Governments, San Diego, CA Regional Planning Intern, May 1998- July 1998

- Assist Sr. Regional Planner with Multiple Habitat Conservation Program.
- Responsible for coordinating and staffing meetings, preparation of agendas and minutes.
- Correspondence with elected officials, consultants, and citizens regarding all aspects of Habitat Conservation Planning and the Natural Community Conservation Plan Act.
- Aid in the preparation of a Consultants' Working Draft for the Multiple Habitat Conservation Program.

City of Oceanside, Oceanside, CA Planning Department Intern, Feb. 1996- Aug. 1996

- Assisted at planning counter with permit issuance; zoning and general planning questions from the public.
- Completed an Initial Study for a proposed sculpture garden.
- Learned basics of planning including General Plans, Zoning Ordinances, CEQA, EIR's Negative Declarations and Mitigation.
- Use of GIS generated maps to research possible acquisition sites for the City of Oceanside's Focused Planning Area of the Multiple Habitat Conservation Program.

Dustin Fuller ITOC Application – References

Rebecca Bartling, Deputy General Manager
22nd District Agricultural Association
2260 Jimmy Durante Blvd.
Del Mar, CA 92014
858-792-4202
bbartling@sdfair.com

Adam Day, Assistant Tribal Manager
Sycuan Band of the Kumeyaay Nation
1 Kwaaypaay Court
El Cajon, CA 92019
(619) 994-4855 cell
aday@sycuan-nsn.gov

Tim Fennell, General Manager
22nd District Agricultural Association
2260 Jimmy Durante Blvd.
Del Mar, CA 92014
858-755-1161
tfennell@sdfair.com

David Watson, Partner
Duane Morris LLP
750 B Street, Suite 2900
San Diego CA 92101
619-744-2289
Dewatson@duanemorris.com

APPLICATION FORM FOR THE
TransNet
INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE
September 2014

Name:	Bill Tippetts	Phone Number:	619 822-4323
Address	5850 Soledad Mtn Rd	E-mail address:	billtippetts@gmail.com
	La Jolla, CA 92037		

(Please make responses as concise as possible – applications will not be judged on length of response. In addition, please include your résumé and three references with your application submittal to the attention of Ariana zur Nieden at ariana.zurnieden@sandag.org or via fax (619) 699-1905).

1. Why are you interested in serving on the Independent Taxpayer Oversight Committee (ITOC)?

TransNet is an important program and funding source for major transportation (and environmental mitigation) works in San Diego. It is critical that *TransNet* is – and is perceived as – an effective and efficient program and is consistent with its legislation. I have previously served on the SANDAG Environmental Mitigation Program Working Group, which advises on the most effective issues and specific projects that SANDAG should fund to implement the *TransNet* environmental goals. *TransNet* has linked with the region’s extensive habitat conservation (Natural Community Conservation Plan/Habitat Conservation Plan, the NCCP/HCP program), which I helped establish in southern California while I was employed by the CA Department of Fish and Game (now Dept. of Fish and Wildlife). My extensive experience with the larger conservation effort and the EMP effort establishes a strong and comprehensive basis for evaluating *TransNet* funding activities.

2. What professional skills and abilities would you bring to the committee, and how would they benefit ITOC?

As noted above, I previously functioned as the CDFW's supervisor for establishing and implementing the NCCP/HCP, to which *TransNet* is associated. I have worked as an environmental professional in San Diego/southern California for over 30 years and am very familiar with our transportation infrastructure and environmental issues programs/projects. In my various roles I have been responsible for reviewing numerous environmental and budgeting documents associated with projects, including many SANDAG projects. I understand how SANDAG functions, its financial and legal responsibilities (particularly *TransNet*), and approach my work with an objective and unbiased perspective. My experience would be useful to provide the "environmental" representation on the ITOC as it reviews *TransNet* funding/expenditures, particularly those associated with the EMP. On a more personal level, I respect and enjoy working with others to produce the most effective work products (including reviews of projects).

3. The current ITOC vacancy is in the following category. Describe the nature of your professional experience as related to the category you are applying for, including the number of years of experience you have in that area.

A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management (Term expires May 2015). As noted above, I have a MS in Ecology (UC Davis) and over 25 years of experience working as a lead/supervising biologist/conservation planner in and around San Diego. More specifically, I worked for 10 years as a State Park ecologist for southern California, which included developing habitat and species improvement projects, preparing environmental documents, overseeing annual and individual project budgets. For the 11 years with CDFW, I served as the southern CA program manager for interpreting, implementing and monitoring the state of CA's portion of the NCCP/HCP, including budgeting, project review, and coordination with local entities, including SANDAG. Other positions with the San Diego County Water Authority and most recently with The Nature Conservancy extended my experience with large-scale environmental programs and projects.

4. What do you hope to accomplish by your participation in ITOC?

I would hope/expect to continue the ITOC's effective role to review how *TransNet* is expending its funds: to validate effective extant processes and to explore means – if deemed appropriate – to improve how those funds are most efficiently allocated/approved. Those activities will assist *TransNet* to demonstrate to elected officials and the public that its expenditures not only comply with the enabling legislation, but also are applying the most effective means to do so. This will be extremely important because SANDAG is required to bring a measure to the public to fund a "Quality of Life" initiative, and the more clearly that SANDAG can show that it responsibly and effectively spends its funds, the more likely that future funding will be viewed as a credible request/opportunity.

5. In what part(s) of the region do you live and work, and how did you hear about the current ITOC vacancy?

I live in La Jolla and have recently retired. I heard about the ITOC vacancy from professional colleagues as well as from a SANDAG email about the vacancy.

Resume
of
WILLIAM EUGENE TIPPETS
5850 Soledad Mtn. Rd., La Jolla, CA 92037
619-822-4323

Citizenship: USA

EDUCATION

Master of Science (Ecology and Fisheries Biology) 1976
University of California at Davis
Thesis: Epibenthic Feeding by Rainbow Trout
(*Salmo gairdneri*=*Onchorhynchus mykiss*)
in the McCloud River, California

Bachelor of Science (Biological Sciences) 1973
University of California at Davis

PROFESSIONAL EXPERIENCE

Senior Project Director 02/2011-07/2014
The Nature Conservancy
402 W. Broadway, Suite 1350
San Diego, CA 92101

Supervisor: Alfredo Gonzalez, Regional Director

Responsible for developing and managing TNC's San Diego and northern Baja CA Region's programs. Oversaw and / or led TNC's habitat and species conservation and planning projects, including land acquisitions. Researched, developed and led regional climate change and urban conservation strategies; co-created a green conservation-action coalition of non-governmental organizations to advise government and business interests on climate change mitigation and adaptation. Developed population movement studies of and convened a major workshop on Peninsular bighorn sheep management along the California-Baja CA border. Researched and oversaw studies on northern Baja CA water supply and renewable energy issues that TNC funded. Reviewed and prepared comments on non-TNC conservation planning documents and environmental (CEQA) documents.

Principal Water Resource Specialist
San Diego County Water Authority
4677 Overland Ave., San Diego, CA 92123

06/2004 – 12/2010

Supervisor: Larry Purcell, Water Resources Manager

Develop the strategy and manage the preparation (and wrote conservation and adaptive management sections) of the Water Authority's Natural Community Conservation Plan/Habitat Conservation Plan. The plan covers capital improvement program projects and operations and maintenance activities throughout its 900,000+ acre Service Area in San Diego County and a portion of southwestern Riverside County. Develop technical approaches, manage costs, and implement/oversee the Authority's involvement with environmental mitigation measures for the All-American and Coachella Canal lining projects. Key work products/activities involve endangered species and desert bighorn sheep mitigation; desert habitat creation, restoration and preservation; and various social-recreational mitigation activities. Serve as the Authority's representative (ex officio) to the Imperial Irrigation District's Habitat Conservation Plan Implementation Team. Primary duties include advising on the selection of mitigation measures, reviewing and advising on mitigation cost management, and verifying permit compliance. Also represent the Authority on the Salton Sea Ecosystem Restoration Program's Habitat Working Group and Alternatives Working Group – both of which are responsible for developing and recommending to the State Advisory Committee the habitat and species conservation objectives, options to meet those objectives, and the alternatives that integrate those options.

**Deputy Regional Manager
& Environmental Program Manager**

01/2001 – 06/2004

Department of Fish and Game, Southcoast Region
State of California
4949 Viewridge Ave., San Diego, CA 92123

Supervisor: Chuck Raysbrook, Regional Manager (retired)

Assisted the Regional Manager by providing direction and supervision to key functions of the region (135 staff) including Land Management, Wildlife and Inland Fisheries, and Habitat Conservation. Directly managed the South Coast Region's (Santa Barbara, Ventura, Los Angeles, Orange and San Diego counties) Habitat Conservation Program. This program includes 30 staff (five supervisory positions), and is responsible for conducting environmental project reviews, administering Natural Community Conservation Plans (NCCPs), preparing Streambed Alteration Agreements and Endangered Species Permits, coordinating the Fishery Restoration Grant Program and handling other habitat and species conservation efforts in the region. The program administers up to

\$15 million per year in grants. Served as the Regional Representative to the NCCP Manager's Committee, providing policy and program direction to state and federal staff.

Environmental Specialist IV

04/1993 - 12/2000

Department of Fish and Game, Southcoast Region
State of California
4949 Viewridge Ave., San Diego, CA 92123

Supervisor: Chuck Raysbrook, Regional Manager (retired)

Field supervisor for the southern California Natural Community Conservation Planning (NCCP) Program. Served as the Department's lead for establishing and implementing the program throughout the initial planning region (five counties and over 70 jurisdictions and special purpose agencies). This is the State's and Nation's prototype model for regional conservation planning. Responsible for direct supervision of six full time staff, directly managed research contracts; provided biological analyses of regional conservation plans and specific development projects; primary regional liaison with other state and federal agencies and non-governmental entities. Also provided program support on legislation, policy and funding issues.

Senior State Park Resource Ecologist

08/1989 - 03/1993

Department of Parks and Recreation
State of California
8850 Rio San Diego Drive, San Diego, CA 92108

Supervisors: Clay Phillips, Southern Service Center Manager
Ken Jones, Regional Director (retired)

Southern California supervisor for ecological services for the State Park System. Supervised a staff of four biologists and two archeologists, and seasonal employees. Administered programs for the restoration and enhancement of natural and cultural resources within the region (up to \$1,000,000/yr.). Supervised preparation of California Environmental Quality Act (CEQA) documents and CA Coastal Commission permits. Project developer, contract manager, and field monitor for habitat restoration projects. One of the selected department members of the statewide "Phoenix Committee" which planned, developed, and oversaw initial implementation of the Department's statewide reorganization.

Associate State Park Resource Ecologist 10/1983 - 08/1989
Department of Parks and Recreation
State of California
8850 Rio San Diego Drive, San Diego, CA 92108

Supervisor: Dave Van Cleve, Senior State Park Resource Ecologist

Developed and managed resource management projects to restore tidal-estuarine habitats, coastal dunes and bluffs, and upland habitats. Functioned as the environmental coordinator for CEQA project reviews; prepared Departmental correspondence. Other responsibilities included planning and conducting pest control, prescribed fires and marine survey research projects while serving as Pest Control Advisor, Prescribed Fire Manager and Certified Scuba diver.

Energy Specialist 08/1981 – 09/1983
California Energy Commission
State of California
1470 9th Street, Sacramento, CA 95814

Developed programs (regulations, procedures, staffing and budgets) to implement Commission policies for the State's energy emergency information and fuel allocation programs. Developed and managed contracts to improve the State's petroleum data information system. Participated in tests of the information collection, transfer, and reporting procedures.

Associate Scientist 01/1979 – 07/1981
Ecological Analysts, Inc.
San Francisco Regional Office
Concord, California

Responsibilities included preparing impact assessment reports of power plant operations on San Francisco Bay marine organisms and of geothermal and hydroelectric developments on freshwater aquatic organisms, birds and mammals (including CEQA and federal Energy Regulatory Commission documents). Other duties included development of a literature collection of San Francisco Bay and Estuary fishes and identification of larval fishes.

Summary of other positions 01/1976 – 10/1978

Research Assistant, California Department of Food and Agriculture
Fish and Wildlife Aid, California Department of Fish and Game

Research Associate, D.W.Kelley Aquatic Biology

PROFESSIONAL MEMBERSHIPS

American Fisheries Society
Society for Conservation Biology

LICENSES, REGISTRATIONS AND CERTIFICATIONS

Community College Instructor in Ecology and Biological Sciences (California)
NAUI Advanced Diver
Certified Prescribed Burn Boss (California)
Leadership Academy, California Department of Fish and Game
Supervisory Academy, California Department of Fish and Game

List of Publications and Reports available on request

Bill Tippet – References

Michael Beck: San Diego Director, the Endangered Habitats League (beckehl@cox.net)

Susan Wynn: US Fish and Wildlife Biologist (susan_wynn@fws.gov)

David Mayer: Senior Environmental Specialist (David.Mayer@wildlife.ca.gov)