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John Minto, Chair
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(Representing **East County**)

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Councilmember, City of Coronado
(Representing **South County**)

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(Representing **North County Coastal**)

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Councilmember, City of Escondido
(Representing **North County Inland**)

David Alvarez
Councilmember, **City of San Diego**

John Renison
Supervisor
(Representing **Imperial County**)

Alternates

Ruth Sterling
Councilmember, City of La Mesa
(Representing **East County**)

Dave Roberts
Supervisor, **County of San Diego**

Rudy Ramirez
Councilmember, City of Chula Vista
(Representing **South County**)

Lorraine Wood
Councilmember, City of Carlsbad
(Representing **North County Coastal**)

Jim Cunningham
Deputy Mayor, City of Poway
(Representing **North County Inland**)

Mark Kersey
Councilmember, **City of San Diego**

Vacant
(Representing **Imperial County**)

Advisory Members

Brian Tisdale
Mayor, City of Lake Elsinore
(Representing **Riverside County**)

Vacant
(Representing **Orange County**)

Remedios Gómez-Arnau
Consul General
Consulate General of Mexico

Farah Douglas
San Diego County Water Authority

Laurie Berman
District 11 Director, **Caltrans**

Mark Romero (Mesa Grande)
**Southern California Tribal
Chairmen's Association**

Richard Macias
Director of Planning
**Southern California Association of
Governments**

Gary L. Gallegos
Executive Director, **SANDAG**



BORDERS COMMITTEE AGENDA

**Friday, January 25, 2013
12:30 to 2:30 p.m.
SANDAG Board Room
401 B Street, 7th Floor
San Diego**

AGENDA HIGHLIGHTS

- **STATE ROUTE 11/OTAY MESA EAST PORT OF ENTRY IMPLEMENTATION STRATEGY**
- **OVERVIEW OF MEXICO'S MAQUILADORA INDUSTRY**

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MEETING BY VISITING OUR WEB SITE AT WWW.SANDAG.ORG**

MISSION STATEMENT

The Borders Committee provides oversight for planning activities that impact the borders of the San Diego region (Orange, Riverside and Imperial Counties, and the Republic of Mexico) as well as government-to-government relations with tribal nations in San Diego County. The preparation and implementation of SANDAG's Binational, Interregional, and Tribal Liaison Planning programs are included under this purview. It advises the SANDAG Board of Directors on major interregional planning policy-level matters. Recommendations of the Committee are forwarded to the Board of Directors for action.



Welcome to SANDAG. Members of the public may speak to the Borders Committee on any item at the time the Committee is considering the item. Please complete a Speaker's Slip, which is located in the rear of the room, and then present the slip to Committee staff. Members of the public may address the Committee on any issue under the agenda item entitled Public Comments/Communications/Member Comments. Public speakers are limited to three minutes or less per person. The Borders Committee may take action on any item appearing on the agenda.

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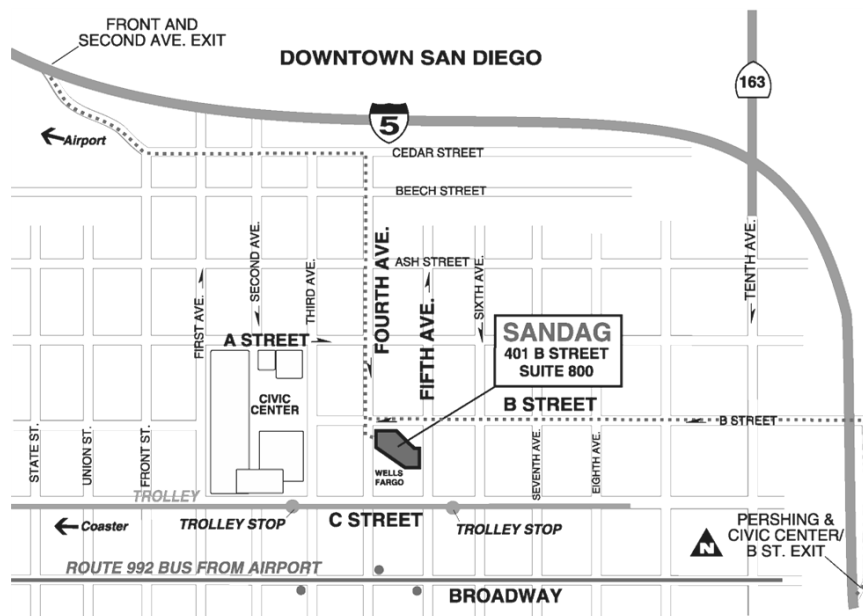
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BORDERS COMMITTEE

Friday, January 25, 2013

ITEM #	RECOMMENDATION
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+1. APPROVAL OF THE NOVEMBER 16, 2012, MEETING MINUTES	APPROVE
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2. PUBLIC COMMENTS/COMMUNICATIONS

Members of the public shall have the opportunity to address the Borders Committee on any issue within the jurisdiction of SANDAG that is not on this agenda. Anyone desiring to speak shall reserve time by completing a "Request to Speak" form and giving it to the Borders Committee coordinator prior to speaking. Public speakers should notify the Borders Committee coordinator if they have a handout for distribution to Borders Committee members. Public speakers are limited to three minutes or less per person. Borders Committee members also may provide information and announcements under this agenda item.

CHAIR'S REPORT (3)

+3. UPDATES ON THE RESOLUTION TO SUPPORT PUBLIC-PRIVATE PARTNERSHIPS FOR IMPROVEMENTS OR CONSTRUCTION OF NEW BORDER INFRASTRUCTURE	INFORMATION
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On December 21, 2012, the Board of Directors approved Resolution No. 2013-12 requesting that various federal agencies, specifically, the U.S. Department of Homeland Security and the U.S. General Services Administration, consider joint efforts with local governments and private industry to finance and build new border crossing infrastructure.

REPORTS (4 through 8)

4. SUBREGIONAL REPORTS FROM COMMITTEE MEMBERS	INFORMATION
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Members of the Borders Committee will report issues and activities within their subregion that are of interest or under the purview of the Committee.

+5. REPORT FROM THE CONSUL GENERAL OF MEXICO (Hon. Remedios Gómez-Arnau, Consulate General of Mexico in San Diego)	INFORMATION
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The Consul General of Mexico in San Diego, Hon. Remedios Gomez-Arnau, contributes to the Borders Committee dialogue by providing periodic reports on binational activities within the purview of the Committee. This report highlights Mexico's new ambassador to the United States.

6. UPDATE FROM THE SOUTHERN CALIFORNIA TRIBAL CHAIRMEN'S ASSOCIATION (Chairman Mark Romero, Mesa Grande) INFORMATION

Chairman Mark Romero, representative of the Southern California Tribal Chairmen's Association, will brief Borders Committee members on issues and activities affecting tribal nations in the region and the state.

7. STATE ROUTE 11/OTAY MESA EAST PORT OF ENTRY IMPLEMENTATION STRATEGY (Mario Orso, Caltrans) INFORMATION

The [State Route 11/Otay Mesa East Port of Entry](#) project reached an important milestone in September 2012 when the Record of Decision was issued by the Federal Highway Administration for the project's Tier 2 Environmental Impact Statement/Environmental Impact Report. Caltrans staff will provide an update on this and other critical project milestones.

8. OVERVIEW OF MEXICO'S MAQUILADORA INDUSTRY (José López, City of Tijuana; and Federico Serrano, Asociación de la Industria Maquiladora de Tijuana) INFORMATION

Mexico established the Maquiladora program in 1965 to generate economic development and employment along Mexico's northern border by attracting manufacturing and assembly operations. Currently, 570 maquiladoras are established in Tijuana, generating about 160,000 jobs and exporting goods produced mostly to the United States through our region's ports of entry. This report will provide an update on this economic development sector.

9. UPCOMING MEETINGS INFORMATION

The next meeting of the Borders Committee is scheduled for Friday, February 22, 2013, at 12:30 p.m.

10. ADJOURNMENT

+ next to an item indicates an attachment

San Diego Association of Governments

BORDERS COMMITTEE

January 25, 2013

AGENDA ITEM NO.: **1**

Action Requested: APPROVE

BORDERS COMMITTEE DISCUSSION AND ACTIONS MEETING OF NOVEMBER 16, 2012

The meeting of the Borders Committee was called to order by Chair John Minto (East County) at 12:40 p.m. See the attached attendance sheet for Borders Committee member attendance.

Chair Minto welcomed the Borders Committee members and guests. Chair Minto recognized the guests visiting us from afar such as Juventino Perez, Director of the City of Mexicali Municipal Planning Institute, and Mr. R. Mitchel Beauchamp, City Treasurer of the City of National City. Chair Minto formally recognized a few Borders Committee members that are leaving the Committee. He acknowledged and personally thanked Supervisor Pam Slater-Price (County of San Diego), Mayor Daniel Romero (City of Calexico), and Mayor Pro Tem Jim Dahl, City of San Clemente (County of Orange) for serving on the Borders Committee.

1. APPROVAL OF THE OCTOBER 26, 2012, MEETING MINUTES (APPROVE)

Action: Upon a motion by Councilmember Ed Gallo (North County) and a second by Supervisor John Renison (Imperial County), the Borders Committee unanimously approved the minutes from the October 26, 2012, Borders Committee meeting.

2. PUBLIC COMMENTS/COMMUNICATIONS

R. Mitchel Beauchamp, member of the public, spoke about railroad goods movements and various transportation matters. He further commented on pending litigation with Metropolitan Transit System (MTS).

CONSENT (3)

3. IMPERIAL COUNTY CONTACTS GUIDE (INFORMATION)

The Imperial County Contacts Guide is modeled after the Binational Contacts Guide. It contains a list of federal, state, local, and non-governmental agency contacts in Imperial County.

Chair Minto introduced this item.

Chair Minto, presented the item and responded to questions.

Action: This item was presented for information only.

CHAIR'S REPORT (4)

4. UPDATES ON THE CONCEPT FOR A NEW VIRGINIA AVENUE INTERMODAL TRANSPORTATION CENTER (INFORMATION)

At its October 26, 2012, meeting, the Borders Committee reviewed and discussed three concepts for the creation of an Intermodal Transportation Center (ITC) at Virginia Avenue, on the western side of the San Ysidro Port of Entry. The Borders Committee recommended that an item be presented to the SANDAG Board of Directors requesting the following: (1) that the U.S. General Services Administration (GSA) consider building a temporary facility at Virginia Avenue to facilitate access for pedestrians and transit users; (2) transmit Concept 1 of the Virginia Avenue ITC to the GSA as the recommended option for the ITC; and (3) send a letter to GSA requesting information on unallocated and contingency funds available from Phase 1 of the San Ysidro Port of Entry Modernization and Expansion project. The Chair updated the Committee on any action taken by the Board of Directors on this item.

Chair Minto introduced this item and provided introductory remarks. This recommendation was approved by the Board of Directors during its November 16, 2012, meeting.

Edmundo Villa Alba, member of the public representing Tijuana's National Chamber of Commerce, spoke about transportation and border crossing issues. Mr. Villa Alba thanked SANDAG for the efforts and facilitating crossborder transportation.

Chair Minto, presented the item and responded to questions.

Action: This item was presented for information only.

REPORTS (5 through 10)

5. SUBREGIONAL REPORTS FROM COMMITTEE MEMBERS (INFORMATION)

Members of the Borders Committee reported on issues and activities within their subregion that are of interest or under the purview of the Committee.

Chair Minto introduced the item.

Chair Minto announced that no reports were provided.

Action: This item was presented for discussion only.

6. REPORT FROM THE CONSUL GENERAL OF MEXICO - MEXICO'S NEW LAW OF PUBLIC-PRIVATE PARTNERSHIPS (INFORMATION)

The Consul General of Mexico in San Diego, Honorable Remedios Gómez-Arnau, contributes to the Borders Committee dialogue by providing periodic reports on binational activities within the purview of the Committee. This report highlighted Mexico's new Law of Public-Private Partnerships.

Chair Minto introduced this item.

Hon. Francisco Olavarria, Deputy Consul General of México in San Diego, presented the item and responded to questions. Mr. Olavarria provided a brief overview on binational activities related to the public-private partnership law.

Action: This item was presented for information only.

7. UPDATE FROM THE SOUTHERN CALIFORNIA TRIBAL CHAIRMEN'S ASSOCIATION (INFORMATION)

Chair Minto introduced this item and speaker.

Claudine Montes, Liaison with the Southern California Tribal Chairmen's Association (SCTCA), read an article on American Heritage Month which is celebrated in the month of November and briefed the Committee members on Native American contributions, issues, and activities affecting tribal nations in the region and the state.

Ms. Montes presented the item, and responded to questions.

Action: This item was presented for information only.

8. PUBLIC-PRIVATE PARTNERSHIPS FOR IMPROVEMENTS OR CONSTRUCTION OF NEW BORDER INFRASTRUCTURE (DISCUSSION/POSSIBLE ACTION)

Crossborder travel and trade have increased significantly since the implementation of the North American Free Trade Agreement (NAFTA); however, the existing infrastructure is inadequate and funds are increasingly scarce. The Borders Committee members representing the County of Imperial requested this Committee to explore supporting the implementation of public-private partnerships for all border projects. A draft Resolution was attached, which recommends that the various agencies of the United States, specifically, the Department of Homeland Security and the GSA, consider joint efforts with local governments and private industry to finance and build improvements or new land ports of entry.

Chair Minto introduced this item.

Daniel F. Romero, Mayor (City of Calexico), commented on this item and thanked SANDAG for supporting this effort and presenting the proposed resolution.

Supervisor John Renison (County of Imperial); Councilmember Ed Gallo (City of Escondido); District 11 Director Laurie Berman (Caltrans), and Executive Director Gary Gallegos (SANDAG), further commented and asked several questions on this item.

Hector Vanegas, Borders Committee Program Manager (SANDAG), presented the item and responded to questions.

Action: Upon a motion by Councilmember Ed Gallo, City of Escondido (North County Coastal), and a second by Supervisor John Renison (Imperial County), the Borders Committee supported exploring the implementation of public-private partnerships for all border projects as a development tool. A draft Resolution was attached, which recommended that the various agencies of the United States, specifically, the Department of Homeland Security and the GSA, consider joint efforts with local governments and private industry to finance and build improvements or new land ports of entry.

9. SAN DIEGO REGIONAL ECONOMIC DEVELOPMENT CORPORATION (EDC) AND IMPERIAL VALLEY EDC'S CALI BAJA BINATIONAL MEGA-REGION INITIATIVE (INFORMATION)

Chair Minto announced that this item would be tabled. Christina Luhn, San Diego Regional EDC, was unable to attend the meeting.

Action: This item was presented for information only.

10. GOODS MOVEMENT BORDER CROSSING STUDY AND ANALYSIS (INFORMATION)

This report presented an update on the economic impacts of border wait times of passenger and commercial vehicles at the Imperial County and Mexicali border crossings. This study also evaluated different technologies available to better estimate wait times for personal trips and freight movements.

Chair Minto introduced this item.

Mark Baza, ICTC, provided introductory remarks.

Rajeev Seetharam (SCAG) presented the item and responded to questions.

Councilmember Ed Gallo (North County Inland); Supervisor John Renison (County of Imperial); and Associate Division Administrator Richard E. Backlund, AICP (U.S. Department of Transportation Federal Highway Administration); asked several questions and commented on this item.

Action: This item was presented for information only.

11. UPCOMING MEETINGS (INFORMATION)

The next meeting of the Borders Committee is scheduled for Friday, January 25, 2013, at 12:30 p.m.

12. ADJOURNMENT

Chair Minto adjourned the meeting at 1:51 p.m.

Attachment: Attendance Sheet

Meeting Start Time: 12:40 p.m.
Meeting Adjourned Time: 1:51 p.m.

**CONFIRMED ATTENDANCE
BORDERS COMMITTEE MEETING
NOVEMBER 16, 2012
12:30 p.m. to 2:30 p.m.**

GEOGRAPHICAL AREA/ ORGANIZATION	JURISDICTION	NAME	MEMBER/ ALTERNATE	ATTENDING
South County	City of Coronado	Al Ovrom	Member	Yes
	City of Chula Vista	Rudy Ramirez	Alternate	Yes
North County Coastal	City of Oceanside	Gary Felien	Member	Yes
	City of Carlsbad	Farrah Douglas	Alternate	No
North County Inland	City of Escondido	Ed Gallo	Member	Yes
	City of Poway	Jim Cunningham	Alternate	No
East County	City of Santee	John Minto (Chair)	Member	Yes
	City of La Mesa	Ruth Sterling	Alternate	Yes
City of San Diego	----	David Alvarez	Member	No
	----	Sherri Lightner	Alternate	No
County of San Diego	----	Greg Cox (Vice Chair)	Member	Yes
	----	Pam Slater-Price	Alternate	Yes
Imperial County	Imperial County	John Renison	Member	Yes
	City of Calexico	Daniel F. Romero	Alternate	Yes
COBRO	-----	Dr. Paul Ganster	Member	No
	-----	Cindy Gompper-Graves	Alternate	No
	-----	Vacant	Alternate	---
County of Riverside	City of Lake Elsinore	Brian Tisdale	Member	Yes
	WRCOG – Western Water Board	S.R. Al Lopez	Alternate	No
Republic of Mexico	Consul General of Mexico	Remedios Gomez-Arnau	Member	No
	Deputy Consul General of Mexico	Francisco Javier Olavarria	Alternate	Yes
	Deputy Consul General of Mexico	Alberto Diaz	Alternate	No

Southern California Tribal Chairmen's Association	Mesa Grande	Mark Romero	Member	No
	Jamul	Raymond Hunter Sr.	Alternate	No
Caltrans		Laurie Berman	Member	Yes
		Bill Figge	Alternate	Yes
		Sergio Pallares	Substitute	No
San Diego County Water Authority		Elsa Saxod	Member	Yes
		Bud Pocklington	Alternate	No
SCAG		Rich Macias	Member	No
		Tomas Oliva	Alternate	Yes
County of Orange	City of San Clemente	Jim Dahl	Member	Yes
	County of Orange	Bill Campbell	Alternate	No

San Diego Association of Governments

BORDERS COMMITTEE

January 25, 2013

AGENDA ITEM NO.: **3**

Action Requested: INFORMATION

UPDATES ON THE RESOLUTION TO SUPPORT PUBLIC-PRIVATE
PARTNERSHIPS FOR IMPROVEMENTS OR CONSTRUCTION OF
NEW BORDER INFRASTRUCTURE

File Number 3400200

Introduction

On December 21, 2012, the Board of Directors approved Resolution No. 2013-12 requesting that various federal agencies, specifically, the U.S. Department of Homeland Security and the U.S. General Services Administration, consider joint efforts with local governments and private industry to finance and build new border crossing infrastructure.

CHARLES "MUGGS" STOLL

Director of Land Use and Transportation Planning

Attachment: 1. SANDAG Resolution No. 2013-12

Key Staff Contact: Hector Vanegas, (619) 699-1972, Hector.Vanegas@sandag.org



401 B Street, Suite 800
San Diego, CA 92101
Phone (619) 699-1900 • Fax (619) 699-1905
www.sandag.org

RESOLUTION NO. 2013-12

RESOLUTION RECOMMENDING THE VARIOUS AGENCIES OF THE UNITED STATES, SPECIFICALLY, THE DEPARTMENT OF HOMELAND SECURITY AND THE GENERAL SERVICES ADMINISTRATION, TO CONSIDER JOINT EFFORTS WITH LOCAL GOVERNMENTS AND PRIVATE INDUSTRY TO FINANCE AND BUILD IMPROVEMENTS OR NEW LAND PORTS OF ENTRY

WHEREAS, the San Diego Association of Governments is a regional body whose Board of Directors represents the eighteen cities and the county in the San Diego region; and

WHEREAS, the San Diego region is located on the international border with the Republic of Mexico, sharing three land ports of entry with the Mexican State of Baja California (San Ysidro-Puerta México, Otay Mesa – Mesa de Otay, and Tecate-Tecate); and

WHEREAS, the San Diego region is taking the lead in planning and financing a new port of entry at Otay Mesa East, forging an innovative financial strategy that includes issuing bonds as part of a financial strategy to build a toll access road; and

WHEREAS, the San Diego region and the Tijuana, Tecate and Playas de Rosarito Metropolitan Zone form the largest crossborder metropolis along the United States – Mexico border; and

WHEREAS, the San Diego region and the Tijuana, Tecate, and Playas de Rosarito Metropolitan Zone have developed not only strong economic, cultural, and social and familiar ties, but one of the most intense crossborder multi-modal confluences in the world; and

WHEREAS, the countries of the United States, Canada, and Mexico signed the North American Free Trade Agreement (NAFTA) in 1993 to foster trade between the three countries, and improve global competitiveness; and

WHEREAS, the U.S.- Mexico trade has more than quintupled since the implementation of NAFTA, totaling \$500 billion in bilateral trade in 2011; and

WHEREAS, Mexico is second only to Canada as a source of tourism in the United States, representing nearly 14 million annual Mexican visitors to the U.S. and spend millions of dollars on U.S. goods and services every single day; and

WHEREAS, the San Ysidro – Puerta Mexico Land Port of Entry is the busiest port of entry between the United States and Mexico, and is undergoing a major reconfiguration and expansion project; and

WHEREAS, the Otay Mesa – Mesa de Otay Land Port of Entry has plans for the expansion and modernization of the passenger and commercial inspection facilities; and

WHEREAS, the need for improved border capacity and efficiency comes at a time when traditional federal funds are increasingly scarce; and

WHEREAS, that due to insufficient funds public-private partnerships are increasingly becoming a model for constructing new and improving existing border infrastructure; and

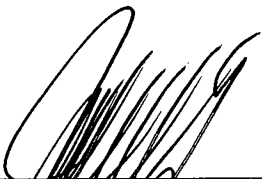
WHEREAS, new land port of entry or improvement projects are of federal jurisdiction, with significant influence over local communities; and

WHEREAS, the relationship and collaboration between federal and local agencies is important and essential for the development of border infrastructure projects and security; and

WHEREAS, SANDAG adopted Resolution 2002-15 urging the federal and state governments to help mitigate the economic impacts on the border region resulting from increased border wait times; NOW THEREFORE

BE IT RESOLVED that the San Diego Association of Governments hereby requests the various agencies of the United States, specifically, the Department of Homeland Security and the General Services Administration consider joining efforts of local governments and private industry to finance and build improvements or new land ports of entry, supporting public-private partnerships, as proposed for the Imperial County border region.

PASSED AND ADOPTED this 21st day of December 2012.



CHAIRPERSON

ATTEST: 
SECRETARY

MEMBER AGENCIES: Cities of Carlsbad, Chula Vista, Coronado, Del Mar, El Cajon, Encinitas, Escondido, Imperial Beach, La Mesa, Lemon Grove, National City, Oceanside, Poway, San Diego, San Marcos, Santee, Solana Beach, Vista, and County of San Diego.

ADVISORY MEMBERS: California Department of Transportation, Metropolitan Transit System, North County Transit District, Imperial County, U.S. Department of Defense, San Diego Unified Port District, San Diego County Water Authority, Southern California Tribal Chairmen's Association, and Mexico.

San Diego Association of Governments
BORDERS COMMITTEE

January 25, 2013

AGENDA ITEM NO.: **5**

Action Requested: INFORMATION

REPORT FROM THE CONSUL GENERAL OF MEXICO

File Number 3400200

Introduction

The Consul General of Mexico in San Diego, Hon. Remedios Gomez-Arnau, contributes to the Borders Committee dialogue by providing periodic reports on binational activities within the purview of the Committee. This report highlights Mexico's new ambassador to the United States.

Discussion

On January 9, 2013, Hon. Eduardo Medina-Mora, was sworn in by the Mexican Congress as the new ambassador of Mexico to the United States, ratifying the appointment made by President Enrique Peña Nieto.

Attachment 1 is a press release that describes Ambassador Medina Mora's vision of the bilateral relations, which would include actions to improve the image of Mexico in the United States, and to raise the relation to higher levels of collaboration, partnership, shared responsibility, and mutual respect.

Attachment: 1. Press Release "Eduardo Medina Mora Sworn In as Ambassador of Mexico to the United States," January 9, 2013

Key Staff Contact: Hector Vanegas, (619) 699-1972, Hector.Vanegas@sandag.org



Mexico City
January 9th, 2013

Press Release

EDUARDO MEDINA MORA SWORN IN AS AMBASSADOR OF MEXICO TO THE UNITED STATES

Mexico's ambassador to the United States, Eduardo Medina Mora Icaza, was sworn in today by the Permanent Commission of Congress, which ratified the appointment made by President Enrique Peña Nieto.

Foreign Secretary José Antonio Meade congratulated Ambassador Medina Mora on his appointment and acknowledged the work of Ambassador Arturo Sarukhan at the embassy, saying that the foundation he laid for the bilateral relationship will undoubtedly contribute to the new ambassador's success.

Ambassador Medina Mora explained his agenda to the Permanent Congressional Commission, stressing the importance of the bilateral relations with the U.S. and saying that during the new administration Mexico had the historic opportunity to raise it to a higher level of cooperation, partnership, shared responsibility and mutual respect.

The Ambassador emphasized that, while at the embassy, his actions will always be based on preserving national sovereignty as a fundamental value. In order to improve the image of Mexico in the United States, it will be necessary to engage in public diplomacy with the various social sectors and the media in order to publicize in an ongoing manner the importance of the Mexicans in the U.S. He will also strongly support publicizing Mexico's rich culture and tourism.

The ambassador said that there have been few times in the past to equal the situation today, where domestic and external conditions are coming together in a way that will benefit Mexico's development.

He acknowledged that the United States remains the largest world power and explained that Mexico's largest consular network is located in that country. The

defense of human and job rights is the essence of Mexico's diplomatic work in the bilateral relationship.

The diplomat stressed that Mexico's embassy in the U.S. coordinates the consulates in that country using a policy that is well defined by national interest. It also holds active exchanges and discussions with the various political and social actors involved in the bilateral relationship.

Ambassador Medina Mora said that the embassy's priority will be to maintain and strengthen a positive and efficient environment for business and to expand investment opportunities for Mexicans there as well as for Americans in Mexico, taking advantage of the interaction of the production networks.

Regarding the immigration issue, the Ambassador said that it must be addressed using a regional approach. He acknowledged that immigration reform is a matter of domestic policy, but said that the Mexican government and its embassy in the U.S. would do their part to ensure that the interests of our citizens are respected.

The Ambassador proposed six main areas of action:

- Respect for the human dignity, health and education of our citizens
- Maintaining close contact with the Mexican communities and organizations in the various U.S. states
- Acting decisively in all lawsuits that have the potential to result in a ruling in favor of Mexicans who have been the victims of an injustice
- Assessing the risks of the decisions of local authorities regarding immigration
- Monitoring federal immigration policies in the U.S. which, regarding deportations, could in extreme cases exploit the vulnerability of our fellow countrymen
- Help articulate the medium- and long-term post-FTA vision as set forth by President Enrique Peña Nieto has established.