



# **ANNUAL BOARD OF DIRECTORS RETREAT**

**2012 STRATEGIC PLANNING**  
February 1 - 3, 2012

(Retreat atmosphere and dress are casual)

**Barona Resort  
Golf Events Center  
1932 Wildcat Canyon Road  
Lakeside, California 92040  
(619) 443-2300**

## **AGENDA**

*Members of the public may address the Board of Directors on any issue not related to agenda items during Public Comments/ Communications. Members of the public wishing to speak to the Board on an item on the agenda will be called on at the end of that session. Please complete a speaker's slip and present the slip to a SANDAG staff member.*

### **Wednesday, February 1**

3:45 p.m.

#### **WELCOME**

(Creek Ballroom)

**Hon. Edwin "Thorpe" Romero**, Chairman, Barona Band of Mission Indians

**Hon. Jerome Stocks**, Mayor, City of Encinitas; SANDAG Chair

4 – 4:30 p.m.

#### **SPREADING OF THE BEACH SAND**

(Creek Ballroom)

**Shelby Tucker**, SANDAG Project Manager

The Regional Beach Sand Project II is scheduled for construction in summer 2012. This unique project will place more than 1.4 million cubic yards of beach quality sand on regional beaches from Oceanside to Imperial Beach through the dredging of offshore borrow sites. This session will provide you with the details of the project and the fundamentals of how to build a beach.

4:30 p.m.

#### **PUBLIC COMMENTS/COMMUNICATIONS**

6 p.m.

#### **DINNER**

(Fairway Foyer)

**Mark Fabiani**, Special Counsel to the President of the San Diego Chargers

The San Diego Chargers have been searching for a new permanent home in the region for the past several years. We will hear about the latest efforts in locating the team's field of dreams and engage in a discussion with the high profile wheeler and dealer for the team as to whether the professional football team is a regional asset. If the Chargers are a regional asset, what, if anything, should SANDAG do?

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## Thursday, February 2

8 a.m. **BUFFET BREAKFAST**  
(Oak I Ballroom)

8:45 – 8:50 a.m. **KICK-OFF**  
(Oak I Ballroom)  
**Hon. Jerome Stocks**, Mayor, *City of Encinitas*; *SANDAG Chair*

8:50 – 9:15 a.m. **YEAR IN REVIEW**  
(Oak I Ballroom)  
**Hon. Jerome Stocks**, Mayor, *City of Encinitas*; *SANDAG Chair*  
**Gary L. Gallegos**, Executive Director, *SANDAG*

Despite continued budget challenges and funding reductions, SANDAG recorded one of the most successful years in the organization's history. During this session, we will take a look back at SANDAG's accomplishments on behalf of the region and its quality of life.

9:15 – 9:30 a.m. **WHERE HAVE WE BEEN AND WHERE ARE WE GOING**  
(Oak I Ballroom)  
**Hon. Jim Janney**, Mayor, *City of Imperial Beach*; *SANDAG Second Vice Chair*  
**Charles "Muggs" Stoll**, *SANDAG Director of Planning and Land Use*

This session will provide a very brief summary of the original goal in developing the Regional Comprehensive Plan, and describe how the innovative blueprint for the region's future has helped guide important decisions. Updating the plan is one of the next major projects on the agency's agenda – how should it be undertaken and what new benefits can it bring to the cities and the region as a whole?

9:30 – 10:45 a.m. **COLLABORATION WITH STATE AGENCIES THAT HOLD THE CARDS**  
(Oak I Ballroom)

**Ken Alex, Director**, *Governor's Office of Planning and Research*  
**Bimla Rhinehart**, Executive Director, *California Transportation Commission*  
**Lynn Terry**, Deputy Executive Officer, *California Air Resources Board*

The ability of SANDAG to develop successful regional plans and infrastructure projects relies more and more on the partnerships we foster with state agencies. Collaboration with the California Air Resources Board (CARB) resulted in the state's landmark Sustainable Communities Strategy, which sets the stage for the evolution of our region's land use and transportation system over the next 40 years. The Governor's Office of Planning and Research (OPR) – the state's comprehensive planning agency – is charged with developing new guidelines to streamline the environmental review of infill development, an important component of local land use plans as well as our Regional Comprehensive Plan. Finally, SANDAG has had a longstanding relationship with the California Transportation Commission (CTC), which provides critical state bond funds that help leverage our *TransNet* dollars. Learn more from key state officials about their plans for collaborating with regional agencies and local governments for California's future.

10:45 a.m. –  
12 noon

## **WHAT DOES IT TAKE TO MAKE TRANSIT-ORIENTED DEVELOPMENT WORK IN THE REGION?**

(Oak I Ballroom)

**Hon. Jack Dale**, Councilmember, *City of Santee*; *SANDAG First Vice Chair*

**Tim Allison**, Manager of Real Estate Assets, *Metropolitan Transit System*

**William Jones**, President/CEO, *CityLink Investment Corporation*

**Gary H. London**, President, *The London Group Realty Advisors*

Can transit-oriented development (TOD) help create sustainable communities where people of all ages and incomes have housing choices, and can walk, bike and take transit? Can TOD provide value for both the public and private sectors by fostering community and development partnerships, enhancing economic development, and boosting transit ridership? Private and public sector experts will share their experiences about what it takes for TOD to be successful in the San Diego region – where opportunities may lie and what pitfalls to avoid.

12 – 12:45 p.m.

## **LUNCH**

(Lake Terrace)

12:45 – 1:15 p.m.

## **NO COMA SESSION – PHYSICAL OR MENTAL, YOU CHOOSE**

(Oak I Ballroom / Lake Terrace Patio)

**Christal Rodrigues**, *Health Coach and Certified Personal Trainer*

**Colleen Windsor**, *SANDAG Director of Communications*

Before delving into an afternoon of sessions, we will have an opportunity to get the cob webs out or loosen up those muscles. These activities will run simultaneously so you get to choose which direction to take – physical or mental.

1:15 – 2:30 p.m.

## **SAN DIEGO REGIONAL ASSETS CONSIDERED**

(Oak I Ballroom)

**David Geier**, Vice President, *Electric Operations, SDG&E*

**Bob Kelly**, President and Chief Executive Officer, *The San Diego Foundation*

**Scott Peters**, Commissioner, *Unified Port of San Diego*

**Maureen Stapleton**, General Manager, *San Diego County Water Authority*

This panel discussion will touch on some of the key elements of the region's infrastructure that will be considered in the Regional Comprehensive Plan Update. Experts will provide concise summaries of their areas of concern and describe important developments on the horizon. Discussion will focus on important changes in the future, and how they may impact the region's long-range plans.

2:30 – 3:45 p.m.

**WORKING WITH HIGHER EDUCATION FOR BETTER  
TRANSPORTATION SOLUTIONS**

(Oak I Ballroom)

**Linda Hawk**, Vice President, Finance and Administrative Services,  
*California State University San Marcos*

**Gary Matthews, Vice Chancellor**, Resource Management and Planning,  
*University of California San Diego*

**David Umstot**, Vice Chancellor, Facilities Management, *San Diego Community College District*

With future extension of the Trolley through the Mid-Coast Corridor, high-quality transit service will link some of our major universities in the San Diego region. As these centers for higher education plan for growth, can public transit, transportation demand management, and active transportation, provide mobility options for students and staff and help enhance the campus fabric? The panelists will provide an overview of land use and transportation issues facing their individual campuses and discuss opportunities for collaboration with SANDAG.

3:45 – 4:15 p.m.

**TALKING CARS / HEARING ROADS**

(Oak I Ballroom)

**Samuel Johnson**, *SANDAG Project Manager*

Not exactly Lightning McQueen, but future “talking” cars might soon be a reality. Learn about the research and real-world application of connected vehicle technologies that are providing cars the capability to communicate with one another and with roadside devices. Can “smart” cars and these new technologies help improve safety, reduce traffic congestion, and improve the environment?

4:15 p.m.

**PUBLIC COMMENTS / COMMUNICATIONS**

6 p.m.

**DINNER**

(Italian Cucina)

## Friday, February 3

8 a.m. **BUFFET BREAKFAST**  
(Oak I Ballroom)

8:30 a.m. **PUBLIC COMMENTS / COMMUNICATIONS**

8:35 – 9:45 a.m. **SOUTHERN CALIFORNIA WORKS**  
(Oak I Ballroom)

**Hasan Ikhata**, Executive Director, *Southern California Association of Governments*

**Darrell Johnson**, Deputy CEO, *Orange County Transportation Authority*

**Art Leahy**, CEO, *Los Angeles County Metropolitan Transportation Authority*

What can we learn from work our neighbors in Southern California are accomplishing? Hear from executives from the state's top transportation agencies about efforts under way to build major transit and highway infrastructure projects and develop regional Sustainable Communities Strategies. How can we work together to impact the next federal surface transportation bill and ensure Southern California's success in attracting investments at both the state and federal levels?

9:45 – 10:45 a.m. **SESSION TO BE ANNOUNCED**

10:45 – 11:15 a.m. **AFTER ALL THIS TALK ABOUT THE RCP ...**

**Hon. Jim Janney**, Mayor, *City of Imperial Beach*; *SANDAG Second Vice Chair*

As we embark on the Regional Comprehensive Plan update, we must decide a direction to take this endeavor. During this retreat we have heard of the benefits this plan has provided to the region and our local jurisdictions over the past decade. We have received updates from regional assets, and considered the needs of new potential partners in higher education. So the question remains - does our RCP cover all it needs to cover? If so, which direction should we take the RCP update – through a technical update or a significant policy update?

11:15 a.m. **RETREAT CONCLUDES**

SANDAG Director of Communications - **Colleen Windsor** - will serve as the Retreat Facilitator.

Following the Retreat, please take a moment to give us your feedback by completing a brief survey at [www.sandag.org/2012RetreatSurvey](http://www.sandag.org/2012RetreatSurvey). Thank you.

**WEDNESDAY, FEBRUARY 1 – DINNER**

**Mark Fabiani, *Special Counsel to the President of the San Diego Chargers***



Mark Fabiani joined the Chargers in 2002. His primary function is to work with the greater San Diego community to explore opportunities for a new state-of-the-art football stadium in the San Diego region.

Since joining the Chargers, Fabiani and his La Jolla-based firm, Fabiani & Lehane LLC, has taken the lead in working with taxpayers and fans to create a publicly-acceptable solution to the stadium issue. He also has managed the grassroots effort to solicit ideas from the community.

In 2000, Fabiani served as the deputy campaign manager for communications and strategy for former Vice President Al Gore's presidential campaign — the closest presidential election in modern history. He was responsible for coordinating the campaign's communications and media strategies and tactics, including the Vice President's post-election Florida vote count effort. Fabiani also served as the campaign's chief spokesperson, appearing daily on national television broadcasts.

Prior to serving under Gore, Fabiani held the position of special counsel to President Bill Clinton from 1994 through the '96 presidential campaign. Fabiani provided legal, communications and political counsel to the President and First Lady of the United States on allegations and investigations of White-water and other related matters. As part of his duties Fabiani produced and communicated the legal, legislative, and political responses to inquiries from the media, Capitol Hill and investigative agencies. In this role, Fabiani also served as the White House's principle spokesperson before the national media, appearing regularly on major news shows.

Fabiani's experience with complex problem resolution also includes four years of service as deputy mayor of Los Angeles and chief of staff to Los Angeles Mayor Tom Bradley. In that post, he managed political strategy, media relations, policy analysis and an executive staff of 129 for the mayor. Fabiani directed day-to-day interaction between the mayor's office and the media, general managers of city departments, the City Council, and the city's principle private sector companies and public sector institutions.

Fabiani, who graduated cum laude from Harvard Law School in 1982, also has served in senior positions at the United States Department of Justice and the Department of Housing and Urban Development. As a deputy assistant attorney general at the Justice Department, he was responsible for policy development for the Attorney General. As deputy assistant secretary at HUD, Fabiani implemented the federal government's Empowerment Zone Initiative for urban revitalization.

## THURSDAY, FEBRUARY 2 COLLABORATION WITH STATE AGENCIES THAT HOLD THE CARDS

### **Ken Alex**, Director, *Governor's Office of Planning and Research*



Ken Alex is a Senior Policy Advisor to Governor Jerry Brown and the Director of the Office of Planning and Research. Before joining the Governor's Office, Ken was the Assistant Attorney General heading the environment section of the California Attorney General's Office, and the co-head of the Office's global warming unit. From 2000 to 2006, Ken led the California Attorney General's energy task force, investigating price and supply issues related to California's energy crisis. He spearheaded numerous settlement negotiations against power producers that collectively resulted in over \$5 billion of energy crisis-related recoveries for the State of California. During his tenure at the Attorney General's Office, Ken handled cases under most federal and California environmental statutes, and negotiated dozens of significant settlements, including agreements with San Bernardino County and ConocoPhillips for the first required reductions of greenhouse gas emissions in the country.

California Lawyer named Ken an "Attorney of the Year" in 2004 for his work in energy law, and he received the ABA award for Distinguished Achievement in Environmental Law and Policy in 2007 for global warming work. He has taught courses on environmental law and policy at Stanford, Hastings, and Golden Gate University.

Ken is a graduate of Harvard Law School and holds a B.A. in political theory from the University of California at Santa Cruz.

### **Bimla Rhinehart**, Executive Director, *California Transportation Commission*



Bimla Rhinehart has nearly 23 years of experience with the California Department of Transportation. She served for four years as the Division Chief of Right of Way and Land Surveys, and previously served as the Acting Division Chief of Budgets, and Deputy Director for External Affairs and Special Projects Manager.

On April 1, 2009, Ms. Rhinehart was appointed to the position Executive Director for the California Transportation Commission (Commission) by the Commission members. The Executive Director of the Commission reports to the eleven-member Commission and is responsible for overseeing the Commission's staff of 19 and its annual budget of \$3.6 million. The Commission is responsible for programming and allocating several billion dollars annually for transportation projects throughout California in partnership with regional transportation agencies and the California Department of Transportation. The Commission also is responsible for advising the Secretary of Business, Transportation and Housing Agency and the California Legislature on key transportation policy matters.

**Lynn Terry**, Deputy Executive Director, *Air Resources Board*



Lynn Terry has served as a Deputy Executive Officer of the California Air Resources Board since 1997. She oversees a variety of policy and technical programs developed to implement federal Clean Air Act requirements, greenhouse gas emissions reporting requirements, California's planning requirements for sustainable communities, ARB's environmental justice policies, and statewide air quality planning requirements. In addition, Ms. Terry directs the ARB's research and health effects evaluation program.

Ms. Terry previously served as the ARB Assistant Executive Officer and Chief of the Office of Air Quality and Transportation Planning. In that role, she worked closely with California's local air quality districts and transportation agencies on 1994 plans to meet federal air quality standards.

Ms. Terry currently manages programs including development of air quality plans required to meet federal air quality standards, air quality modeling and emissions inventories, air pollution transport assessments, air pollution exposure and health impacts analyses, greenhouse gas emissions reporting, greenhouse reduction targets for regional transportation plans, transportation conformity analyses, smoke management regulations, community air quality assessments, and annual research priorities.

Ms. Terry began her career at ARB working on air toxics and risk assessment issues. She is a graduate of the University of California at Davis, where she received an M.S. in Pharmacology and Toxicology, with an emphasis in Environmental Toxicology.

## THURSDAY, FEBRUARY 2 – WHAT DOES IT TAKE TO MAKE TRANSIT-ORIENTED DEVELOPMENT WORK IN THE REGION?

### **Tim Allison**, Manager of Real Estate Assets, *Metropolitan Transit System*



Tim Allison is the Metropolitan Transit System's Manager of Real Estate Assets and is responsible for over 150 miles of railroad right-of-way, office and maintenance facilities, and approximately \$1 million in real estate revenue. Mr. Allison handles the real estate asset management and development, third party engineering permits and approvals, capital property acquisitions, third party agreements affecting the real estate, and the Transit Oriented Development Program.

Mr. Allison is a licensed Civil Engineer in the State of California. Mr. Allison worked as a Civil Engineer for the State of California, Department of Transportation, District 11, from 1983 to 2002. During that time, he was responsible for many freeway construction, design, and project management assignments including managing multi-million dollar programs in San Diego, Riverside, and Imperial Counties.

Mr. Allison joined MTS in 2002. He is a graduate of Syracuse University and has a Bachelor of Science degree in Civil Engineering.

### **William Jones**, President/CEO, *CityLink Investment Corporation*



William Jones is President/CEO and owner of CityLink Investment Corporation, a real estate investment firm. CityLink and its affiliates acquire, develop and manage commercial real estate ventures in urban communities and has developed projects in excess of \$130 million; totaling approximately 525,000 square feet.

Mr. Jones is a director of SEMPRA Energy, a Fortune 500 energy services holding company and a director of certain American Mutual Funds managed by Capital Research and Management Company. He is also a director of the Federal Reserve Bank of San Francisco, appointed by the Board of Governors.

His civic involvement includes serving as a trustee of Francis Parker School and as a director of the San Diego Padres Baseball Club. He is a member of the International Council of Shopping Centers, the Corporate Directors Forum, the San Diego Chapter of Lambda Alpha International, an honorary Land Economics Society and the Alpha Pi Boule' Sigma Pi Phi Fraternity.

Mr. Jones is the former Chairman of the Board of the Los Angeles Branch of the Federal Reserve Bank of San Francisco and a former director of Southwest Water Company and the Price Real Estate Investment Trust. He has served as a trustee of the University of San Diego, a member of the Board of Overseers University of California San Diego and as a director of the San Diego Regional Economic Development Corporation.

Prior to founding CityLink Investment Corporation, Mr. Jones was an Investment Manager/Assistant to the Chairman of Prudential Realty Group and later as the General Manager of a \$400 million commercial real estate portfolio in the northwest for Prudential Realty Group. Mr. Jones' career also includes 15 years of service in the municipal government from 1972 to 1987. He served as Deputy Mayor of the City of San Diego in 1986. He served as Councilmember for the City's Fourth District from 1982 to 1987. He previously served as chief of staff to

City Councilmember Leon Williams. In 1987, Mr. Jones created Project I Believe, a non-profit organization that provided mentoring and scholarships to all members of the 1987 graduating class of Kennedy Elementary School through high school and college.

Mr. Jones earned national acclaim as the master developer of the eight-block City Heights Urban Village, an award-winning redevelopment project. Mr. Jones was selected as Corporate Director Forum's 2006 "Director of the Year for Corporate Governance". Other professional honors received include the International Economic Development Council's 2002 Citizen Leadership Award, the Revelle Award, initiated in 1983 to honor Ellen & Roger Revelle, San Diego Dialogue's 2000 "Celebration of Civic Excellence" Award for "Creating Livable Communities in Our Region," the Partners for Livable Communities National 1999 Bridge Builders Award, the American Society of Civil Engineers 1999 Award of Merit for the City Heights Urban Village and the 1999 Developer of the 20th Century Award, presented by the Black Contractors Association of San Diego.

Mr. Jones received a Masters in Business Administration from Harvard Business School in May, 1989 and a Bachelor of Arts in Economics from the University of San Diego in 1980. He is married to Cheryl Sueing-Jones, a Deputy District Attorney for the County of San Diego. They have three children and reside in San Diego, CA.

**Gary H. London**, President, *The London Group Realty Advisors*



Gary London is President of The London Group Realty Advisors, a diversified real estate strategic advisory, development management, investment, capital access and analysis firm whose clients include investors, developers, lenders and public agencies.

In practice as an analyst and strategic advisor for four decades, Mr. London is well known throughout the U.S. as a counsel to many of the nation's largest investors, lenders and practitioners. He has a reputation as a prescient, forward thinker who translates opportunities (or problems) into profits.

Mr. London is an Instructor at The Burnham-Moores Center for Real Estate, University of San Diego as well as an adjunct Professor at Arizona State University's graduate program in real estate development (MRED). He had taught at the University of California, San Diego Extension for 24 years. Previously, he was West Region Director of Real Estate Consulting for Price Waterhouse and Executive Director of The Goodkin Group. He is a graduate of U.C. Berkeley and received his Master's degree from San Diego State University.

A "Distinguished Toastmaster" in Toastmasters International, Mr. London speaks regularly to industry and business organizations, frequently writes and is often quoted in the media, and is a columnist for the San Diego Business Journal. He is also featured in the San Diego UnionTribune's weekly "EconoMeter" sharing his views on the great economic issues of our time.

Mr. London was featured on CBS Evening News "Eye On America" for his commentary on the real estate market, and has also testified before the House of Representatives Committee on Banking, Finance and Urban Affairs. In 1995 he was featured in the San Diego Business Journal's "Who's Who In San Diego"; and was honored as "Member Of The Year" in 1996 from the San Diego Land Economics Society (Lambda Alpha International).

## THURSDAY, FEBRUARY 2 – SAN DIEGO REGIONAL ASSETS CONSIDERED

### **David L. Geier**, Vice President of Electric Operations, *SDG&E*



David L. Geier is vice president of electric operations for San Diego Gas & Electric (SDG&E).

As vice president of electric operations, Geier oversees the planning design and engineering of SDG&E's distribution, transmission and substation facilities. He also is responsible for operating the transmission and distribution grid.

Previously, Geier held several management positions at SDG&E, including director of electric grid and distribution services, manager of direct access implementation, and supervisor of several SDG&E operations and facilities. Before joining SDG&E in 1980, Geier worked for Wisconsin Electric Power Co. in Milwaukee.

Geier currently serves on the board and is treasurer of the San Diego and Imperial County Red Cross. He is on the Dean's advisory board at San Diego State University and the University of San Diego and is a member of Institute of Electrical & Electronic Engineers (IEEE) and a past chairman of the IEEE power engineering society of San Diego.

Geier holds a bachelor's degree in electrical engineering and power engineering curriculum from the University of Illinois, Urbana, and a master's degree in electrical engineering and computer engineering curriculum from San Diego State University. He is also a registered professional engineer in California.

### **Bob Kelly**, President and Chief Executive Officer, *The San Diego Foundation*



For more than 15 years, Bob has overseen all activities, programs and asset management within The San Diego Foundation. A longtime San Diegan, Bob built his career in philanthropy over several decades. Prior to joining The Foundation, Bob served as the Executive Director of the American Cancer Society in San Diego and Vice President of Southern California. He also spent significant time with Sharp Health Care, where he served as Assistant to the President and Senior Vice President and Chief Operating Officer for Sharp Health Care Foundation. Bob also worked as Senior Vice President for CCP and Associates – a comprehensive cancer center consulting firm.

Bob's community service activities include time spent as a board member of the San Diego Symphony Foundation, the San Diego Real Estate Foundation, Beauchamp Charities, Sharp Healthcare, the Children's Initiative, and League of California Community Foundations. He's a past President of the UCSD Alumni Association, past Board Chair of Youth for Progress, and past Board Chair of San Diego Grantmakers. He's also served on the boards of the San Diego Chamber Foundation, the San Diego Chamber of Commerce, the Elsinore Cattle Co. and the International Community Foundation. He is a member of the Downtown Rotary and a graduate of UC San Diego.

**Scott Peters**, Commissioner, *Unified Port of San Diego*



Scott H. Peters was sworn in to represent the City of San Diego in January, 2009. He served for eight years on the San Diego City Council, including as Council President from 2006 through 2008. Active in civic service, he was also a member of the California Coastal Commission, co-chair of San Diego's Clean Water Task Force and a member of the San Dieguito River Park Joint Powers Authority. He holds an undergraduate degree from Duke University and attended New York University School of Law. He has a long career in environmental law with international law firms, government, and his own firm, representing businesses, local governments and public interest groups.

**Maureen Stapleton**, General Manager, *San Diego County Water Authority*



Maureen A. Stapleton is the General Manager of the San Diego County Water Authority, the regional water agency that provides up to 90 percent of all the water used in San Diego County supporting a \$186 billion economy and the quality of life for over 3.1 million residents. Stapleton assumed her duties in January 1996. As General Manager, Stapleton oversees a dynamic agency that is aggressively pursuing a comprehensive array of water supply and infrastructure programs designed to diversify and improve the reliability of San Diego County's water supply. She is responsible for the implementation of a \$3.8 billion Capital Improvement Program. In addition, the Water Authority is aggressively pursuing the development of seawater desalination, outdoor conservation, and enhanced recycling to continue the supply diversification effort for the San Diego region.

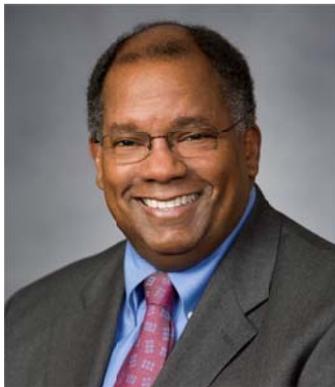
**THURSDAY, FEBRUARY 2 – WORKING WITH HIGHER EDUCATION FOR  
BETTER TRANSPORTATION SOLUTIONS**

**Linda Hawk**, Vice President, *Finance and Administrative Services*,  
*California State University San Marcos*



Dr. Linda Hawk has served as the Vice President for Finance and Administrative Services of California State University San Marcos since 2008. The areas under her leadership include Business and Financial Services, Facilities Development and Management, Human Resources, Parking & Commuter Services, University Police & Emergency Management and the University Auxiliary Services and Research Corporation. Vice President Hawk has been with Cal State San Marcos since 2001. Prior to this position, she served as the Associate Vice President for Resource Management. She has a long record of achievement in higher education, having worked for 7 years as the Director of Business Services at Alliant International University and at other institutions. She received her Doctorate of Education from Alliant International University in 2010.

**Gary Matthews**, Vice Chancellor Resource Manager and Planning,  
*University of California San Diego*



Gary C. Matthews is the Vice Chancellor for Resource Management and Planning (VCRMP) with supervisory responsibility for University-wide planning and oversight of UCSD's \$3 Billion operating budget. Reporting directly to the University Chancellor, the Vice Chancellor has responsibility for advising the Chancellor on budgetary and administrative matters and is a member of the Chancellor's executive cabinet.

The VC-RMP represents the campus' resource management and planning interests at system-wide meetings of his/her peers. He attends and represents the campus at Regents meetings along with the Chancellor. The Vice Chancellor also serves as the campus' Locally Designated Official (LDO) and coordinates the campus Compliance, Audit, Risk and Ethics (CARE) committee on audit research ethics in collaboration with the Executive Vice Chancellor and coordination with the UC Chief Compliance Officer.

He has an accomplished record of implementation and advocacy for Sustainability in campus operations allowing UCSD to be recognized as one of the leaders in sustainability initiatives.

Department units include Administrative Support Services, Audit and Management Advisory Services, Campus Budget Office, Campus Planning (compliance, ethics, audit & investigations), Facilities Design and Construction (implementation of capital projects), Auxiliary and Plant Services (facilities operations - repair, remodel and maintenance; energy projects, custodial, landscaping, parking & transportation services, and all auxiliary units including child care, campus bookstore, machine shop and copy centers), Environment, Health and Safety (including risk management), University Police, Policy and Records Administration, Real Estate (lease/purchase of university properties), Strategic Energy Initiatives and Strategic Campus Initiatives.

He joined the University of California, San Diego in February 2002 as the Assistant Vice Chancellor for Auxiliary & Plant Services, then served as Interim Vice Chancellor – Resource Management and Planning from January 2007 until his permanent appointment in February 2008 following a national search.

Prior to accepting the position at UCSD Mr. Matthews was the Assistant Vice President Administration at the State University of New York at Stony Brook. As the Chief Facilities and Services Officer at Stony Brook (also a Carnegie Research I University) he was responsible for managing a large budget and managed a variety of departments, including Facilities Operations, University Police, and Institutional Services. Facilities Operations included physical plant, academic core, medical center, facilities engineering, environmental health and safety, transportation and parking. Institutional Services included waste management, recycling, mail service, motor pool, fleet management, and systems and management support for the division.

His accomplishments while at Stony Brook included major facilities upgrades to infrastructure and energy projects including the construction and operation of a 40 MW third party operated Cogeneration Plant, completion of a 7,000 seat stadium, student activities center addition, heavy engineering laboratories, Ambulatory Care facility, Renovations and operations of the 500 bed University hospital and numerous Housing and Residence hall projects serving 8000 residents. His most prized project was the Academic mall that transformed a harsh “asphalt runway” into a positive environment that provided “a sense of place” where people can communicate and interact in a natural setting including water features.

Mr. Matthews received a Bachelor of Arts degree in Government from Hamilton College and a Masters in Social Welfare degree with an emphasis in Policy, Administration, and Research from Stony Brook University.

**David Umstot, Vice Chancellor Facilities Management, *San Diego Community College District***



David Umstot, PE, is Vice Chancellor of Facilities Management for the San Diego Community College District overseeing a \$1.555 billion construction bond program, facilities services, and police functions for the District.

Prior to SDCCD, he worked for the San Diego Unified School District as the Executive Director of Facilities, responsible for implementation of its \$1.51 billion Proposition MM capital construction bond program and management of its \$131 million annual physical plant operations.

Before entering the educational facilities market, Dave had extensive experience in commercial and public agency construction most recently as Vice President of Operations for Syska Hennessy Group Construction. He earned a B.S. degree from the University of the Pacific and a Masters of Engineering from the Colorado School of Mines.

He currently serves on the board of the Community College Facility Coalition as well as the advisory board for the San Diego Chapter of the Lean Construction Institute.

## FRIDAY, FEBRUARY 3 – SOUTHERN CALIFORNIA WORKS

### **Hasan Ikhata**, Executive Director, *South California Association of Governments*



Hasan Ikhata is the Executive Director of the Southern California Association of Governments (SCAG) – Southern California’s Metropolitan Planning Organization. Hasan has more than 25 years of experience in the arena of Transportation Planning in the Southern California region, in both the private and public sector.

Prior to joining SCAG in 1994, Hasan worked for the Los Angeles County Metropolitan Transportation Authority (MTA) for four years, and while there he developed a comprehensive Transportation Control Measure/Transportation Demand Management program; and at the South Coast Air Quality Management District (SCAQMD) for four years managing transportation and air quality related projects, and headed the evaluation of various components of Regulation XV, the nation’s first mandatory employer based trip reduction program designed to reduce commute related automobile travel.

Hasan holds a Bachelors and a Masters Degree in Civil and Industrial Engineering from Zaporozhye University in the former Soviet Union, a Masters Degree in Civil Engineering from UCLA, and a PhD Candidacy in Urban Planning and transportation from the University of Southern California in Los Angeles.

### **Darrell Johnson**, Deputy Chief Executive Officer, *Orange County Transportation Authority*



Darrell Johnson is the Deputy Chief Executive Officer of the Orange County Transportation Authority, the 12<sup>th</sup> largest transit agency in the U.S. with 1,600 employees and an annual budget of \$1.2 billion.

Under the leadership of OCTA’s Board of Directors and the CEO, Johnson assists in the planning, development and delivery of freeway and road projects, bus services, regional rail services, paratransit services, and the operation and maintenance of the 91 Express Lanes, the most successful toll facility in California.

Prior to joining OCTA, Johnson worked at Amtrak for 12 years, where he held positions in operations, planning, and finance and contributed to the development of passenger rail corridors in California, Oregon, Washington, and British Columbia.

**Art Leahy, CEO, Los Angeles County Metropolitan Transportation Authority**



Arthur T. Leahy is CEO of the Los Angeles County Metropolitan Transportation Authority (Metro). Metro is the third largest public transportation agency in the United States with an annual budget of \$4.2 billion and more than 9,000 employees with an operating fleet of more than 2,200 buses and 5 rail lines with annual ridership exceeding 400 million boardings.

Leahy is heading one of the nation's largest public works programs through Measure R that will, literally, change the urban landscape and shape the future of Los Angeles for generations to come.

He began his career 40 years ago as a bus operator. Having worked through the ranks, he rose to lead three major transportation agencies. He was recently recognized by his peers in Metro Magazine – a trade publication – as being one of the country's most influential leaders in the transit industry.

Leahy earned a Bachelor of Arts degree in political science from California State University, Los Angeles (CSLA) in 1974 and a master's degree in public administration from the University of Southern California.