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MEETING NOTICE AND AGENDA

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 Mexico

SELECTION COMMITTEE FOR THE *TransNet* INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

The Selection Committee may take action on any item appearing on this agenda.

Friday, October 28, 2011

8:45 a.m. (immediately before the Board Meeting)

SANDAG, Conference Room 8D
 401 B Street, Suite 800
 San Diego, CA 92101-4231

Staff Contact: Kim Kawada
 (619) 699-6994
 kka@sandag.org

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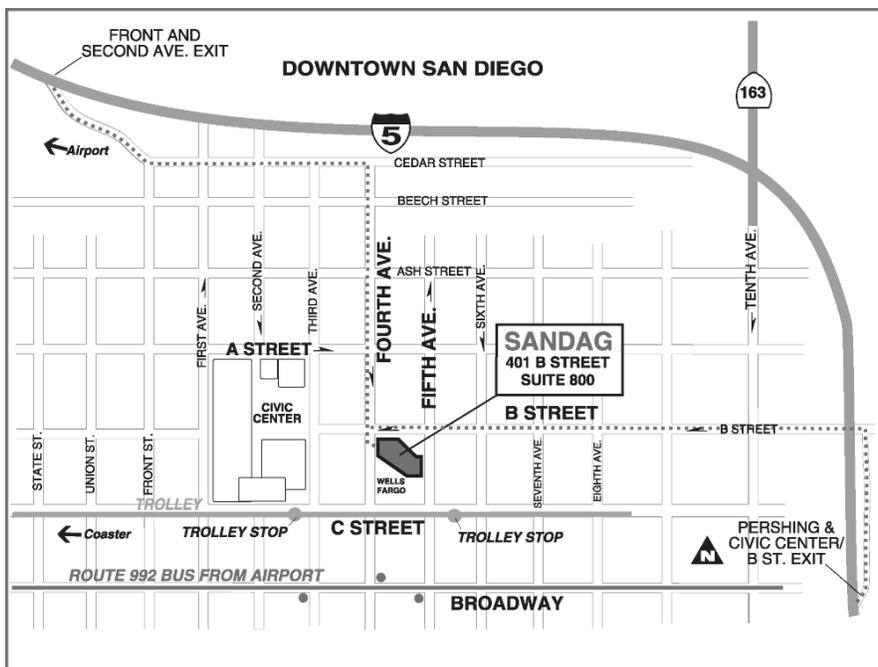
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SELECTION COMMITTEE FOR THE INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

Friday, October 28, 2011

ITEM #		RECOMMENDATION
1.	SELECTION OF A CHAIR The Selection Committee should select a chairperson for purposes of conducting the meeting.	APPROVE
+2.	SELECTION OF INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE MEMBERS SANDAG staff will summarize the process established in the <i>TransNet</i> Extension Ordinance for selecting the Independent Taxpayer Oversight Committee (ITOC) members. The Selection Committee is asked to approve the selection of members for positions on the ITOC.	APPROVE
3.	PUBLIC COMMENTS/COMMUNICATIONS/MEMBER COMMENTS Members of the public will have the opportunity to address the Selection Committee on any issue within the jurisdiction of the Committee. Public speakers are limited to three minutes or less per person. Committee members also may provide information and announcements under this agenda item.	INFORMATION
4.	ADJOURNMENT	

+ next to an item indicates an attachment

San Diego Association of Governments – *TransNet* Program
SELECTION COMMITTEE FOR THE
INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE

October 28, 2011

AGENDA ITEM NO.: **2**

Action Requested: APPROVE

SELECTION OF INDEPENDENT TAXPAYER OVERSIGHT
COMMITTEE MEMBERS

File Number 1500100

Introduction

In accordance with the *TransNet* Extension Ordinance (Ordinance), an Independent Taxpayer Oversight Committee (ITOC) was established to provide an enhanced level of accountability for expenditures made under the Expenditure Plan. Attachment 1 provides the Ordinance language regarding the ITOC, including the roles and responsibilities of the ITOC as well as the roles of the Technical Screening and Selection Committees in the selection process for the ITOC members.

The membership of the ITOC consists of seven voting members with each member representing a specified area of expertise (Attachment 2). The ITOC public finance position is currently vacant, and options for filling this position are discussed in more detail below.

Background

A recruitment to fill positions for the ITOC was conducted earlier this year. The terms of four ITOC members expired in May 2011, and three of the four positions were filled in June 2011. When the only candidate for the unfilled position submitted a letter of resignation asking that his candidate application be withdrawn due to having accepted an out-of-state job offer, a new solicitation was advertised for the remaining unfilled position in the private sector category.

The Technical Screening Committee reviewed the applications received, and recommended two highly qualified candidates for the Selection Committee's consideration – John Chalker and Richard Vortmann (Attachment 3). At the June 24, 2011, Selection Committee meeting, both candidates were interviewed, and John Chalker was selected to serve in the private sector position.

In August 2011, one of the original ITOC members, John Meyer, passed away, leaving the public finance position vacant (professional in the field of municipal/public finance and/or budgeting with a minimum of ten years in a relevant and senior decision-making position in the public or private sector). Section 4 of the ITOC Bylaws states that if mid-term vacancies occur, the Selection Committee may modify the process as necessary given the particular circumstances:

Section 4. Vacancies: If mid-term vacancies occur.....due to the death, disability, or resignation of a member, the process for replacement shall generally follow the same process as established for regular appointments.....The Selection Committee may modify the process as may be necessary given the particular circumstances. Every effort should be made to fill the vacancy in the same area of expertise.

Recommendation

Given the recent solicitation for membership on the ITOC and the qualifications of the candidates previously considered by the Selection Committee, there is an opportunity to consider both prior candidates for positions on the ITOC. Mr. Chalker, who currently serves in the private sector category, also has more than 30 years as a professional in the financial services industry and more than 15 years of experience with infrastructure issues. Mr. Chalker's experience and qualifications would enable him to serve in the public finance position on the ITOC, and Mr. Vortmann was recently considered a strong candidate for the private sector position.

The Selection Committee is asked to approve:

1. Re-appointing John Chalker to serve in the public finance position on the ITOC (through term of May 2015); and
2. Selecting Richard Vortmann to serve in the private sector position on the ITOC (through term of May 2013)

Another option to the proposed approach for filling the mid-term vacancy is to conduct an additional advertisement for the public finance position.

Attachments: 1. Excerpts from *TransNet* Extension Ordinance and Expenditure Plan
2. Current ITOC Members
3. Memorandum dated June 16, 2011, from the Technical Screening Committee to the Selection Committee with Recommendation of ITOC Candidates

Key Staff Contact: Kim Kawada, (619) 699-6994, kka@sandag.org

[Excerpt from *TransNet Extension Ordinance and Expenditure Plan*]

**STATEMENT OF UNDERSTANDING REGARDING THE IMPLEMENTATION OF THE
INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE
FOR THE *TransNet* PROGRAM**

Purpose of the ITOC

The Independent Taxpayer Oversight Committee (ITOC) is intended to provide an increased level of accountability for expenditures made under the *TransNet Extension*, in addition to the independent annual fiscal and compliance audits required under the existing *TransNet* program. The ITOC should function in an independent, open and transparent manner to ensure that all voter mandates are carried out as required in the Ordinance and Expenditure Plan, and to develop positive, constructive recommendations for improvements and enhancements to the financial integrity and performance of the *TransNet* program.

Intent of the ITOC as a Functional Partner to SANDAG

The *TransNet* Ordinance contains a summary of the ITOC's role and responsibilities consistent with the above Purpose. In this document, additional and supplementary details with regard to the ITOC are delineated. These pertain to the process for selecting members of ITOC, terms and conditions governing membership, responsibilities, funding and administration, and conflict of interest provisions.

It is noteworthy that these details have been developed in a cooperative process between SANDAG and representatives of the San Diego County Taxpayers Association, and with the involvement of other transportation professionals within the region. This document is understood to provide the basis for describing how the ITOC will function once the Ordinance is approved.

In addition to the details outlined in this document the intent that provides the foundation for the desired partnership between ITOC and SANDAG, as viewed by the principal authors, is summarized as follows:

- Resource—it is the intent that the ITOC will serve as an independent resource to assist in SANDAG's implementation of *TransNet* projects and programs. The Committee's membership is designed to provide to SANDAG a group of professionals who, collectively, can offer SANDAG the benefit of their experience to advance the timely and efficient implementation of *TransNet* projects and programs. The ITOC will work in a public way to ensure all deliberations are conducted in an open manner. Regular reports from the ITOC to the SANDAG Board of Directors (or policy committees) are expected with regard to program and project delivery, and overall performance.
- Productive—it is the intent that the ITOC will rely upon data and processes available at SANDAG, studies initiated by the ITOC, and other relevant data generated by reputable sources. It is understood, however, that SANDAG will be continuously striving to improve the reliability of data and to update analytical and modeling processes to be consistent with the state-of-the-art, and that the ITOC will be kept abreast of any such efforts, and invited to participate in development of such updates in a review capacity.

- Cost-efficient—it is the intent that the ITOC will not add cost burden to SANDAG's implementation of the TransNet program and projects. Rather, through a cooperative and productive working relationship between ITOC and the SANDAG implementation team, it is the objective that costs will be saved.
- Flexible—it is the intent that the ITOC will assist SANDAG to be opportunistic to take advantage of changing situations in the future with regard to technologies and transportation developments. Therefore, the provisions contained below are viewed through 2048 based upon a 2004 perspective and are not meant to be unduly restrictive on ITOC's and SANDAG's roles and responsibilities.

Membership and Selection Process

1. Membership: There shall be seven ITOC voting members with the characteristics described below. The intent is to have one member representing each of the specified areas of expertise. If, however, after a good faith effort, qualified individuals have not been identified for one or more of the areas of expertise, then no more than two members from one or more of the remaining areas of expertise may be selected. For each of the areas of expertise listed below, an individual representing one of the region's colleges or universities with a comparable level of academic experience also would be eligible for consideration.
 - A professional in the field of municipal/public finance and/or budgeting with a minimum of ten years in a relevant and senior decision making position in the public or private sector.
 - A licensed architect, civil engineer or traffic engineer with demonstrated experience of ten years or more in the fields of transportation and/or urban design in government or the private sector.
 - A professional with demonstrated experience of ten years or more in real estate, land economics, and/or right-of-way acquisition.
 - A professional with demonstrated experience of ten years or more in the management of large-scale construction projects.
 - A licensed engineer with appropriate credentials in the field of transportation project design or construction and a minimum of ten years experience in a relevant and senior decision making position in the government or private sector.
 - The chief executive officer or person in a similar senior-level decision making position, of a major private sector employer with demonstrated experience in leading a large organization.
 - A professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management.
 - Ex-Officio Members: SANDAG Executive Director and the San Diego County Auditor

The criteria established for the voting members of the ITOC are intended to provide the skills and experience needed for the ITOC to carry out its responsibilities and to play a valuable and constructive role in the ongoing improvement and enhancement of the *TransNet* program.

Applications will be requested from individuals interested in serving on the ITOC through an open, publicly noticed solicitation process.

2. **Technical Screening Committee:** A technical screening committee will be established to review applications received from interested individuals. This committee will consist of three members selected by the SANDAG Executive Director from high-level professional staff of local, regional, state, or federal transportation agencies outside of the San Diego region, or from one of the region's colleges or universities in a transportation-related field, or a combination thereof. The committee will develop a list of candidates determined to be qualified to serve on the ITOC based on the criteria established for the open position(s) on the ITOC. The technical screening committee will recommend two candidates for each open position from the list of qualified candidates for consideration by the Selection Committee. The recommendations shall be made within 30 days of the noticed closing date for applications.
3. **Selection Committee:** A selection committee shall be established to select the ITOC members from the list of qualified candidates recommended by the technical screening committee. The selection committee shall consist of the following:
 - Two members of the County of San Diego Board of Supervisors
 - The Mayor of the City of San Diego
 - A mayor from the Cities of Chula Vista, Coronado, Imperial Beach, or National City selected by the mayors of those cities.
 - A mayor from the Cities of El Cajon, La Mesa, Lemon Grove, or Santee selected by the mayors of those cities.
 - A mayor from the Cities of Carlsbad, Del Mar, Encinitas, Oceanside, or Solana Beach selected by the mayors of those cities.
 - A mayor from the Cities of Escondido, Poway, San Marcos, or Vista selected by the mayors of those cities.

The selection of ITOC members shall be made within 30 days of the receipt of recommendations from the technical screening committee. All meetings of the selection committee shall be publicly noticed and conducted in full compliance with the requirements of the Brown Act. Should the selection committee be unable to reach agreement on a candidate from the qualified candidates recommended by the technical screening committee, the selection committee shall request the technical screening committee to recommend two additional qualified candidates for consideration.

Terms and Conditions for ITOC members

- ITOC members shall serve a term of four years, except that initial appointments may be staggered with terms of two to four years.
- ITOC members shall serve without compensation except for direct expenses related to the work of the ITOC.
- In no case shall any member serve more than eight years on the ITOC.

- If and when vacancies in the membership of the ITOC occur, the same selection process as outlined above shall be followed to select a replacement to fill the remainder of the term. At the completion of a term, eligible incumbent members will need to apply for reappointment for another term.
- Term limits for ITOC members should be staggered to prevent significant turnover at any one time. The initial appointment process should be based on this staggered term limit concept.

ITOC Responsibilities

The ITOC shall have the following responsibilities:

1. Conduct an annual fiscal and compliance audit of all TransNet-funded activities using the services of an independent fiscal auditor to assure compliance with the voter-approved Ordinance and Expenditure Plan. This annual audit will cover all recipients of TransNet funds during the fiscal year and will evaluate compliance with the maintenance of effort requirement and any other applicable requirements. The audits will identify expenditures made for each project in the prior fiscal year and will include the accumulated expenses and revenues for ongoing, multi-year projects.
2. Prepare an annual report to the SANDAG Board of Directors presenting the results of the annual audit process. The report should include an assessment of the consistency of the expenditures of *TransNet* funds with the Ordinance and Expenditure Plan and any recommendations for improving the financial operation and integrity of the program for consideration by the SANDAG Board of Directors. This consistency evaluation will include a review of expenditures by project type for each local jurisdiction. The ITOC shall share the initial findings of the independent fiscal audits and its recommendations with the SANDAG Transportation Committee 60 days prior to their release to resolve inconsistencies and technical issues related to the ITOC's draft report and recommendations. Once this review has taken place, the ITOC shall make any final amendments it deems appropriate to its report and recommendations, and adopt its report for submission directly to the SANDAG Board of Directors and the public. The ITOC shall strive to be as objective and accurate as possible in whatever final report it adopts. Upon completion by the ITOC, the report shall be presented to the SANDAG Board of Directors at its next regular meeting and shall be made available to the public.
3. Conduct triennial performance audits of SANDAG and other agencies involved in the implementation of TransNet-funded projects and programs to review project delivery, cost control, schedule adherence and related activities. The review should include consideration of changes to contracting, construction, permitting and related processes that could improve the efficiency and effectiveness of the expenditure of TransNet revenues. These performance audits shall be conducted using the services of an independent performance auditor and should include a review of the ITOC's performance. A draft of the ITOC's report and recommendations regarding the performance audits shall be made available to the SANDAG Transportation Committee at least 60 days before its final adoption by the ITOC to resolve inconsistencies and technical issues related to the ITOC's draft report and recommendations. Once this review has taken place, the ITOC shall make any final amendments it deems appropriate to its report and related recommendations, and adopt its report for presentation directly to the SANDAG Board of Directors and the public. The ITOC shall strive to be as

objective and constructive as possible in the text and presentation of the performance audits. Upon completion by the ITOC, the report shall be presented to the SANDAG Board of Directors at its next regular meeting and shall be made available to the public.

4. Provide recommendations to the SANDAG Board of Directors regarding any proposed amendments to the Ordinance and Expenditure Plan.
5. Provide recommendations as part of the 10-year review process. This process provides an opportunity to undertake a comprehensive review of the TransNet program every 10 years and to make recommendations for improving the program over the subsequent 10 years. This review process should take into consideration the results of the TransNet-funded improvements as compared to the performance standards established through the Regional Transportation Plan and the Regional Comprehensive Plan.
6. Participate in the ongoing refinement of SANDAG's transportation system performance measurement process and the project evaluation criteria used in development of the Regional Transportation Plan (RTP) and in prioritizing projects for funding in the Regional Transportation Improvement Program. The focus of this effort will be on TransNet-funded projects. Based on the periodic updates to the RTP, as required by state and federal law, the oversight committee shall develop a report to the SANDAG Transportation Committee, the SANDAG Board of Directors and the public providing recommendations for possible improvements and modifications to the TransNet program.
7. On an annual basis, review ongoing SANDAG system performance evaluations, including SANDAG's "State of the Commute" report, and provide an independent analysis of information included in that report. This evaluation process is expected to include such factors as level of service measurements by roadway segment and by time of day, throughput in major travel corridors, and travel time comparisons by mode between major trip origins and destinations. Such information will be used as a tool in the RTP development process.
8. Review and comment on the programming of *TransNet* revenues in the Regional Transportation Improvement Program (RTIP). This provides an opportunity for the ITOC to raise concerns regarding the eligibility of projects proposed for funding before any expenditures are made. In addition to a general eligibility review, this effort should focus on significant cost increases and/or scope changes on the major corridor projects identified in the Ordinance and Expenditure Plan.
9. Review proposed debt financings to ensure that the benefits of the proposed financing for accelerating project delivery, avoiding future cost escalation, and related factors exceed issuance and interest costs.
10. Review the major Congestion Relief projects identified in the Ordinance for performance in terms of cost control and schedule adherence on a quarterly basis.

In carrying out its responsibilities, the ITOC shall conduct its reviews in such a manner that does not cause unnecessary project delays, while providing sufficient time to ensure that adequate analysis can be completed to allow the ITOC to make objective recommendations and to provide the public with information about the implementation of the *TransNet* program.

ITOC Funding and Administration

1. All costs incurred in administering the activities of the ITOC, including related fiscal and performance audit costs, shall be paid annually from the proceeds of the *TransNet* sales tax. The funds made available to the ITOC shall not exceed \$250,000 annually, as adjusted for inflation annually for the duration of the program. Any funds not utilized in one fiscal year shall remain available for expenditure in subsequent years as part of the annual budget process.
2. The expenditures of the ITOC shall be audited annually as part of the same fiscal audit process used for all other *TransNet*-funded activities.
3. The process for selecting the initial ITOC members shall be started no later than April 1 of the year following the passage of the Ordinance by the voters. Because the funding for this activity would not be available until Fiscal Year 2008-09, the ITOC activities during the initial transition period will be phased in to the extent possible within the budget constraints of the one percent administrative cap under the current *TransNet* Ordinance. Given the forty-year duration of the *TransNet* tax extension, the ITOC shall continue as long as funds from the current authorization remain available.
4. An annual ITOC operating budget shall be prepared and submitted to the SANDAG Board of Directors for its approval 90 days prior to the beginning of each fiscal year.
5. All ITOC meetings shall be public meetings conducted in full compliance with the Brown Act. The ITOC will meet on a regular basis, at least quarterly, to carry out its roles and responsibilities.
6. SANDAG Directors and staff will fully cooperate with and provide necessary support to the ITOC to ensure that it successfully carries out its duties and obligations, but should limit involvement to the provision of information required by the ITOC to ensure the independence of the ITOC as it carries out its review of the *TransNet* program and develops its recommendations for improvements.
7. ITOC members and their designated auditors shall have full and timely access to all public documents, records and data with respect to all *TransNet* funds and expenditures.
8. All consultants hired by the ITOC shall be selected on an open and competitive basis with solicitation of proposals from the widest possible number of qualified firms as prescribed by SANDAG's procedures for procurement. The scope of work of all such consultant work shall be adopted by the ITOC prior to any such solicitation.
9. SANDAG shall provide meeting space, supplies and incidental materials adequate for the ITOC to carry out its responsibilities and conduct its affairs. Such administrative support shall not be charged against the funds set aside for the administration of the ITOC provided under No. 1 above.

Conflict of Interest

The ITOC shall be subject to SANDAG's conflict of interest policies. ITOC members shall have no legal action pending against SANDAG and are prohibited from acting in any commercial activity directly or indirectly involving SANDAG, such as being a consultant to SANDAG or to any party with pending legal actions against SANDAG during their tenure on the ITOC. ITOC members shall not have direct commercial interest or employment with any public or private entity, which receives *TransNet* sales tax funds authorized by this Ordinance.

Current Independent Taxpayer Oversight Committee (ITOC) Members

Jim Ryan, ITOC Chair (Term expires May 2013): Jim is serving in the ITOC position for a professional with experience in the management of large-scale construction projects. He has over 30 years of experience in various aspects of the construction industry, including labor relations, safety, and service procurement. Jim has served as Executive Director of Associated General Contractors in San Diego for the past five years. He is a Poway resident working in Sorrento Valley.

Paul Fromer, ITOC Vice Chair (Term expires May 2015): Paul is serving in the ITOC position for a professional in biology or environmental science with demonstrated experience of ten years or more with environmental regulations and major project mitigation requirements and/or habitat acquisition and management. He is vice president and team leader for RECON Environmental, Inc. and has over 30 years of environmental review and planning process experience working with public agencies on development and implementation of regional conservation plans for endangered species. Paul is a Rancho Peñasquitos resident working in downtown San Diego.

John Chalker (Term expires May 2015): John is serving in the ITOC position for a chief executive officer or person in a similar senior-level decision-making position, of a major private sector employer with demonstrated experience in leading a large organization. He is managing director for LM Capital Group, LLC. and has over 30 years of experience in the financial services industry including over 15 years involvement with various infrastructure issues through his service on numerous committees and as a member of the Board of Directors for the San Diego Regional Chamber of Commerce. He also was appointed as Commissioner for the California Transportation Commission by Governor Arnold Schwarzenegger from 2005 to 2011. He currently serves as a member of the California High-Speed Rail Peer Review Group. John is a Point Loma resident working in downtown San Diego.

Michael L. Kenney (Term expires May 2015): Michael is serving in the ITOC position for an engineer with experience in transportation project design and construction. Michael is a licensed civil/traffic engineer with a BS in Civil Engineering. He has over 20 years of experience in the field of traffic and transportation engineering. He also has served as past president of the San Diego Institution of Transportation Engineers and currently teaches the *Fundamentals of Traffic Engineering* class through the Tech Transfer Program at University of California, Berkeley. He lives in the Rolando neighborhood of San Diego and works in San Diego, Riverside, and Orange Counties.

Carolyn Lee (Term expires May 2013): Carolyn is serving in the ITOC position for a professional with experience in real estate, land economics, and/or right-of-way acquisition. Carolyn will draw upon her experience in supervising capital and support budgets with multiple funding sources in fulfilling her oversight role on the committee. She lives in the Tierrasanta area of San Diego.

Jonathan Tibbitts (Term expires May 2015): Jonathan is serving in the ITOC position for a licensed architect or civil/traffic engineer with experience in transportation and/or urban design. He is a registered civil engineer (retired) with over 20 years of experience, including construction management and service as Commander with the U.S. Navy Civil Engineer Corps. Jonathan lives in the Kensington area of San Diego.

Vacant (Term expires May 2013): A professional in the field of municipal/public finance and/or budgeting with a minimum of ten years in a relevant and senior decision-making position in the public or private sector.



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June 16, 2011

File Number 1500100

TO: Selection Committee for the *TransNet* Independent Taxpayer Oversight Committee (ITOC)
FROM: Technical Screening Committee for the ITOC
SUBJECT: Recommendation of ITOC Candidates

MEMBER AGENCIES

- Cities of
- Carlsbad
- Chula Vista
- Coronado
- Del Mar
- El Cajon
- Encinitas
- Escondido
- Imperial Beach
- La Mesa
- Lemon Grove
- National City
- Oceanside
- Poway
- San Diego
- San Marcos
- Santee
- Solana Beach
- Vista
- and
- County of San Diego

ADVISORY MEMBERS

- Imperial County
- California Department of Transportation
- Metropolitan Transit System
- North County Transit District
- United States Department of Defense
- San Diego Unified Port District
- San Diego County Water Authority
- Southern California Tribal Chairmen's Association
- Mexico

As required by the *TransNet* Extension Ordinance, a Technical Screening Committee was formed to provide recommendations to the Selection Committee regarding candidates for the ITOC. The Technical Screening Committee included the following members:

- Richard Backlund, Associate Division Administrator for the Federal Highway Administration (California Division, Los Angeles);
- Dr. Frieder Seible, Dean of the Jacobs School of Engineering at University of California, San Diego; and
- Martin Tuttle, Deputy Director for Caltrans (Headquarters Office, Sacramento).

Consistent with the Extension Ordinance, the Technical Screening Committee reviewed all candidate applications received by the June 13, 2011, submittal deadline. The Technical Screening Committee met via telephone conference call on June 16, 2011, to discuss the applications. Three applications were received for the following open position on the ITOC:

The chief executive officer or person in a similar senior-level decision-making position, of a major private sector employer with demonstrated experience in leading a large organization.

In reviewing the applications, the Technical Screening Committee considered factors such as the quality of the responses to the questions in the application, the depth of experience of each applicant, the level of demonstrated understanding of the role of the ITOC, and the type of skills that the applicant would bring to the ITOC. The following two candidates were selected by the Technical Screening Committee to be advanced for consideration by the Selection Committee based on their qualifications:

- John Chalker
- Richard H. Vortmann

AZU/adi

APPLICATION FORM FOR THE
TransNet
INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE
May 2011

Name: John Chalker

Phone Number: (619) 814-1401 (Work)

Address 929 El Mac Place

E-mail address: jchalker@lmcapital.com

San Diego, CA 92106

(Please make response as concise as possible - applications will not be judged on length of response.)

1. Why are you interested in serving on the Independent Taxpayer Oversight Committee (ITOC)?

I believe that my background and experience in the finance and transportation fields can be of service to community to ensure efficient use of taxpayer funds.

2. The current ITOC vacancy is in the following category:

The chief executive officer or person in a similar senior-level decision-making position, of a major private sector employer with demonstrated experience in leading a large organization. (Term expires May 2015)

In this capacity, what professional skills and abilities would you bring to the committee, and how would they benefit ITOC?

Please refer to the attached resume for details. In summary, I have over 30 years as a professional in financial services industry and over 15 years experience/involvement with various infrastructure issues through Chamber of Commerce. Eight years on Contractor's State License Board. Five years on California Transportation Commission and three years on High-Speed Rail Peer Review Group.

3. Describe the nature of your professional experience as related to the category(ies) you are applying for, including the number of years of experience you have in that area.

See question #2 and attached resume for details.

4. What do you hope to accomplish by your participation in ITOC?

Effective oversight to ensure efficient use of taxpayer funds.

5. In what part(s) of the region do you live and work?

I have lived in the San Diego region since 1977, and currently reside in Point Loma. My work location has always been located in downtown San Diego except for a brief three-year period in La Jolla.

John Chalker
929 El Mac Place
San Diego, CA 92106
619 814-1401 jchalker@lmcapital.com

SUMMARY OF QUALIFICATIONS

Extensive knowledge and experience regarding the economic, environmental, technical, and political factors impacting regional and state transportation infrastructure planning.

PROFESSIONAL EXPERIENCE

LM CAPITAL GROUP, LLC. San Diego, CA October, 1995 to Present
A money management firm with over \$4.6 billion in fixed income assets under management.

Managing Director, Portfolio Manager

Member of Investment Strategy Group, set investment policy and sector allocation targets.
Manage domestic fixed income portfolios for institutional clients.
Execute fixed income securities' transactions for institutional portfolios.
Direct firm's marketing, business development and community involvement programs.
Develop and implement firm's long term business plan.
Prepare and review articles and presentation materials for client meetings and conferences.
Assist clients in the annual review of their fixed income investment policy.
Served as Chief Technology Officer, Chief Financial Officer and Head of Human Resources.

MERRILL LYNCH & CO. San Diego, CA August, 1980 to October, 1995

Vice President, Senior Financial Consultant

Responsible for providing financial advice to approximately 200 high net worth individual clients, with assets totaling over \$90 million.
Prepared and reviewed individual financial plans for clients.
Researched and recommended various equity and fixed income investments to clients.
Recommended and executed securities' transactions on behalf of clients.
Developed and implemented individual business development plan.
Passed and maintained required SEC and NASD security licenses and registrations.
Consistently achieved Recognition Club award levels from 1993 through 1995.
Prepared quarterly performance reports and conducted annual client reviews.

Updated June, 2011

UNITED STATES NAVY

June, 1972 to November, 1979

San Diego District, Officer Recruiter

Responsible for the development and implementation of an officer recruitment program for San Diego, San Bernardino and Riverside Counties, and the states of Arizona and Nevada. Named "Officer Recruiter of the Year, 1978" for the Western Region.

Attack Squadron 25

Served as Weapons Training Officer, responsible for the training of 16 pilots regarding the proficient use of the various weapons and electronic systems on board the A-7E aircraft. Responsible for the training, assignment and management of 122 enlisted maintenance personnel. Completed one deployment to the Western Pacific aboard the aircraft carrier USS Ranger (CV-61). Logged over 2,000 flight hours in various military aircraft with no incidents. Logged over 200 carrier landings, including over 90 night carrier landings, with no incidents. Qualified as Section and Division Flight Leader, flying A-7E Corsair II carrier based aircraft. Served as Legal Officer, advising the Executive Officer on all legal matters.

Naval Flight Training

Successfully completed Naval Flight Training in jet aircraft, 1974.

COMMUNITY SERVICE

CALIFORNIA HIGH SPEED RAIL PEER REVIEW GROUP

2009 to Present

Member, Designated by Department of Finance

The Peer Review Group is charged with reviewing the planning, engineering, financing and other elements of the CHSRA's plans and issuing an analysis of the authority's financing plan, including the funding plan required for each corridor.

CALIFORNIA TRANSPORTATION COMMISSION

2005 to 2011

Commissioner, Appointed by Governor Arnold Schwarzenegger in December, 2005
Reappointed by Governor Arnold Schwarzenegger in February, 2007

The Commission is responsible for the programming and allocating of funds for the construction of highway, passenger rail and transit improvements throughout California. The Commission also advises and assists the Secretary of Business, Transportation and Housing Agency and the Legislature in formulating and evaluating state policies and plans for California's transportation programs.

Updated June, 2011

SAN DIEGO PUBLIC FACILITIES FINANCING AUTHORITY

2004 to Present

Board Member, Appointed by the Mayor of San Diego

The PFFA exists for the purpose of assisting the financing of certain public facilities improvements of the City of San Diego. Currently, there are approximately \$1.3 billion in publicly issued revenue bonds outstanding for several public facilities including a sports stadium, a ballpark, fire and life safety facilities, a wastewater system and a water utility.

ALLIANCE IN SUPPORT OF AIRPORT PROGRESS IN THE 21ST CENTURY

(ASAP21)

2001 to 2010

Founding Chairman; established ASAP21 to advocate for the development of a new regional airport. Over 15 regional business, labor and planning organizations are members.

Chairman, 2003

President, 2004 - present

SAN DIEGO WORLD TRADE CENTER

2001 to 2006

Member, Board of Directors, 2002 - 2005

Delegate, China Trade Mission, October, 2002

SAN DIEGO BOWL GAME ASSOCIATION – HOLIDAY BOWL / POINSETTIA BOWL

2000 to Present

Member, Board of Directors, 2007 - present

Member, Redcoat Committee, 2002 – 2007

Volunteer, 2000 - 2002

SAN DIEGO REGIONAL CHAMBER OF COMMERCE

1993 to Present

Member, Board of Directors, 2001- 2007, 2009 - 2010

Member, Public Policy Committee, 1999-2009, Vice Chair, 2002.

Chairman, Infrastructure Committee, 2000-2001.

Prepared Chamber position papers on SB 329 (Peace), AB93 (Wayne) and airport relocation issues.

Represented Chamber before Port Commission and City Council regarding infrastructure issues.

Chamber alternate on Airport Master Planning Advisory Board, 1998-1999.

Member, Government Affairs Committee, 1995-1998.

Prepared executive report on economic impact on region of severe water shortage.

Prepared Chamber position paper on financial status of the North County Recycling Facility, and represented Chamber before County Board of Supervisors on this issue.

Advised local government officials regarding economics of landfill/solid waste industry.

Member, Chamber Board of Directors, 1995-1997.

Chamber CEO visit to Mexico, and observer during Mexican Presidential election, 1994.

Member, International Relations Committee, 1993-1994.

Merrill Lynch representative to Chamber, 1993 – 1995.

Updated June, 2011

CONTRACTORS STATE LICENSE BOARD
2000

August, 1992 – June,

Served as a public member appointed by the legislature.

Appointed by Speaker Willie Brown, 1992. Re-appointed by Speaker Curt Pringle, 1996

Elected Chairman, 1996-1997

Personally responsible for developing the Home Improvement Contractor (HIC) Certification program, and proposing a licensing requirement that all new contractors possess a high school diploma or GSE equivalent. General responsibilities included policy and budget oversight for a state agency with over 400 employees and a \$40 million budget.

POINT LOMA BRANCH LIBRARY

Member of the Capital Campaign Committee responsible for raising funds from private donors for the construction of a new branch library that was completed in September, 2003.

BRAILLE INSTITUTE COMMUNITY ADVISORY COUNCIL

Serve as a member to advise the Institute on increasing community awareness regarding blindness and the services that are available.

AMERICAN COUNCIL OF YOUNG POLITICAL LEADERS (ACYPL)

A bipartisan group dedicated to exposing young, politically involved individuals to the area of foreign affairs through exchange programs with various countries. Member of the 1988 delegation to Argentina and Uruguay. I also served as the California co-host for delegations from Japan and Australia in 1996 and 1989.

MEXICAN AND AMERICAN FOUNDATION

Served to promote the Mexican American community through cultural, scholarship and business programs.

Member, Board of Directors, 1983-1985.

Named “Amigo de Distincion”, 1984.

SAN DIEGO JUNIOR CHAMBER OF COMMERCE

Served as President, 1983-1984, during which time the Jaycees assumed the sponsorship and planning responsibilities for “America’s Finest City Week” in 1984.

Actively increased membership by over 30%.

Member, 1981-1986.

EDUCATION EXPERIENCE

UNITED STATES NAVAL ACADEMY

Annapolis, MD.

1968-1972

Bachelor of Science Degree, Oceanography, June, 1972

Updated June, 2011

June 2, 2011

Kim Kawada
TransNet & Legislative Affairs Program Director SANDAG
401 B Street, Suite 800
San Diego, CA 92101

RE: Appointment of John Chalker to the SANDAG Independent Transnet Oversight
Committee (ITOC)

Dear Ms. Kawada:

The San Diego Regional Chamber of Commerce would like to recommend John Chalker for
appointment to the SANDAG Independent Transnet Oversight Committee.

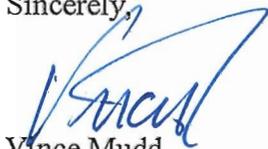
As an active member of the Chamber, Mr. Chalker has demonstrated a very high level of
leadership that would be a tremendous asset to the ITOC. He has served on the Board of
Directors and as Vice Chair of the Chamber Transportation & Land Use Committee. He has a
very diverse background with his extensive military career and financial investment experience.

Most notably Mr. Chalker recently completed five years of service on the California
Transportation Commission – the only San Diegan on that important body. He is a well-
respected, actively engaged member of the San Diego community.

The San Diego Regional Chamber of Commerce highly recommends John Chalker as a member
of the ITOC. We believe his considerable talents will serve the region well as a member of this
board.

Please let me know if I can answer any questions. Thank you for your consideration.

Sincerely,



Vince Mudd
Chairman, Chamber Board of Directors.

4. What do you hope to accomplish by your participation in ITOC?

To better comprehend the opportunities and the challenges facing the greater San Diego transportation system.

To add value in optimizing the utilization of the scarce financial resources available to address these dynamic challenges and to assure maximum benefit to all the citizens of the community.

5. In what part(s) of the region do you live and work?

I live in San Diego and worked in San Diego.

RICHARD H. VORTMANN

Richard H. Vortmann retired after a 30 year career with National Steel and Shipbuilding Company (NASSCO) based in San Diego, California (a 5,000 employee, \$1 billion company) where he served as President for 22 years. He also retired after six years as Vice President of General Dynamics Corporation (GD). He most recently completed an assignment as Interim President and CEO of the San Diego Regional Chamber of Commerce.

General Dynamics acquired NASSCO in 1998. For the ten years prior to the GD acquisition, Vortmann had been Chairman, President and CEO of NASSCO, which was then an employee-owned business.

Vortmann began his career in 1969, serving in various financial management and strategic planning positions with Kaiser Industries Corporation, Oakland, California, the then managing owner of NASSCO. He joined NASSCO in 1976 as Vice President of Finance and Information Systems. He later served as Vice President of Production before becoming Executive Vice President of Operations in 1980. He became President of NASSCO in 1984. From 1987 to 1988, he was a member of the Board of Directors of Morrison-Knudsen Corporation (M-K), an international engineering and construction company, which was then NASSCO's parent company. From 1987 to 1988 he also served as Chairman of the Board of Emkay Development, a real estate development subsidiary of M-K. In 1988 he led the Management-ESOP purchase of NASSCO from M-K.

Vortmann recently completed a 7 year term on the Board (including 2 years as Chairman) of Scripps Health, a \$2 billion San Diego hospital system. Vortmann is Vice Chairman of the Dept. of Commerce Sea Grant Colleges Advisory Board, and a Member of Council, American Bureau of Shipping. Previously Vortmann served as Chairman of both the American Shipbuilders Association and the Shipbuilders Council of America, and Vice Chairman of the National Academies of Science Marine Board. For 14 years he was the Chairman of the American delegation to the Japanese, European, Chinese, Korean, and United States Annual Shipbuilding Conference (JECKU). He also served as a Director of the San Diego Chamber of Commerce and the San Diego Economic Development Corporation. He was a Trustee of the \$3 billion San Diego City Employees Retirement System, a member of the San Diego Mayor's Blue Ribbon Finance Committee, and Vice Chair of the San Diego Pension Reform Committee.

Vortmann was born in San Francisco, California. He earned a Bachelor's degree in finance in 1966 and an MBA in 1967 from the University of California, Berkeley, for whom he also played basketball. He taught on the Business School faculty of his alma mater from 1967 to 1969 while doing postgraduate work before entering private industry.

6-2011



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June 24, 2011

Ms. Kim Kawada
TransNet and Legislative Affairs Program Director
San Diego Association of Governments
401 B Street, Suite 800
San Diego, CA 92101

Re: *TransNet* Independent Taxpayer Oversight Committee (ITOC)

Dear Ms. Kawada:

On behalf of the San Diego County Taxpayers Association (SDCTA), I strongly recommend the appointment of Richard Vortmann as a representative on the *TransNet* Independent Taxpayer Oversight Committee (ITOC). The vacant position on the ITOC calls for the chosen individual to have experience serving as a chief executive officer or similar senior-level decision making capacity. Mr. Vortmann's experience exceeds this requirement.

Mr. Vortmann recently retired after a 30-year career with the National Steel and Shipbuilding Company (NASSCO) based in San Diego, California (a 5,000 employee, \$1 billion company). During his time there, he served as President for 22 years. Mr. Vortmann also has served on a number of boards and commissions throughout the San Diego community, including seven years on the Board of Scripps Health, the San Diego Chamber of Commerce, the San Diego Economic Development Corporation, and was a Trustee of the \$3 billion San Diego City Employees Retirement System.

Mr. Vortmann's qualifications, experience and dedication to our community make him an excellent candidate for appointment to the ITOC. Please do not hesitate to contact my office at 619-234-6423 if you require further information or have any questions.

Sincerely,

A handwritten signature in black ink, appearing to read 'Lani Lutar', written in a cursive style.

Lani Lutar
President & CEO

cc: Honorable Board of Directors