BOARD OF DIRECTORS DISCUSSION AND ACTIONS
OCTOBER 27, 2006

Chairman Mickey Cafagna (Poway) called the meeting of the SANDAG Board of Directors to order at 9:08 a.m. The attendance sheet for the meeting is attached.

1. APPROVAL OF MINUTES

Action: Upon a motion by Councilmember Jerome Stocks (Encinitas) and a second by Vice Mayor Ron Morrison (National City), the SANDAG Board of Directors approved the following sets of minutes: September 8, 2006, Policy Board; September 8, 2006, Special Board; and September 22, 2006, Business Board meetings. Councilmember Patricia McCoy (Imperial Beach) and Councilmember Joe Kellejian (Solana Beach) abstained from the vote.

2. PUBLIC COMMENTS/COMMUNICATIONS/MEMBERS COMMENTS

Rosalie Zarate, National City Councilmember, stated that for many years the City has operated its own bus system with the support of Transportation Development Act (TDA) funds. National City’s bus system is the most efficient in the state. The City Council wants to provide a superior level of transit service to its citizens. An issue has arisen in the City Council’s view that will jeopardize this bus system. The Metropolitan Transit System (MTS) has been contemplating elimination of TDA funding for National City and bringing the city’s bus operations under the MTS umbrella. The MTS Board had taken unilateral actions to end TDA funding to National City. This action was taken without the matter being placed on an MTS open session agenda for discussion by interested parties and members of the public. National City is pursuing remedies to have this action rescinded and have this agendized on an MTS open session. She said that regional partners should not be treated this way. She suggested that SANDAG consider placing control of all transit systems in San Diego County under its purview. Only then will local communities be able to determine their own destinies to provide transit service to their citizens. She requested that this suggestion be placed on a future SANDAG Board meeting agenda.

Councilmember Jerry Rindone (Chula Vista) agreed that MTS should provide a response to Councilmember Zarate. He knows that MTS has had informal discussions with the City of National City, and a report could come to SANDAG providing information about the issues discussed. MTS is trying to eliminate inefficiencies and save money. He didn’t have the specific numbers with him today related to this action, but he explained that MTS felt transit service to National City would be improved with the consolidation of funding and service provisions. He will take these comments back to Paul Jablonski, MTS Chief Executive Officer.
Mayor Art Madrid (La Mesa) stated that La Mesa has had issues with MTS, and it has taken a year and a half to address those issues. He agreed that providing public transit is supposed to be a collaborative effort.

Mayor Pro Tem Matt Hall (Carlsbad) asked if Councilmember Rindone was requesting that this item be placed on a future SANDAG meeting agenda. Councilmember Rindone replied negatively and suggested that this matter be placed on an MTS Board meeting agenda.

Mayor Pro Tem Hall said that he would like to see the backup documentation that the MTS Board considered when taking its action on this matter.

Vice Mayor Morrison added that there had been some informal discussions between MTS and National City, but they were abruptly cut off by MTS and then a unilateral action was taken. He said that National City Transit is the most efficient transit agency in California. It has the highest farebox recovery rate in the state, with more than a 60 percent farebox recovery rate. The MTS action to consolidate TDA funding was not related to inefficiencies at National City Transit.

Don Stillwell, a member of the public, said that large sums of money have been invested in highway and trolley improvements, and suggested that it’s time to focus on the bus portion of the transit system. He has spent the last 16 months trying to inform MTS and SANDAG about the lack of timing connections between buses and the Green Line Trolley in Mission Valley; however, no action has been taken to correct this situation. He thought it was time to provide good bus service for bus users.

Clive Richard, a member of the public, said that he will support Propositions 1A through 1E on the November 7 ballot, as he believes we should move forward with correcting the infrastructure deficit in this region. He also will be supporting Proposition A related to the advisory vote on a location for a new international airport.

Thell Fowler, representing the Highway 94 Club in East County, brought up an issue of upgrading State Route (SR) 94 to reduce the number of traffic accidents and deaths on this highway. He noted that SANDAG staff gave a presentation to the Highway 94 Club about planned improvements to SR 94, but said that we can’t wait 20 years for those improvements to happen. He also thought that more law enforcement was needed in this area.

Chair Cafagna recognized Captain Steve Wirshing (Department of Defense) as a new attendee at the meeting.

Councilmember Joe Kellejian (Solana Beach) requested that a report providing an update on planned improvements to SR 94 be placed on a future Transportation Committee meeting agenda. He asked that Caltrans be involved in providing this report. We also should notify Mr. Fowler when this item is scheduled.
Pedro Orso-Delgado, Caltrans District 11 Director, agreed to provide input on an SR 94 report. He acknowledged that there are some strategic locations on Highway 94 where they need to implement some operational improvements.

3. ACTIONS FROM POLICY ADVISORY COMMITTEES (APPROVE)

This item summarizes the actions taken at the Transportation and Regional Planning Committee meetings on October 6, the Executive Committee meeting on October 13, and the Transportation and Public Safety Committee meetings on October 20, 2006.

**Action:** Upon a motion by Councilmember Kellejian and a second by Councilmember Phil Monroe (Coronado), the SANDAG Board approved Agenda Item No. 3, Actions from Policy Advisory Committees. Yes – 15 (weighted vote, 100%). No – 0 (weighted vote, 0%). Abstain – 0 (0%). Absent – Oceanside, San Marcos, Santee, and Vista.

Julie Wiley, General Counsel, cautioned that Board/Committee members are not allowed to push the voting buttons for other members or to ask other members to vote for them.

CONSENT ITEMS (4 through 11)

4. 2006 REGIONAL TRANSPORTATION IMPROVEMENT PROGRAM: QUARTERLY AMENDMENT NO. 1 (APPROVE)

At its August 4, 2006, meeting, the Board of Directors adopted the 2006 Regional Transportation Improvement Program (RTIP), the five-year program of major transportation projects in the San Diego region covering the period from FY 2007 to FY 2011. The Federal Highway Administration and Federal Transit Administration approved the 2006 RTIP in October. SANDAG processes amendments to the RTIP on a quarterly basis based on requests from member agencies. At its October 20, 2006, meeting, the Transportation Committee recommended that the Board adopt Resolution No. 2007-11, approving Amendment No. 1 to the 2006 RTIP.

5. ADDITIONS TO SMART GROWTH CONCEPT MAP (APPROVE)

On June 23, 2006, the Board of Directors accepted the draft Smart Growth Concept Map for planning purposes for use in the 2007 Regional Transportation Plan (RTP). Based on the most recent iteration of the Otay Mesa Community Plan update, the City of San Diego has requested the addition of two potential smart growth areas to the draft Smart Growth Concept Map: (1) a Potential Urban Center in the core of the Otay Mesa community; and (2) a Potential Special Use Center for a Southwestern College Satellite Campus. A letter from the City requesting these additions was attached to the agenda report. The Regional Planning Committee recommends that the Board of Directors approve the addition of these two areas to the Concept Map.
6. **ANNUAL MEETING CALENDAR (APPROVE)**

The Board of Directors is asked to approve the meeting calendar for the Board and the Policy Advisory Committees for the upcoming year.

7. **CALIFORNIA REGIONAL BLUEPRINT PLANNING PROGRAM GRANT RENEWAL APPLICATION (APPROVE)**

The California Business, Transportation, and Housing Agency is awarding $4 million in California Regional Blueprint Grant Program funding during FY 2007 to current Metropolitan Planning Organization grantees to complete or enhance the implementation of regional comprehensive plans in the state. The grants are administered by Caltrans with assistance by the Department of Housing and Community Development. The Board of Directors is asked to approve Resolution No. 2007-09, authorizing the submittal of SANDAG's grant renewal application for funding from the program to implement various strategic initiatives from the Regional Comprehensive Plan (RCP).

8. **REGIONAL COMPREHENSIVE PLAN: BASELINE REPORT FOR PERFORMANCE MONITORING (ACCEPT)**

The Performance Monitoring Chapter of the Regional Comprehensive Plan (RCP) identifies a set of performance indicators to monitor the region's progress toward achieving the goals and objectives of the RCP. The report establishes the baseline for performance monitoring for the RCP, and the Board of Directors is asked to accept this report as a baseline.

9. **STATE TRANSIT ASSISTANCE CLAIM AMENDMENT (APPROVE)**

At its June 23, 2006, meeting, the SANDAG Board of Directors approved the regional allocation for the FY 2007 State Transit Assistance (STA) program, which provides operating and capital support to transit operators. Following the June 2006 action, the State Controller issued a revised estimate for the FY 2007 STA program, and the North County Transit District (NCTD) has now requested an amendment to its STA claim to access these additional revenues. The Board of Directors is asked to adopt Resolution No. 2007-10, approving the STA claim amendment for NCTD.

10. **REPORT SUMMARIZING DELEGATED ACTIONS TAKEN BY EXECUTIVE DIRECTOR (INFORMATION)**

In accordance with SANDAG Board Policy Nos. 003 (Investment Policy) and 017 (Delegation of Authority), this report summarizes certain delegated actions taken by the Executive Director during August 2006.

11. **CALIFORNIA BIODIVERSITY COUNCIL QUARTERLY MEETING (INFORMATION)**

On September 27-28, 2006, the California Biodiversity Council (CBC) held its quarterly meeting in Coronado to discuss “Biodiversity Along the Border – Working Together in a
Binational Watershed.” A summary of the CBC meeting and outcome was provided in this item.

**Action:** Upon a motion by Councilmember Patricia McCoy and second by Mayor Crystal Crawford (Del Mar), the SANDAG Board voted to approve Consent Item Nos. 4 through 11, including Resolution Nos. 2006-09, 2006-10, and 2006-11. Yes – 14. No - 0. Abstain – 0. Absent – La Mesa, Oceanside, San Marcos, Santee, and Vista.

**CHAIR’S REPORTS (12)**

12. **FIRST ANNUAL REPORT FROM THE TransNet INDEPENDENT TAXPAYER OVERSIGHT COMMITTEE (INFORMATION)**

Chair Cafagna stated that one outcome of the successful 2004 TransNet measure was the establishment of an Independent Taxpayer Oversight Committee (ITOC). This seven-member committee has been meeting since May 2005 to ensure that the voter-approved TransNet measure mandates are carried out. ITOC members also will recommend improvements and enhancements to the financial integrity and performance of the TransNet program. He introduced ITOC Chair, Maryam Babaki, and thanked her and her fellow ITOC members for their commitment to this program.

Ms. Babaki reported that ITOC provides independent oversight of TransNet expenditures made by SANDAG, Caltrans, transit operators, cities, and the County of San Diego. As mandated by the TransNet Extension Ordinance and Expenditure Plan, ITOC was created to provide an increased level of accountability for the expenditure of TransNet revenues. ITOC began meeting in May 2005 and has had 16 meetings through June 2006. She said that the individuals on ITOC are from a variety of professional fields. They volunteer their time and collectively offer SANDAG the benefit of their experience in order to advance the timely and efficient implementation of TransNet projects. She reviewed the experience and expertise of each ITOC member. Ms. Babaki reviewed the ITOC roles and responsibilities, FY 2006 accomplishments, and planned FY 2006 activities. She thanked SANDAG staff and the Executive Director. She noted that ITOC does not have a budget or staff and instead relies heavily on SANDAG staff to provide the information they need. She complimented staff for being objective, professional, and very competent.

Ms. Wiley notified Board members that the SANDAG Web site at [www.sandag.org/legal](http://www.sandag.org/legal) includes a lot of information, including both TransNet ordinances as well as SANDAG Board Policies and Bylaws, and Senate Bill (SB)1703.

Councilmember Monroe expressed surprise that ITOC was involved in developing the criteria related to the TransNet guidelines for local streets and roads, rather than only providing oversight. Ms. Babaki responded that ITOC worked with SANDAG staff to develop those guidelines.
Craig Scott, TransNet Program Manager, said that staff used ITOC and the Cities/County Transportation Advisory Committee (CTAC) to put together the proposals for these guidelines, but the SANDAG Board had final approval over the guidelines. ITOC is an advisory committee, but it was instrumental in helping to develop the guidelines.

Jack Boda, Director of Mobility Management and Project Implementation, said that we value public participation and solicited the input of the public as well as ITOC.

Councilmember Jerome Stocks (Encinitas) said that he had the opportunity to go before ITOC on behalf of NCTD, and ITOC members asked very probing and intelligent questions and accepted information. He wanted to reassure the Board and the public that we do have an oversight committee that is working hard on the public's behalf. Mayor Madrid congratulated ITOC for its role in development of the TransNet Dashboard. He said that this is one of the best tools we have had to monitor transportation project delivery.

Action: This item was presented for information only.

REPORTS (13 through 16)

13. PROGRESS IN REGIONAL PUBLIC SAFETY-RELATED ACTIVITIES

A. IMPROVING INTEROPERABILITY AND COMMUNICATIONS IN THE SAN DIEGO REGION: IMPLEMENTING A FRAMEWORK FOR COORDINATION AND ACTION PLAN (APPROVE)

Councilmember Stocks introduced this item by stating that interoperable communications has been identified as the biggest public safety challenge facing the San Diego region. The Public Safety Committee (PSC) and more than 150 public safety stakeholders have been involved in an effort over the last nine months with a series of workshops and a focused strategic planning process to develop the framework and action plan before the Board today. This framework is a significant step toward increasing accountability, aligning regional priorities, and improving regional interoperability. The Action Plan identifies tasks and milestones so this important effort can maintain its momentum and move forward immediately. He expressed appreciation to the Regional Technology Partnership and the Unified Disaster Council (UDC) for their cooperation and commitment to this process. Both of these groups have endorsed this coordination framework and Action Plan.

Chief Tom Zoll, Vice Chair, PSC, stated that these efforts will help our region better manage the public safety-related programs and grants that we receive. He said that we have been proactive in determining how to be more efficient and strategic in the realm of interoperability and communications. He introduced members of the Regional Technology Partnership. He noted that the PSC held three interoperability workshops using experts to provide information. One important thing we learned
was that interoperability is not just about technology issues; it is about being able to work together. They also held a number of focus groups with technical experts. He showed the vast number and interconnectivity of various public safety initiatives in the region.

A number of recommendations came out of the public workshops and technical focus groups: create a Communication and Interoperability Clearinghouse, develop a framework for enhancing regional coordination, address barriers identified in the workshops, and draft a vision for the San Diego region’s public safety community. He reviewed the proposed framework for communication and shared two proposals. In Proposal #1, the PSC and the UDC would fill roles as executive or policy committees; the UDC focus would be on disaster/emergency preparedness and the PSC would focus on a broad range of public safety initiatives as well as legislative efforts. Proposal #2 would create an Interim Advisory Council to handle the duties of directing the Clearinghouse.

Chief Zoll noted that the policy committees would have shared functions including: directing regional policy, approving regional standards, addressing issues of governance and facilitating agreements, and approving Clearinghouse actions and a regional communications and interoperability strategy. He reviewed the individual roles of both the PSC and UDC, and those of the Advisory Council and the Clearinghouse. He described the benefits of the framework and the 90-day action plan efforts. He noted that in September, the PSC and UDC concurred on the following points: joint governance between the UDC and PSC; the Regional Technology Partnership would fulfill the role of the Interim Advisory Council and would establish and oversee the activities of the Clearinghouse; and the framework and Action Plan should be forwarded to the SANDAG Board for approval.

Supervisor Horn reiterated progress that we have made since 9/11. The County has spent a lot of money to upgrade its communication and technology systems. We also have a 7/24 tsunami warning system. He invited Board members to tour the County’s emergency communications center. He said that Chief Zoll has done a tremendous job in the region, and agreed that there are things we can fix quickly. He didn’t think the public fully knows about the role the County plays in public safety and emergency preparedness efforts. He spoke in support of the recommended actions.

Councilmember Madaffer (City of San Diego) congratulated the efforts of the PSC and Regional Technology Partnership, and agreed that regional collaboration makes an incredible difference. Because of this collaboration we will be safer, better prepared, and the taxpayers will save money. He expressed support for the recommendations and stated that he hoped that the SANDAG Board would continue to be kept informed on this subject.

Mayor Madrid expressed support for the recommendations. He wondered why we haven’t pursued the consolidation of emergency management operations between the City of San Diego and County of San Diego. Chief Zoll said that we have two
organizations that are working well together. There are pros and cons of consolidating them. Now, they both seem to be functioning well, and it hasn’t been an issue. Each one plays different roles in the allocation of the Homeland Security grants; the City of San Diego allocates the federal grants, and the County allocates the state grants.

Mayor Madrid said that we have a tendency to forget that we are one county. We are missing an opportunity in his judgment to consolidate the two separate services.

Mr. Orso-Delgado said that he supported the recommendations.

Chief Zoll noted that Caltrans has been a founding member of the Regional Communications Center.

Mayor Crawford asked where lifeguards fall in the scheme of things. Chief Zoll replied that they are a part of this. There are hundreds of agencies involved in this effort.

Action: Upon a motion by Councilmember Madaffer and a second by Mayor Madrid, the SANDAG Board approved the proposed regional interoperability and communications framework for coordination and Action Plan, and directed staff to continue working with the Regional Technology Partnership and UDC to identify resources and a timeline to implement the Action Plan. Yes – 14 (weighted vote, 100%). No – 0 (weighted vote, 0%). Abstain – 0 (0%). Absent – El Cajon, National City, Oceanside, San Marcos, and Vista.

B. ARJIS AND CRIMINAL JUSTICE RESEARCH DIVISION ACCOMPLISHMENTS (INFORMATION)

Mayor Mark Lewis (El Cajon) stated that the public safety functions at SANDAG are fulfilled by two divisions in the Technical Services department – ARJIS (Automated Regional Justice Information System) and Criminal Justice (CJ) Research. The PSC provides oversight and direction to ARJIS and CJ as they carry out efforts to fulfill their respective missions to increase the level of public safety for the residents of our region. Today we will hear an overview of FY 2006 accomplishments from Pam Scanlon, the Director of ARJIS, and Lisbeth Howard, an Associate Research Analyst, on behalf of CJ. He said that ARJIS had a number of significant accomplishments that further enabled our local agencies to share information which resulted in enhanced crime-fighting abilities. CJ also was a resource to our community through the operation of the Regional Criminal Justice Clearinghouse that provides relevant and timely information regarding what works to fight crime. He noted that we have great staff expertise and experience in these two areas.

Ms. Scanlon stated that SANDAG public safety efforts include both ARJIS and CJ. Oversight is provided by the PSC and the Chiefs/Sheriffs Management Committee. She referred to a brochure that had been distributed listing the ARJIS
accomplishments in 2006. She said that the key is to get the right information to the right person at the right time. ARJIS was created in 1980, and is governed by a Joint Powers Agency agreement. Its FY 2006 budget was $5.1 million, funded by $4.1 million in member assessments and user fees and $1 million in grant funding. She noted that ARJIS continues to grow, and provided supporting data. Ms. Scanlon reviewed the recent grants received and the ongoing partnerships, which included the crime mapping project in conjunction with the District Attorney's Office; Coplink, a new investigative tool; the Safe, Regional, and Federal Enterprise Retrieval System (SRFERS); and the Wireless Project. She also mentioned positive feedback received from law enforcement personnel using these various ARJIS resources. She commented that the SRFERS application has been identified as a national model. She remarked that we have excellent cooperation among member agencies and with all of the ARJIS working groups.

Councilmember Madaffer asked about the license plate data system. Ms. Scanlon responded that that the data provided is only from fixed readers at the border crossings, but there are mobile license plate readers available, and we hope to evaluate the feasibility of the mobile devices in the future.

Councilmember Madaffer said that cameras could be mounted on bridges to take photos of license plates. Chief Zoll stated that there are cameras on I-5 near the San Onofre power plant, and on I-15.

Ms. Howard stated that CJ was created in 1977. Its FY 2006 budget was $1.2 million, funded by $1 million in independent assessments and evaluations, and $200,000 from the Clearinghouse fees. She displayed several written communications media including CJ bulletins, CJ fact sheets, Web site, and a “crime wheel” that provides crime statistics by jurisdiction. CJ provides the timely distribution of regional criminal statistics data quicker than national statistics. She reviewed the local partnerships that collaborate to increase safety in the region. She showed an example of substance abuse monitoring data available through the CJ Clearinghouse. She also mentioned that CJ has been developing new ways to look at crime data and to analyze how crime affects the San Diego region and potential solutions. She noted that we conduct research for real-world needs assessments and evaluations. This information helps public officials determine how to fund various programs.

First Vice Chair Mary Sessom (Lemon Grove) agreed that the CJ research helps local government in future planning efforts. She asked if CJ assesses whether local agencies value the publications. Ms. Howard stated that the CJ bulletins we previously released had been hundred-page reports, and we have streamlined that information down to three bulletins a year at 10-15 pages each. The feedback from this has been very positive. We also try to review successful efforts made by other research groups.

Action: This item was presented for information only.
C. NEW ARJIS SENIOR BUSINESS MANAGER POSITION (APPROVE)

First Vice Chair Sessom stated that the Chiefs'/Sheriff’s Management Committee has identified the need for a new senior level position to support the continued growth and added responsibilities of ARJIS. We are managing a number of grants totaling $1.5 million, we have expanded ARJIS membership, there is additional work on the PSC, and staff currently supports four ARJIS working groups. This increased workload requires additional staff resources. She reviewed the responsibilities for this requested position. There is no FY 2007 budget impact because contract personnel currently funded with ongoing ARJIS revenues are being moved into a project funded by a grant from the Department of Homeland Security. The Executive Committee recommends that the Board authorize this new position.

Action: Upon a motion by Second Vice Chair Lori Pfeiler (Escondido) and a second by Vice Mayor Morrison, the SANDAG Board authorized the new position of ARJIS Senior Business Manager for the ARJIS Division and approved the amended SANDAG authorized position table. Yes – 16 (weighted vote, 100%). No – 0 (weighted vote, 0%). Abstain – 0 (0%). Absent – Oceanside, San Marcos, and Vista.

Chair Cafagna noted that the order of the agenda would be revised to hear Item Nos. 15 and 16, followed by Item No. 14.

15. PROPOSED CHANGES TO FasTrak® PROGRAM AND AMENDED AND RESTATED MEMORANDUM OF UNDERSTANDING WITH MTS FOR I-15 TRANSIT SERVICES (APPROVE)

Councilmember Kellejian stated that SANDAG administers the FasTrak value pricing program on I-15. This program allows solo drivers to pay a fee to use the two-lane, high occupancy vehicle (HOV) facility. This facility was the first one of its kind in the world, and it tested a dynamic pricing strategy and an electronic toll collection technology that are now the standard models for similar facilities. The tests clearly demonstrated that commuters place a high value on facilities that manage traffic congestion, and solo drivers are willing to pay a fee to use the facility even though they can drive on regular highway lanes for free. SANDAG is aware that the costs of providing transportation facilities and services are rising rapidly, yet there have been no changes to the FasTrak fees since dynamic pricing began in 1998. This report proposes two changes: (1) institute a $3.50 monthly account fee, which will be waived with minimum usage of $10 per month; and (2) increase the minimum toll per trip from $0.50 to $1.25. He noted that carpools, vanpool, and buses will continue to use these lanes for free. Since the program began, FasTrak revenues have provided more than $7 million in funding for I-15 transit services. Those funds have been provided by solo drivers choosing to use the HOV lanes. SANDAG and MTS staffs have been working together to revise the Memorandum of Understanding (MOU) to continue to fund the I-15 corridor transit services.

Derek Toups, Associate Planner, described the I-15 FasTrak program. He described the original program objectives: increase use of existing underutilized carpool lanes, use toll
revenues to fund transit improvements in the corridor, and relieve mainline congestion and improve travel choices in the corridor. He described the current bus services provided in the corridor, including the restructuring of services through the MTS Comprehensive Operational Analysis. In 2008-2011, these existing services will take advantage of the Managed Lanes/Bus Rapid Transit (ML/BRT) facilities and in 2012, there will be full BRT service using the Managed Lanes. He described changing conditions related to construction along the I-15 corridor and the opening of SR 56. Mr. Toups stated that there are increasing costs related to the aging toll system and enforcement services. Other business considerations are to keep parity with other FasTrak toll roads and bridges, and the steady growth in new customer enrollments.

Mr. Toups stated that several alternatives were analyzed for each of the two proposed changes to FasTrak pricing policies. He reviewed the details of the proposed changes and the effects on revenues and the number of annual transactions. The expected outcomes of the two proposals are the maintenance of a critical operating reserve of $200,000 annually, and funding transit services in FY 2007 at $800,000 and in FY 2008 at $500,000, with expected transit funding levels in FY 2009-FY 2011 at a minimum of $500,000 annually.

Motion Made

Mayor Madrid moved approval of the staff recommendation, with Councilmember Rindone seconding the motion. Chair Cafagna reiterated that the toll to use the FasTrak lanes is governed by actual demand. He asked staff to explain why raising the minimum FasTrak toll would be needed under the Board’s dynamic pricing policy. Mr. Gallegos clarified that based on demand, actual FasTrak tolls vary between a $0.50 minimum toll to an $8.00 maximum toll; the proposal would raise the minimum toll price from $0.50 to $1.25.

Chair Cafagna said he could not think of a worse idea than raising the price of a product without improving it. He did not support raising the minimum toll amount.

Substitute Motion

Second Vice Chair Pfeiler offered a substitute motion to approve an account fee charge of $3.50, which would be waived with minimum usage of $10 per month. She noted that every other FasTrak agency has such minimum fees in place. We don’t want others to purchase their FasTrak transponder here and use it in other places. First Vice Chair Sessom seconded the substitute motion.

Councilmember Kellejian clarified that the substitute motion did not include the recommended increase to the minimum FasTrak toll. Second Vice Chair Pfeiler concurred.

Councilmember Madaffer spoke against both the original and substitute motions, and suggested that this matter be referred back to the Transportation Committee for further review and discussion. He noted that he was the only opposing vote on this item at the Transportation Committee meeting. He agreed that we should review the FasTrak pricing
policies since they have not been revised since 1997, but he didn’t want something that is successful to become a failure. He thought more information should have been provided. He recognized that the level of reserves is a problem. He didn’t think that this being a revenue source for transit justifies increasing the rates. He said that the opening of SR 56 has increased mobility; if we raise FasTrak fees, then we are penalizing drivers.

Councilmember Madaffer asked why people living outside of San Diego County are getting the transponders from SANDAG? He thought we should be looking at a discount if someone uses the lanes on a regular basis. He also wondered why we are giving the transponders away for free? He thought that a fee should only be invoked if the transponder is used, and an invoice could be sent out on an annual basis. These kinds of additional pricing and account policies should be addressed. He stated that we ought to be coming up with more incentives and not just disincentives to using the lanes. He reiterated that this should be referred back to the Transportation Committee for more analysis.

Second Vice Chair Pfeifer clarified the substitute motion was only to establish the $3.50 account fee, with the $10 monthly toll usage waiver.

Vice Mayor Morrison asked how the proposal would affect traffic congestion. That should be our #1 question. He did not support either of the motions.

Councilmember Stocks asked about the transponder security deposit. Mr. Toups responded that cash paying customers are charged a security deposit. Credit card customers are charged only if they do not return the transponder when they close their accounts. Councilmember Stocks asked how many transponders there are. Mr. Toups replied that there are approximately 30,000 I-15 FasTrak transponders in circulation.

Mr. Gallegos clarified that we are holding a $40 transponder deposit for only cash paying customer accounts.

Councilmember Stocks said he understood that the $3.50 monthly account fee covers the expense of maintaining the account. He did have a problem with undervaluing public assets and giving away things. He was not excited about raising the tolls. He thought there were other ways to approach the situation. He supported the substitute motion and Councilmember Madaffer’s referral to the Transportation Committee.

Marilyn Dailey commented as an intermittent user of FasTrak that she wouldn’t give it up even if the recommended pricing changes were approved. She hasn’t seen use of the carpool lanes drop since the opening of SR 56. She thought the proposal was eminently fair. She reminded Board members that you have only heard from those who are opposed to the increase; you haven’t heard from those who are satisfied with the FasTrak program. The value of the program is worth every penny.

Mayor Pro Tem Matt Hall suggested that this item be brought back with other recommendations.
Councilmember Monroe expressed support for the substitute motion.

Mayor Madrid stated that one of the things we did to create an incentive was to underprice this facility from the beginning. There are a number of other approaches. The most bureaucratic approach is to create a task force. We have a professional staff to make recommendations. He thought we should concentrate our efforts on enforcement and double or triple the costs of citations for violators. He withdrew his original motion and expressed his support for the substitute motion.

Mr. Orso-Delgado provided an historical perspective and said that the pricing was set up to protect HOV users and bus passengers during peak hours. However, the program is growing, and we need to review current account practices and pricing policies.

Supervisor Horn stated that it is foolish to give out transponders without charging for them. He thought the toll going north should be raised. He had a hard time with raising the fee, while not for charging for transponders.

Councilmember Rindone said that SB 1703 gave SANDAG the responsibility to plan for and construct public transit and oversee transit operating budgets. He thought that the report was well done, and several strategies were reviewed. He didn’t have a problem if the Board wanted additional options to be reviewed; however, the consequences of not acting would be detrimental to transit service in the I-15 corridor. FasTrak revenues have been used to fund the Inland Breeze bus services at nearly $1 million per year. Even with the proposed pricing changes, SANDAG staff has noted that the pass-through FasTrak funding to MTS would drop from $1 million to $800,000 in FY 2007, and then $500,000 in ensuing fiscal years. Without increasing toll revenues, transit services in the I-15 corridor will have to be reduced. This may affect 100,000 commuters. The bottom line is that you don’t want to reduce transit services or you will exacerbate the traffic congestion in the corridor.

Councilmember Kellejian supported the motion on the floor. He said that this fee is in line with other fees throughout California and nationwide. He called for the question.

**Action Taken**: Upon a motion by Second Vice Chair Pfeiler and a second by First Vice Chair Sessom, the SANDAG Board voted on the proposal to charge a monthly account fee of $3.50 with a waiver for accounts spending $10 or more per month in tolls. The motion failed. Yes – 11 (weighted vote, 47%). No – 5 (weighted vote, 53%). Abstain – 0 (0%). Absent – Oceanside, San Marcos, and Vista.

Councilmember Madaffer suggested that this item be referred back to the Transportation Committee, followed by a subsequent report back to the full Board.

Vice Mayor Morrison also suggested that an I-15 FasTrak business plan be presented to the Board.

16. MODIFICATION TO STATE ROUTE 54 HIGH OCCUPANCY VEHICLE FACILITY (APPROVE)
There was no discussion on this item.

**Action:** Upon a motion by Councilmember Kellejian and a second by Vice Mayor Morrison, the SANDAG Board rescinded Resolution RC94-29 in order to support the plans of Caltrans to convert the HOV lanes on SR 54 from I-805 to Briarwood Road to general purpose lanes. Yes – 13 (weighted vote, 100%). No – 0 (weighted vote, 0%). Abstain – 0 (0%). Absent – Carlsbad, County of San Diego, La Mesa, Oceanside, San Marcos, and Vista.

**14. 2007 REGIONAL TRANSPORTATION PLAN: PUBLIC INVOLVEMENT PROGRAM (APPROVE)**

Mr. Gallegos noted that a blue sheet indicating a revision to this item was distributed to the Board. The change is related to the conduct of research such as telephone surveys and focus groups for the 2007 Regional Transportation Plan (RTP); the proposed research would increase the 2007 RTP budget by approximately $100,000.

**Action:** Upon a motion by Councilmember Kellejian and a second by Councilmember Madaffer, the SANDAG Board approved the Public Involvement Program for the 2007 Regional Transportation Plan. Yes – 12 (weighted vote, 100%). No – 0 (weighted vote, 0%). Abstain – 0 (0%). Absent – Carlsbad, County of San Diego, La Mesa, Lemon Grove, Oceanside, San Marcos, and Vista.

**17. UPCOMING MEETINGS**

The next meeting of the Board of Directors is scheduled for Friday, November 17, 2006, at 9 a.m. **Please note that the November Board meeting will be held on the third Friday of the month due to the Thanksgiving holiday schedule.**

**18. ADJOURNMENT**

The meeting was adjourned at 11:37 a.m.

DGunn/M/DGU
**ATTENDANCE**
**SANDAG BOARD OF DIRECTORS’ MEETING**
**OCTOBER 27, 2006**

<table>
<thead>
<tr>
<th>JURISDICTION/ ORGANIZATION</th>
<th>NAME</th>
<th>ATTENDING</th>
</tr>
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<tbody>
<tr>
<td>City of Carlsbad</td>
<td>Matt Hall (Member)</td>
<td>Yes</td>
</tr>
<tr>
<td>City of Chula Vista</td>
<td>Jerry Rindone (Alternate)</td>
<td>Yes</td>
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<tr>
<td>City of Coronado</td>
<td>Phil Monroe (Member)</td>
<td>Yes</td>
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<tr>
<td>City of Del Mar</td>
<td>Crystal Crawford (Member)</td>
<td>Yes</td>
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<tr>
<td>City of El Cajon</td>
<td>Mark Lewis (Member)</td>
<td>Yes</td>
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<tr>
<td>City of Encinitas</td>
<td>Jerome Stocks (Alternate)</td>
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<tr>
<td>City of Escondido</td>
<td>Lori Holt Pfeiler (Member)</td>
<td>Yes</td>
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<tr>
<td>City of Imperial Beach</td>
<td>Patricia McCoy (Member)</td>
<td>Yes</td>
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<tr>
<td>City of La Mesa</td>
<td>Art Madrid (Member)</td>
<td>Yes</td>
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<tr>
<td>City of Lemon Grove</td>
<td>Mary Sessom, Vice Chair (Member)</td>
<td>Yes</td>
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<tr>
<td>City of National City</td>
<td>Ron Morrison (Member)</td>
<td>Yes</td>
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<tr>
<td>City of Oceanside</td>
<td>Shari Mackin (Member)</td>
<td>No</td>
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<tr>
<td>City of Poway</td>
<td>Mickey Cafagna, Chair (Member)</td>
<td>Yes</td>
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<tr>
<td>City of San Diego – A</td>
<td>Jerry Sanders (Member A)</td>
<td>Yes</td>
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<tr>
<td>City of San Diego - B</td>
<td>Jim Madaffer (Member B)</td>
<td>Yes</td>
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<tr>
<td>City of San Marcos</td>
<td>Pia Harris-Ebert (Member)</td>
<td>No</td>
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<tr>
<td>City of Santee</td>
<td>Jack Dale (Member)</td>
<td>Yes</td>
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<tr>
<td>City of Solana Beach</td>
<td>Joe Kellejian (Member)</td>
<td>Yes</td>
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<tr>
<td>City of Vista</td>
<td>Judy Ritter (Member)</td>
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<tr>
<td>County of San Diego</td>
<td>Bill Horn (Member)</td>
<td>Yes</td>
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<tr>
<td>Caltrans</td>
<td>Pedro Orso-Delgado (Alternate)</td>
<td>Yes</td>
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<tr>
<td>MTS</td>
<td>Harry Mathis (Member)</td>
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<tr>
<td>NCTD</td>
<td>Jerome Stocks (Member)</td>
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<tr>
<td>Imperial County</td>
<td>Victor Carrillo (Member)</td>
<td>No</td>
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<tr>
<td>US Dept. of Defense</td>
<td>CAPT Steve Wirshing (Alternate)</td>
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<tr>
<td>SD Unified Port District</td>
<td>William Hall (Member)</td>
<td>No</td>
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<tr>
<td>SD County Water Authority</td>
<td>Marilyn Dailey (Member)</td>
<td>Yes</td>
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<tr>
<td>Baja California/Mexico</td>
<td>Ricardo Pineda (Alternate)</td>
<td>Yes</td>
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